

THE OHIO STATE UNIVERSITY  
OFFICIAL PROCEEDINGS OF THE  
ONE THOUSAND FOUR HUNDRED AND SIXTY-SIXTH  
MEETING OF THE BOARD OF TRUSTEES

Columbus, Ohio, November 8 & 9, 2012

The Board of Trustees met Thursday, November 8, and Friday, November 9, 2012, at Longaberger Alumni House, Columbus, Ohio, pursuant to adjournment.

\*\* \*\* \*

Minutes of the last meeting were approved.

November 9, 2012 meeting, Board of Trustees

The Chairman, Mr. Schottenstein, called the meeting of the Board of Trustees to order on Thursday, November 8, 2012 at 8:36 a.m.

Present: Robert H. Schottenstein, Chairman, John C. Fisher, Brian K. Hicks, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, William G. Jurgensen, Clark C. Kellogg, Timothy P. Smucker, Alex Shumate, Cheryl L. Krueger, Evann K. Heidersbach and Benjamin T. Reinke, G. Gilbert Cloyd, Corbett A. Price.

Mr. Schottenstein:

Good morning. I would like to convene the meeting of the Board of Trustees and ask the Secretary to note the attendance.

At this time I would ask the Secretary to note attendance.

Dr. Horn:

A quorum is present, Mr. Chairman.

Mr. Schottenstein:

I hereby move that the Board recess into Executive Session to consider personnel matters regarding the employment and compensation of public officials, the sale of real or personal property and to consider matters required to be kept confidential by Federal and State statutes. May I have a second?

Upon motion of Mr. Schottenstein, seconded by Mrs. Kass, the Board of Trustees adopted the foregoing motion by unanimous roll call vote, cast by Trustees Schottenstein, Fisher, Hicks, Shumate, Ratner, Marbley, Kass, Jurgensen, Kellogg, Smucker, and Krueger.

Dr. Horn:

Motion carries, Mr. Chairman.

Mr. Schottenstein:

We are recessed.

-0-

The Chairman, Mr. Schottenstein, called the meeting of the Board of Trustees to order on Friday, November 9, 2012, at 8:37 a.m.

Present: Robert H. Schottenstein, Chairman, Brian K. Hicks, John C. Fisher, Alan W. Brass, Ronald A. Ratner, Algenon L. Marbley, Linda S. Kass, William G. Jurgensen, Jeffrey Wadsworth, Clark C. Kellogg, Timothy P. Smucker, Alex Shumate, Cheryl L. Krueger, G. Gilbert Cloyd, Corbett A. Price, Evann K. Heidersbach and Benjamin T. Reinke.

Mr. Schottenstein:

Good morning everyone. We will reconvene the meeting of the Board of Trustees and ask the Secretary to note the attendance.

Dr. Horn:

A quorum is present, Mr. Chairman.

November 9, 2012 meeting, Board of Trustees

Mr. Schottenstein:

Thank you David.

The first thing I would like to do is to extend on behalf of the entire board a very warm welcome to our newest trustee who was recently appointed to the board by Governor John Kasich and that's Mike Gasser. Mike, for those of you who don't know, this is his first board meeting and he is chairman of the board of Grief, an industrial packaging company with operations within the United States, Canada, and I think even beyond. It's one of the great companies within our state. He serves on the Board of Directors at Bob Evans Farms, Battelle, as well as The James Cancer Hospital Foundation Board. We are thrilled to have Mike join us. We welcome his acumen, his wisdom, his friendship, and look forward to working for him for many years; Mike, welcome.

I also want to take a moment to acknowledge; Gordon, I feel like you are the father of our University. Now, you are the Grandfather of two recently born granddaughters Elizabeth and Eva. We called Gordon Grandpa Gee during yesterday's meetings and I think he liked it. We extend our best wishes to you and Rebecca and your entire family.

On a different note, just this past week on November 2<sup>nd</sup>, we were all deeply saddened to learn of the news of the passing of Judge Robert M. Duncan; a man who many of us new quite well, one of the great men of our time. He is literally, the personification of principal, compassion, and wisdom. At this time, I would like to ask Trustee Alex Shumate to say a few words about the great Robert Duncan.

Mr. Shumate:

Thank you very much Bobby. As the members of the board know we have a resolution honoring Bob Duncan and I know that Judge Marbley is going to formally present the resolution but I appreciate the opportunity to say a few words about Judge Duncan from a personal level as well as professional level. We all know he was an outstanding lawyer and judge but he was certainly an even better person.

To me personally, Bob Duncan was not only a mentor, but a role model. He set the standard for professionalism and integrity. He was very intelligent, very thoughtful, possessed excellent judgment and provided invaluable wisdom and insight. But as I said earlier, what made Bob great was his character, his personality, and his warmth.

He never lost the common touch despite all of accomplishments that are included in the resolution. He always had time to listen, always had time to lend a helping hand and even though he was one of America's most honored professionals; he always remembered his upbringing and his roots.

Let me close by saying that when I think of Bob Duncan, I am reminded of a saying that goes like this: You have touched us and we have all grown. That's how I remember Bob Duncan. He is a motivator and a person that all of us should pause to reflect on very positively. Thank you.

Mr. Schottenstein:

Thank you. Judge Marbley.

Judge Marbley:

Yes, it's difficult to follow Alex with those eloquent words. We have a Resolution that I would like to read into the record.

November 9, 2012 meeting, Board of Trustees

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on November 2, 2012, of Judge Robert M. Duncan, former member of the Board of Trustees of the University from 1998 until 2007 and Chair of the Board of Trustees from 2006 through 2007.

Judge Duncan was a two-time graduate of The Ohio State University, having earned a B.S. in 1948 and a J.D. in 1952. In addition, he was awarded an honorary degree, Doctor of Laws, from the University in 1979.

Judge Duncan was a trailblazing figure in Ohio and beyond. He broke racial barriers in becoming the first African-American appointed general counsel in the Ohio attorney general's office. He was the first African-American to be elected judge in Franklin County, the first to serve on the Ohio Supreme Court, the first to serve on the U.S. Court of Military Appeals, and the first to be appointed a federal district judge in Ohio. It was in this position as federal judge for the U.S. District Court for the Southern District of Ohio that he wrote the landmark order ending segregation in the Columbus Public Schools. His fairness, leadership, and accessibility to community groups helped ensure a smooth process of desegregation in Columbus and were hallmarks of his contributions in every capacity in which he served.

Judge Duncan served with distinction as Vice President of Legal Affairs and General Counsel of The Ohio State University from 1992 through 1995, and he served as Secretary of the Board of Trustees from 1993 through 1996, at which point he was named Vice President and Secretary Emeritus. Judge Duncan served the University in numerous other capacities, notably as Jurist in Residence at the Michael Moritz College of Law, member of the executive committee of the President's Club and as chairman of the University Hospital Board. The Moritz College of Law has had a professorship, awards, and multiple scholarships in Judge Duncan's name as the result of donations made by many of those whom he inspired.

Judge Duncan was a partner in the Jones Day law firm from 1985 through 1992, and he was active in the community, serving on the boards of the United Way of Franklin County, the Columbus Association for the Performing Arts, the Columbus College of Art & Design, among others. Judge Duncan received numerous awards and honors including The Ohio State University's Distinguished Alumnus Award in 1992, the Governor's Award for Civil Rights in 1992, the Julian Sinclair Smith Celebration of Learning Award from the Columbus Metropolitan Library, and the Democracy in Action Award from the League of Women Voters, among many others. Judge Duncan served in the United States Army from 1952 to 1956.

The Board notes that no listing of positions or accomplishments can begin to capture the contributions of Judge Duncan. In the words of President E. Gordon Gee, "Judge Duncan was a towering figure in the history of our community and this University, which he served so well. In a time of great social inequity, he was a voice of reason and dignity, moving humanity forward toward a horizon of equality and justice. Indeed, throughout his long career, he continued to guide us toward our better angels."

Those who were privileged to work with Judge Duncan came to appreciate the great power of his intellect, his uncommon and unceasing intellectual curiosity, his wisdom, his warm and engaging personality, his steady hand, and his generosity of spirit.

On behalf of the University community, the Board of Trustees expresses to the family of Judge Robert M. Duncan, its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

November 9, 2012 meeting, Board of Trustees

Mr. Chairman, I move that the Board adopt this Resolution.

Mr. Schottenstein:

Is there a second?

Mr. Shumate:

Second.

Mr. Schottenstein

By acclimation, all in favor please say aye.

The Board of Trustees unanimously accepted to adopt this Resolution.

Mr. Schottenstein:

So done. Thank you very much Judge Marbley and thank you Alex for those wonderfully inspiring and very appropriate words.

So that we are able to conduct the business of this meeting in an orderly fashion, we would ask that the ringers on all cell phones be turned off at this time and ask that everyone here observe proper rules of decorum so that we may conduct the business at hand.

The minutes of the August meeting of the Board were distributed to all members of the Board and if there are no additions or corrections the minutes are approved as distributed.

At this time, I would like to call on Trustee Ben Reinke for the Student Recognition Awards. Ben?

-0-

### **STUDENT RECOGNITION AWARDS**

Mr. Reinke:

Thank you Mr. Chairman. If I could have Lauren and Bradley please join us upfront here.

So as a graduate student myself, I am very happy to see that our two nominated student trustee award winners are both graduate students as well and they are both phenomenal young people. So, I am going to start off talking a little bit about Lauren.

Lauren C. Hensley is currently a Doctoral Candidate in Education Psychology, from Tampa Florida, who anticipates graduating in December of 2013. Lauren received her Bachelor of Arts in Spanish from the University of Richmond in 2006 and her Master of Arts in Higher Education and Student Affairs from Ohio State in 2008. Lauren has been actively involved inside and outside the classroom since arriving at Ohio State. She has been the Coordinator of Learning Services, an Instructional Systems Specialist, and is currently the Interim Director of the Walter E. Dennis Learning Center at OSU. She began her teaching experience as a teaching assistant at the University of Richmond in Spanish and later continued teaching at Ohio State as an instructor of two courses in Educational Policy and Leadership. Lauren has produced excellent research scholarship as well. She has published a paper, given 6 invited talks and workshops and has presented 8 papers at conferences. She has served on various search committees for university positions and as a Younkin Success Center Coordinating Council Member. For all of her great work, Lauren has

November 9, 2012 meeting, Board of Trustees

been received many honors, including the Special Recognition Award for the support of students with disabilities from the OSU Office of Disability Services. Lauren represents the best of our graduate students. After graduation, she plans to continue working in higher education. Specifically, she plans to be a director or an Associate Director, whichever one comes first, of a university Learning Center that provides academic support services to college students.

And next, I would like to introduce Bradley Dougherty. He is a graduating Ph.D. student this year in Optometry, from Mayfield, OH. He is completing his thesis on "An Evaluation of the Mars Letter Contrast Sensitivity Test" with Dr. Mark Bullimore. Bradley graduated with a Bachelor of Science from Ohio State in 2002 and then continued on to graduate with a Master's of Science and a Doctorate of Optometry and is continuing his work at OSU. Now he has one Doctorate and is working on his second. Bradley has been extremely busy in all aspects of the educational system. Bradley has been a graduate teaching assistant in various Vision Science and Optometry courses, since 2007. He has also been completing research as a Ph.D. student and as a post-doctoral fellow at the same time. He has published six journal papers, presented posters or talks eleven times at national conferences, and has given five guest lectures. Bradley has served in various positions in the Graduate Student Organization in Vision Science, the Council of Graduate Students, the Graduate Council Curriculum Committee, and most recently as a Board of Directors of the Columbus Vision and Vocational Services. For his great work in academia and service Bradley received many honors, including the American Optometric Foundation William C. Ezell Fellowship, the Ohio Lions Eye Research Foundation Fellowship, the Arene T. Wray Fellowship and has been made a Fellow of the American Academy of Optometry. Bradley also represents the best of our graduate students at Ohio State and we will very be lucky to keep him. Upon graduation, Bradley will begin a five year grant from the National Institutes of Health to study the effects of stress and depression on systemic inflammation and visual outcomes in patients being treated for macular degeneration here at Ohio State. He will continue to conduct research, teach optometry students, and see patients at OSU.

With all of that said, Lauren if you would like to start, say a few words about your Ohio State experience and then Bradley to follow.

Mrs. Hensley:

I would say it is really wonderful to be a graduate student at Ohio State. I am grateful and blessed for all of the opportunities I have had. I remember first coming here and I felt like the campus was going to swallow me whole. It was huge and it took a while but I really think due to the mentors I found and the real high quality of faculty, it's made all the difference. I can remember when I finished my Masters at Ohio State in Higher Education and Student Affairs, I thought I was done. I was ready to finish being a student and go to work full time. But that one thing in particular that my Professor Michelle Welkener had told me, that's it's all about translating theory to practice and then to theory again just kept resonating in the back of my head. And so as I began as coordinator of Learning Services at the Dennis Learning Center, where the goal really is to support student success at Ohio State through intervention services, workshops, courses and so-forth, I loved what I was doing but I kept thinking I wish I understood even better what students were going through, how to help them effectively. At the time, the director of the Learning Center was Dr. Bruce W. Tuckman and he was such an encouragement in telling me EdPsych is where it's at. If you really want to understand how to motivate students, how to support their learning, Educational Psychology is a great program and he was a Professor in that. When I told him I was applying, he was so supportive, so encouraging and I haven't looked back and it's been great to learn different theories with in particular Professors Eric and Lynley Anderman who have taken their graduate students and treated us like a family. Where it's not competitive, it is a spiritive collaboration and support where we meet weekly as a group of graduate

November 9, 2012 meeting, Board of Trustees

students sharing our research ideas, getting feedback, getting support and what I love is I am studying procrastination right now which I think is an incredibly interesting topic. I had the opportunity to do that in a great environment and am incredibly grateful for the students who are open to talking with me about the research, case studies I suppose to the library resources and it's just a great place to be, it's a great place to be able to infuse the work that I am doing with the work I am learning and so thank you again.

Mr. Dougherty:

I would like to thank the Board of Trustees for the award and my Dean Dr. Mel Shipp for nominating me and my guest Dr. Roanne Flom and Karla Zadnik who have been important mentors from a clinical and scientific standpoint. I think to explain what Ohio State means to me is useful to talk about how I came to get the grant that's going to let me stay here. I was pretty pessimistic about applying for the grant initially partly because that comes naturally to me but also because these things don't grow on trees and science funding is difficult right now. Dr. Zadnik said "nope, I think you are going to have to submit this grant and I can suggest a few people you should talk to about collaborating." So I talked to those people and the next thing I knew I had six or seven collaborators signed on for this grant application. Not just normal collaborators, I have a couple of Associate Deans, a distinguished University Professor, people who have had millions of dollars in grant funding who have made important contributions in behavioral medicine, cardiology, ophthalmology, vision science. It's a truly in a real sense world class team and the thing is, I never had to twist a single arm. I went person to person. I explained my research idea and they said; "that's sounds great, where do I sign". That's Ohio State for me. It's a real pleasure to be able to work with the people who are here and all of the facilities that we have here. I consider myself a walking, talking, "But for Ohio State" commercial and I am thrilled to get the chance to stay here and it means a lot to me to be recognized by this University that I truly love. Thank you.

President Gee:

Let me just say one thing and that is that the two of you are just fabulous young people. We are deeply appreciative of what you represent. Pessimism never exists at Ohio State, I will just say that. Procrastination has been known to creep in once in a while so we will learn from both of you. We are honored to have you as part of our University and the difference you have already made. So, congratulations to both of you. We will come forward now.

Mr. Schottenstein:

Now I would like to call on President Gee for his President's report.

-0-

## **PRESIDENT'S REPORT**

President Gee:

Thank you very much and again, to our students, thank you very, very much.

I want to welcome Mike Gasser. Mike and I have known each other for a good period of time as was noted by our Chairman. Grief is a great company which Mike has made into a multi-billion dollar worldwide manufacturing business. But more importantly it is a business that sets very high standard for which we are all grateful and Mike we are truly honored to have you here.

November 9, 2012 meeting, Board of Trustees

Mike and I have served in other capacities together and I can tell you that he will contribute modally and will have great passion with this institution.

So, I will just have to say what a week it was; it was not meant to be this kind of week for me. I had everything lined up. My daughter was supposed to deliver on Monday but didn't happen.

It's a great country, we've had an election which always is momentous but having two young ladies join my family is something that I cannot fully describe. It is wonderful for me and my daughter and for my son-in-law and for our family. The birth of the twins is a wonderful blessing and I could not be happier so I appreciate that.

But even as I celebrate the beginning this and it has been noted by our chairman, by Mr. Shumate, by Judge Marbley; we are closing another chapter.

Last week, we lost Bob Duncan. We lost a true trailblazer, as has been noted. A beacon for justice, and an extraordinary friend of Ohio State and an extraordinary friend of mine. We are saddened by that. In my thinking about this, it is one of life's great mysteries how the heart can balance both joy and sadness at the very same time. I think that is certainly what my own feelings are at the moment.

I am reminded of the dramatic art of Shakespeare, which so many of us had the pleasure of witnessing firsthand last week on the Ohio State campus. Shakespeare is appropriate in this instance.

As you know, Ohio State has announced the new three-year collaboration with the Royal Shakespeare Company. Our University will be the destination for the innovative teaching, research, and performance of Shakespeare. We will continue the wonderful stand up for Shakespeare program that impacts thousands of K-12 students every year and provides teacher training.

And, for the next three years, all Shakespeare productions by the Royal Shakespeare Company in this country will be presented in association with the Ohio State University.

The first production, by the way, under this new collaboration will be Julius Caesar, which has received international acclaim. Ohio State will join with CAPA to bring this particular production to Columbus next spring.

Our collaboration with the Royal Shakespeare Company is the centerpiece of many current efforts to invigorate the arts and culture on our campus.

Mr. Chairman, as I was thinking about it, I was in this room five years ago last month as I returned to this University as its president. Let me just say, as I have reflected on that over the last few days, that I am so very honored to have reached this milestone. I wanted to be part of the most exciting academic environment in American higher education. There is no doubt; there is no doubt in my mind that I came to the right place.

At that time, I said that this extraordinary land-grant University was poised to move from excellence to eminence. Since then, with the talent of our faculty, the dedication of our staff, the expertise of our senior leadership, and the vision of this Board, and let me underscore that again, the vision of this Board, we have made remarkable progress on that front.

Our new freshmen class is the brightest in history. Our graduation rates are improving, our financial support for students continues to grow, and our research expenditures have increased dramatically. In 2007 when I came, our research expenditures, which were very high by the way compared with most institutions,

November 9, 2012 meeting, Board of Trustees

were at \$702 million but today we are accruing toward a billion dollars; \$934 million in 2012. And, in the last two years, the University has generated more than one billion dollars through new financing strategies.

In one single day this fall, our endowment grew by more than 20% with \$483 million from our parking-lease agreement; all fueling, of course, our academic mission. Taken together, these numbers graph a dramatic upward trajectory for the future.

Despite the precarious realities, and we see it daily, of our global economy, Ohio State has emerged stronger, more innovative, and more poised than ever to become an eminent public university for the 21st century. Increasingly critical to our progress is the support of our generous friends and our half million alumni.

Indeed, the last two years of fundraising have been the most successful in the University's history. Just last month though, we launched the public phase of our \$2.5 billion fundraising campaign; as many of you know by the way that was a spectacular evening.

To date, we are \$1.3 billion and counting!

To help us reach the finish line and continue running, we have brought in the top fundraising recruit, and I say this absolutely, in the country, Mike Eicher, who is here with us today. Welcome, Mike! Mike, where are you; would you please stand so everyone can see? Give him a round of applause, would you please? No wallet should be safe in Ohio Mike. We are thrilled to have you here of course.

I would like to take this opportunity to share some images of our campaign launch weekend, to underscore how we engaged literally millions of people; from YouTube and Twitter to a concert on the Oval. The orchestration of this event was truly Advancement, our new structural...*interruption*.

Mr. Battista:

Hello Mr. President. Hello Board of Trustees. My name is Robert Battista and I am a second year here at Ohio State. We just want to take a second to present during your President's report, a student report about things we find very important at this University as well.

President Gee:

Ok. Can you hold on for just one second?

Mr. Battista:

There are many student groups here at Ohio State...

President Gee:

Would you wait for just one second? We will give you five minutes and then we will ask you to leave peacefully; ok? Great, thank you.

Mr. Battista:

Five minutes now or...

President Gee:

Five minutes now.

Mr. Battista:

Ok. I represent a wide coalition of many different student groups and community members here in Columbus. What we are here today for is because of the University's moving forward with a single source apparel contract, with the Dallas Cowboys Silver Star Merchandising in contention for this contract. For the past over 500 days, we have been campaigning against this contract going through. We have been talking with Administration; we have been trying to get a meeting with you President Gee, and none of this has worked so far. It is just really troubling because the Dallas Cowboys have a horrible history of human rights violations. They violate the Ohio State code of conduct, probably daily. In fact, I spent my last summer in Nicaragua. I was with people who work in these kinds of factories. They work in over 100 degrees, sometimes locked in the factory for over 19 hours straight. They are making meager wages. They face sexual, physical, and verbal abuse daily from their managers. The Dallas Cowboys do nothing to try to reconcile with these problems. Yet, they are still in contention for this contract. Also very important; in a few weeks we have, as everybody knows, a very important football game against that school up North. However, I want to be able to be there cheering knowing that I am not cheering for the losing team in terms of human rights. Because when the Michigan Administration was approached with this very same contract by the Dallas Cowboys, they rejected it on the spot. Our Administration has been considering it for over a year and a half now. As tuition paying students and members of the community, we are asking all of you to stop the single source contract and to bar the Dallas Cowboys from any future business endeavors with the University. So, President Gee, Board of Trustee members, we just need to know, will you pledge to keep this contract from going through and to stop the Dallas Cowboys from entering the market with Ohio State?

President Gee:

As you know, we have had more meetings with this student group than we have had with the State Legislator, let me just note that; number one. Number two, is the fact that we have listened very carefully, we have asked you for other alternatives; none of which have been coming.

Mr. Battista:

We have provided other alternatives.

President Gee:

My turn to speak... We continue to consider those. The bottom line which we have talked about with this board is the fact that we will do what is in the best interest of faculty.

Mr. Battista:

So we have five minutes and let's just say we are willing to negotiate with you about the fate of the single source contract but we need to know that you take our negotiations seriously. And we will know that when you throw out any dealings with the Dallas Cowboys.

We can discuss other brands but we need to know that you are going to throw out these human rights abusers. Are you going to do this?

President Gee:

I am telling you that we don't negotiate in public, number one. Number two, we don't negotiate in the middle of a Board Meeting and number three, we will do... My turn,

November 9, 2012 meeting, Board of Trustees

and then I will ask you to leave, peacefully. We will do what is in the best interest of the University

Mr. Battista:

You need to do what's right for human rights.

President Gee:

Let me just say something... *interruption*

Mr. Battista:

Do you support sweat-shops President Gee?

President Gee:

Of course I don't support sweat-shops.

I am not going to negotiate with you. Please understand that we will do what is in the best interest of the University as faculty, staff, and students. Will you please now leave? That's your turn. Thank you.

Mr. Battista:

Justice delayed is justice denied President Gee.

President Gee:

Thank you. Have a nice day.

If I can just make a comment; first of all, I do value students having an opportunity to come. I do not value when they try to engage in acts of gorilla theater and also in acts of intimidation. As you know, they have come to my house and they have come to Mr. Schottenstein's office, and we have spent numerous amounts of time and what I just said about the fact that we have spent more time with them that we have with the State Legislator is not a hyperbolic statement; we have done that. The conversations need to continue. Every time we have had an opportunity to present other kinds of issues or opportunities to discuss these issues, it always comes back to "it's their way or the highway". That is not the way we engage in conversations. This is a world of ideas; it's not a world of single issue politics.

So saying that, let's have fun.

I've got a video here that I want all of you to see about our campaign. Is that video up there? OK.

*Video*

President Gee:

Well, that is very well done. I want to thank everyone again; that is just a small snapshot of what took place over that period of time.

And I want to thank all of you for giving me the opportunity to lead this remarkable University during these challenging and wholly exhilarating times. It is an absolute privilege to be here with you Mr. Chairman; with all of these folks in this room.

So thank you very much; that's my report.

November 9, 2012 meeting, Board of Trustees

Mr. Schottenstein:

It's a privilege to be here with you too President Gee and that was a great report.

I love the video. I don't know who put that together but it's really well done. Congratulations to the folks who did that. I think many of us were there the evening of the launching event and I think we are going to hear a little bit more about that in a few moments as we begin the committee reports. But, it was probably the best, the best event we have had on this campus in a long, long time. For that, we are very grateful.

At this time, I am honored to call on our Provost, Joe Alutto, who is going to update the Board and all those here present on our Discovery Themes.

-0-

## **DISCOVERY THEMES**

Dr. Alutto:

Thank you Mr. Chairman. In fact, what I am really here to do is to talk about the benefits of what we just saw in terms of the levels of support we have been receiving as an Institution.

The Discovery Themes initiative is probably one of the most ambitious academic efforts undertaken at Ohio State and it's certainly a pleasure for me to try to bring you up to date on current plans.

The focus on a limited number of research themes is designed to emphasize and support our efforts to be in the forefront of discovery and policy development focusing on issues that are truly world-wide in significance.

The initiative is central to and is integrated with efforts to implement our strategic focus on attracting outstanding faculty and students as well as developing the programs and the structures that will support their success. These efforts will be aligned through our normal growth cycle as well as the generation of incremental new resources.

Over the next 10 years, our investment into the Discovery Themes will provide the basis for attracting about 500 research and teaching active, tenure-track faculty working in these specific theme areas. These will be individual scholars as well as groups or clusters of faculty in critical areas. Their work will complement the research, the teaching, and the outreach of our existing faculty. And thus, they will spur transformational breakthroughs in our contributions through problem solutions that are critical to Ohio and all parts of the world.

Through such efforts, we expect to achieve dominance or true eminence reflecting the reality that anyone who is interested in understanding these issues will first ask, "What is happening at Ohio State?"

Based on assessments of these issues, the world that we will be facing over the next 50 to 75 years, assessments of university strengths, the Discovery Themes are Health and Wellness, Energy and Environment, and Food Production and Security. Each of these themes is led by three respected senior Ohio State academic leaders who are selected because of their experience and reputation, the disciplines that they represent, and the key initiatives they previously lead.

They will be responsible for developing our distinctive capabilities and individual themes as well as in natural overlap areas that are common to multiple themes.

November 9, 2012 meeting, Board of Trustees

Thus, they will be expected to accelerate discoveries within each theme, but will also will advance all three themes through integrated decision making because in effect will expect the One University style of leadership.

The Health and Wellness Discovery Theme will be led by Dean of Veterinary Medicine Lonnie King, Dean of Nursing Bernadette Melnyk, and Senior Vice President for Health Sciences Steve Gabbe.

All three individuals have developed and supported interdisciplinary programs and truly understand the value of cross specialty research.

This Health and Wellness Theme, when it is fully articulated, will allow faculty from Ohio State's seven health sciences colleges and the Wexner Medical Center to work with partners across the university in areas as diverse as nutrition, social work, health education, and humanities and public policy, to just site a few examples.

The interdisciplinary research they initiate will be designed to identify and support improvements in systems of disease prevention, community health, and health care.

The Energy and Environment Theme will be headed by Executive Dean of Arts and Sciences Joe Steinmetz, Dean of Engineering David Williams, and Vice President and Enterprise Executive for Energy and Environment Ron Sega. These are three academic leaders who are accustomed to the value of reaching across the disciplinary silos as we seek to understand the impact of energy generation and distribution on ecology and society.

Efforts in this theme will create opportunities for an unprecedented interdisciplinary collaboration between experts spanning the University. Their efforts will touch upon every specialization related to energy and environment; from core physical sciences, to engineering, to the social sciences.

As with each theme, they will leverage their activities through strategic partnerships with the public and private sectors as well as other universities.

We have asked Bruce McPheron, our new dean of Food Agricultural Environmental Sciences, Christine Poon, dean of the Fisher College of Business, and Peter March, divisional dean of Natural and Mathematical Sciences to lead the Discovery Theme for Food Production and Security.

Their efforts will draw on Ohio State's unique expertise in Food, Agriculture, and Environmental Sciences as well as in the arts and sciences, the health sciences, business, law, and beyond.

Working with partners both within and outside the University, the focus will be on enhancing the quality of food and ensuring the adequate and affordable food supply and maintaining agro-security to ensure their nutritional health of a growing global population.

As noted in this slide, the Discovery Themes will be supported by a structure that involves faculty, staff, and administratives; quite literally from across the University.

Vice President for Research Carol Whitacre and Vice Provost for Academic and Strategic Planning Mike Boehm will provide overall coordination for all of our efforts. They will be working with theme leaders in providing support for integration of efforts as well as for periodic assessments and adjustments as we go forward.

Clearly, faculty input will be crucial at all levels. For example, each theme will have a faculty advisory board of outstanding scholars who are committed to interdisciplinarity. These faculty committees will assist in developing focus, and

November 9, 2012 meeting, Board of Trustees

reviewing proposals for faculty hiring and recommending areas of investment to the Theme leaders. A faculty fellow and a program manager will provide support for the day-to-day operations of each theme.

As I said, the Discovery Themes initiative is one of the most ambitious academic efforts we have ever undertaken at Ohio State and that is because we are providing resources that will allow us over a 10 year period to recruit about 500 tenure-track faculty to enhance knowledge in these discovery theme areas. These actions will provide opportunities for impact on public policy and the lives of individuals in Ohio and throughout the world.

As I will discuss shortly, 250 of these faculty will be an addition to the 1250 tenure-track faculty members we expect the University to recruit during our normal recruiting process over this time period.

Given shortages that exist in faculty nationwide and the projected retirements of current faculty, this is an aggressive goal and will be a considerable challenge as we go forward.

But to help accomplish this, over the next 10 years, the Office of Academic Affairs will provide to the Discovery Themes two types of resources. To begin with, \$250 million in one-time funding will be made available. These funds will be used to support staff, equipment, facilities and other startup costs that are essential for research purposes. In effect, they provide the environment that is so critical to attracting and retaining outstanding faculty. These resources will be generated by new funding from monetization efforts, from affinity agreements, from cost saving initiatives that are outlined in our strategic plan and the generation of funds through our development activities.

To support new faculty appointments, approximately \$50 million in new faculty compensation will be allocated to the Office of Academic Affairs and these funds will be derived through income streams created by increases in our endowments. The central resources will be matched by \$50 million committed by colleges as part of the competitive proposal process developed within each discipline theme. In effect, for every incremental dollar that's provided centrally for initial faculty compensation, a college or a department must match that with one dollar from its own budget. Thus everyone has some "skin in the game" as we go forward.

In effect, this roughly \$400 million will be derived from incremental resources that are generated specifically to support this initiative.

We are proposing that faculty hires in theme areas be really of two types. At least half the funds will support the hiring of clustering or groups of faculty whose expertise is critical to two or more themes. For example, it may well be that further investments in data analytics or other specialties at the intersection of disciplines are so central to all themes that joint appointments are most attractive and would have the greatest impact. We are, however, also suggesting that remaining funds can and should be used to recruit individual faculty with special expertise that's critical within a given theme.

I want to stress that any and all commitments will result from an open competitive review process involving review and assessment by some of the most successful faculty we have who are involved in and are committed to interdisciplinary scholarship. We will be reviewing the progress of each theme annually to track advancement against an agreed upon measure of success and suggest adjustments in the allocation processes as we learn more.

Now, let me talk for just a few minutes about the process of identifying a more limited focus for each of our discovery themes. We can't and we shouldn't try to achieve

November 9, 2012 meeting, Board of Trustees

excellence in every possible issue that is touched upon by a theme, for in reality these themes can be seen as quite broad. We'll begin by identifying environmental trends that are emerging in each discovery area and helping us in that is that we are working with Battelle on an environmental scan that focuses on each of the themes. The Discovery Theme leaders will then overlay those assessments of emerging trends with our assessments of current areas of excellence and determine where there are common needs but also some unique opportunities for advancement.

In effect, we'll develop a specific narrower focus within each discovery area and that will be the first project in which theme leaders and faculty members are involved. We are working with the theme leaders on articulating other details of this allocation process, but we are also leaving room for further adjustments as we move forward. It's important to note that unlike some earlier university efforts which were completely constructed in a structure prior to being launched, the Discovery Themes initiative is designed in effect to be a work in process. We expect to adjust and to refocus as our own capabilities evolve and more importantly as environments change.

We expect the rate of focus of each theme to evolve within the next few months with processes for competitive submissions of proposals being developed and initial decisions being made for commitments of resources by late spring of 2013. Formal searches for new faculty will be launched during the fall of 2013. The first new Discovery Theme faculty will be on campus for the fall of 2014 although if we have special opportunities they may in fact be earlier appointments.

Consistent with the University's strategic plan, by 2020 we will begin to see the recruitment of a greater number of tenured faculty in critical areas that would not have been possible simply through the normal cycle of replacement.

An important element of assessment for Discovery Theme areas will be external funding. In effect, we expect to experience an increase in extramural funding and positioning of Ohio State as the place to be for data generation as well as policy formulation in three areas that are critical to the future of Ohio and the world. Those discoveries and their extensions to policy development will expand our linkages with governmental, commercial, and private sectors.

The Discovery Theme hiring will be so focused that it will allow truly transformational responses to key global issues and this will of course lead to an eminence that will benefit the citizens of Ohio.

Finally, it's expected that the eminence that's reflected in the Discovery Themes and their associated teaching and outreach programs will attract increased numbers of students and policy makers to Ohio State.

In essence, the Discovery Themes represent three of today and tomorrow's most compelling issues. This really is the world's agenda and, through our Discovery Theme's initiative, we are making Ohio States agenda as well. Thank you.

Mr. Schottenstein:

Thank you, excellent report. Are there any questions from any members of the board?

We look forward to hearing progress updates throughout the coming months. This is something we have been talking about for a long time and I think this is a very exciting time for us, so we appreciate it Provost Alutto.

Ok, at this time we will move on to the committee reports and we will start with Academic Affairs. Jeff Wadsworth?

## COMMITTEE REPORTS

Dr. Wadsworth:

Thank you Mr. Chairman.

We met yesterday and this was a follow on from the August meeting where we decided to take a more in depth look at the enrollment statistics which is of course at the heart of the University and how we bring people in. We had a presentation from Vice President for Strategic Enrollment Planning Dolan Evanovich and we discussed a wide range of topics connected to enrollment. We started out by looking at the details of the 2012 class and as the President pointed out, this is the highest ranked class in the history of the University. The SAT scores have gone up, the ACT scores yield rate, and there is a higher number of honors and scholar students; so that was very good news. The number of students is about the same as last year; the precise number is 7,186 signed up. We then went on to talk about the non-resident component of that which is a fundamental strategic question and the goal has been set at about 25% of which eight percent of the total 100 is international. Those goals were set for 2015 and are essentially being met now. That led to spirited discussion about whether that number should go up or stay the same. It's a fundamental question that the University has to decide. But the good news is we met that target.

Now there is some very interesting data around that topic. The market place challenges are changing. I was actually unaware of some of the details about the number of 18 year olds that are actually in Ohio that are available to be recruited. That is going down for various complicated issues. I know many members of the Board know about this, I was less aware of it. The number of people available is on the decline and will continue for the next three or four years. This is a national trend but there are pockets of growth in certain areas of the country. So this is a quite complex demographic issue; connecting economics and birthrates and so-on and so-forth. But it does then enlighten us about the process we now use to recruit beyond our borders for talented and diverse students.

So in terms of the Big Ten, which is one group we compare ourselves to, is also an aspiring group. We look at where we are in these various demographics against those benchmarks and think about whether that's the challenge we are meeting or not, or whether we need to change and that guides the actions of the University.

Internationally, we are doing quite well. Again, these are all fascinating topics. We have been very successful in recruiting students from China and have begun to shift resources to other Asian markets; the Middle East as well and most recently South American markets to make sure we have a diverse set of international students. Dolan noticed that the growth in international students has heavily impacted the Business School and also Engineering and other STEM related topics. The international students coming in wanting to focus in those areas and that's a very strong topic for us to think about as we expand into other international markets. The gateway process and the gateway programs are mechanisms for doing that.

Mr. Dolan then went into some detail on our enrollment mix related to race and ethnicity. We are about in the middle of the Big Ten in terms of those data. We are trying to attract more minority and low income students, especially from families where that student would be the first to go to college. We have a number of incentives in place. The strategies to improve on that would include outreach and recruiting centers in Cleveland and Cincinnati. Identifying "promise schools" throughout Ohio with which we will then partner with and try and get some increase in that cluster. As I have said, to me this is the heart of rock-n-roll for the University; what's the incoming class and how should it become prized and what is the

November 9, 2012 meeting, Board of Trustees

standard, so on and so forth. It is a very important topic and we've done a good job in executing the plan as laid out, and I think it is always a good idea to be vibrantly discussing those goals.

Then next topic is something that I specifically asked for. As we all know, there were a series of accidents on the campus involving pedestrians and cyclists. This is a very busy place. There are a lot of people, a lot of vehicles, visitors, and deliveries that adds to some very unfortunate accidents. The President created a traffic safety task force in September, chaired by Dr. J. and Mr. Kasey.

I was particularly interested; they produced a report that looked very good. I was particularly interested in what the benchmarks and where the themes and ideas for that come from and what were going to be our measures/metrics to show improvement. We had a fascinating presentation from Professor Jennifer Evans-Cowley who is an Associate Dean of Engineering and a Traffic Safety Task Force member.

Like all things, safety is a very sophisticated topic when you get into it. I was very gratified to see the level of intellectual content, research, and planning that has gone into that report. Where they have gone into various cities, various campuses around the country and really understood what has worked and how that applies to Ohio State. There were some very non-obvious issues in safety of things like cycling. The Olentangy Trail is actually less safe than High Street. You are safer going down High Street on a bicycle than you are on trails because trails often have pedestrians. Everyone is wearing listening devices; that's a nice phrase for it. Everyone is distracted. So you've got people in cars texting, cyclists with music blasting, pedestrians looking down; what a mix to expect to have safe behaviors.

So it was a very interesting topic; how do you recognize the hazard and then develop policies to separate the hazards and mitigate them. There is an apple and a stick kind of methodology needed to try to solve this problem because we do not want people getting hurt, and there is too many. So, we now have metrics.

The next topic she discussed was the effectiveness of metrics in measuring how we are going to improve. We have a lot of data on accidents; severity of accidents and so on so we are going to tackle that under the Student Life part of this committee. That was an excellent report. I congratulate her on the work she has done.

We talked about our charter; no big headlines there. We also went through our Academic Affairs Student Life scorecard. This is something that every committee has. We've set down a series of objectives. This is mostly yellow; no reds but no greens either. We are measuring and testing and I believe if all of us have all of these scorecards and all of those objectives are met, we will meet the goals of the University as laid out in the strategic plan. I think this is a discipline we intend to continue.

Let me just conclude by saying there is a number of personnel actions that were approved by the committee that will be in the consent agenda. I won't go through them. There is also a naming of a number of facilities. I won't go through those either because they are also part of the consent agenda.

Having concluded our business, we had a brief executive session. That's my report Mr. Chairman.

Mr. Schottenstein:

Any questions for Dr. Wadsworth? That was a really terrific report.

November 9, 2012 meeting, Board of Trustees

President Gee:

Can I just say one thing?

Mr. Schottenstein:

Sure.

President Gee:

Because I want to follow on what Dr. Wadsworth said. I think it is very important to note, our board knows it, the senior administration knows it, I think it is very important to generally note; there is no institution in my experience that really has put itself into this process of having a scorecard with metrics at the level that we are doing it. I think it provides for an unusual level of expectation and discipline. Also, it gives those of us who have responsibility every day; it tells us every day exactly where we are. I think that's a critical part of it. Universities are not used to doing that. On the other hand, I think it does provide a real level of expectation and momentum and I really do appreciate how we've put those score cards together. On the Academic side, it's enormously important.

Mr. Schottenstein:

I just want to add this too because I know Jeff's got to leave shortly and I want to say this while he is here and I can say this about all of the committee chairs; an enormous amount of work happens at the committee level. You almost get tired of listening to it realizing how much heavy lifting has gone into every element of every report that you just touched on. Of course, enrollment strategy on the one hand and safety on the other; we could sit here all day and not come up with items any more important than the two of those. I particularly thank you Jeff, because a couple of weeks ago, when some of these accidents had been occurring on the campus, Jeff and I had happened to be meeting, everyone was concerned, but Jeff made the comment which I thought was very powerful, and Gordon had already set out to form this task force which has taken their work very seriously, but the comment that Jeff made which I actually shared with the board yesterday; when you were in your own Battelle Board meeting so you didn't hear this but I am also repeating it for that purpose. You said to me that it's clear that our goal is to become a top ten university. Reasonable people can argue about what makes a top ten university; but one thing is, it's got to be top ten in safety too. I think that's a very powerful comment and one that we take very seriously. I thought your report dealing with that was very gratifying. Thank you for your leadership for serving as Chair on that committee and the update on those items.

Dr. Wadsworth:

Thank you Mr. Chairman.

Mr. Schottenstein:

Next is Advancement Committee. Linda or Gil will make this presentation.

Dr. Cloyd:

Thank you Mr. Chairman. We are both going to make this presentation. My part is going to be very brief.

On the consent agenda, we have the Development report which covers the first quarter results. We've got a strong start on the year. The committee has recommended approval of that on the consent agenda.

November 9, 2012 meeting, Board of Trustees

President Gee has nicely outlined the start of the "But for Ohio State" campaign. It's off to a strong start. A little bit ahead of where we would be if we did a linear tracking so we are very happy about that.

We have hired an outstanding new leader to lead Advancement; feeling very good on that front.

What Mrs. Kass and I wanted to do today and I am going to turn it over to her is to provide the board with a little more depth on what has become the single largest annual philanthropic activity of this University; Pelotonia.

Mrs. Kass:

Thank you Dr. Cloyd.

As you know, only four years in the making, Pelotonia is an extraordinary grass-root cycling event that raises funds for cancer research at the James. As part of my Advancement report to the Board in August, I shared some numbers in describing Pelotonia's success; more than six thousand riders, nearly 100 thousand donors at that time, the great success of Team Buckeye, 1,635 riders co-chaired by Archie Griffin and Shelly Meijer. You know, in terms of number of participants, Pelotonia is the largest non-profit single cycling event in the country.

I also shared with you that I am a Pelotonia rider. This past August was my third ride, my second century ride and I raised nearly \$30 thousand for Pelotonia Twelve. I am proud to participate in what has become a vast and inspired community of riders, volunteers, researchers and donors; all of whom share one goal, to end cancer.

Pelotonia is a perfect illustration of the kind of alignment we seek in Advancement. It integrates fundraising with clear messaging that builds deep awareness and it offers a mutuality of engagement with our Alumni and friends.

We are very grateful to have with us today the leaders of this extraordinary initiative. I want to introduce Tom Lennox, Executive Director of Pelotonia, and Dr. Michael Caligiuri, Director of the OSU Comprehensive Cancer Center and CEO of the James Cancer Hospital and Solove Research Institute. They will provide us with a deeper understanding of Pelotonia and the critical research it has funded.

Thank you so much for being with us today.

Mr. Lennox:

Let me start by saying, I took a call a couple days ago. A buddy of mine works in New York and he told me that his friend lost his power down in the Jersey Shore.

He was out there with his neighbor who was flying an Ohio State flag at 7:00 am in the morning. It is pretty devastating down there, obviously, and who comes walking down the board walk but two guys from Con Ed on their way to their rounds for the day. They saw the Ohio State flag, apparently they were big fans, they put their stuff down, they hooked the two guys up, they put them on the grid and they went on their way.

That's a true story so Mr. Chairman I may call you for two tickets because I offered them two tickets; down low.

Mr. Schottenstein:

We'll note that.

November 9, 2012 meeting, Board of Trustees

Mr. Lennox:

It's a true story. It really is an honor to be here today. Let me take a few minutes to talk about the history of Pelotonia; what the University is doing as a team, that being Team Buckeye, why we think we're successful, and where it is that we plan to go.

If you know something about cycling as many of us do now, in Europe, the Peloton is a very common theme. Peloton is the group that rides together. Pelotonia is a word that we made up and Pelotonia represents the community coming together to cure cancer.

We started Pelotonia in the summer of 2008. The financial plan was to take about \$12.5 million in funding and truly invest that so that over a five year period, we would net \$39 million.

All expenses associate with Pelotonia are funded or paid by our funding partner. So, very importantly that we are very efficient and that 100% of every dollar that each of our riders, volunteers, virtual riders, etc. raises goes directly to research. Really is a cornerstone of our business; our brand.

In our first year, we recruited 2,265 riders; we raised \$4.5 million. Year two, we recruited 4,000 riders and raised \$7.8 million. In our third year, we attracted over 5,000 riders and we raised \$13 million. This year, we attracted over 6,200 riders. We will announce this year's fundraising total next Thursday evening; some of you will be there.

But, it's safe to say that we exceeded the \$39 million target in not five, but four years.

I think what is fairly amazing is the \$39 million bar was set very high from the gate. Most would say I know Mike and I would agree before we started knocking on doors and we have knocked on a few many of yours. If we had 1,000 riders in year one, it would have been an enormous success. I sat in a bike shop on Sawmill up in Dublin and told the guy that we were going to have 2,250 cyclists and he said if you have 200, it would be wild success.

But, this isn't about riding as much as it's about curing cancer.

Other numbers that I think are important to note: each year we have over 2,000 volunteers, thousands of virtual riders, and our average donation is just \$50. So at its core, Pelotonia truly is a grass roots movement.

Team Buckeye, which is one of our super Pelotons along with Limited Brands and Huntington who are both funding partners, has had an extraordinary history with Pelotonia; obviously.

In 2009, OSU generated 200 riders and raised about \$400 thousand. In 2010, that number jumped to over 700 riders raising \$1.2 million. In our third ride, there are over 1,000 Buckeyes riding under Team Buckeye raising \$1.8 million. This year, we had 1,200 riders who each or collectively raised over \$2 million.

So, why are we so successful? I think we are successful because we don't regard ourselves as fund raiser. I think that's very important. To really call it a fund raiser would diminish what it is we are trying to accomplish. We are a movement, we are a group of like-minded people and we are a brand.

We understand the objective and that objective is to create, this is my team's objective. Our objective is to create an amazing year long experience with motivates riders to raise money for cancer research.

November 9, 2012 meeting, Board of Trustees

Unfortunately, our advantage is that everyone, each of us, will be told that they have cancer or someone that they love will have cancer. We each have something at stake. So, we appeal to everyone and we have something for each of us: we can ride; you can virtual ride if you're not able to be out there. You are able to volunteer, to donate, to recruit riders, or simply cheer riders from the side of the road.

Our most productive Peloton, as you can imagine, is Limited Brands. Why is that? It is because their leader, who I think you know, challenged everyone involved at Limited Brands to take a part. He asked for 100% participation among his colleagues; and they delivered.

So, where do we go? We grow, we get larger; we have to, we must. We recruit new groups to segments and we potentially introduce new routes. However, in my mind, our single greatest opportunity for growth is right here from within the OSU community.

While the numbers for OSU have been amazing, there is so much more room for growth. You have to understand, I think this is very important, Pelotonia does not compete with University development, at all. It is totally incremental. This is about forty thousand students, forty to sixty thousand employees and four hundred thousand alumni asking all of their friends for \$50 apiece. Every single OSU alumni chapter, in my mind, should have a team. Not many have been more supportive than Archie Griffin; a very dear friend.

So, why can't it happen? I think it will. Every penny we collect goes to this institution. It absolutely should happen. We are curing cancer here at Ohio State and I am eager to see it happen with the help of Mike Caligiuri.

Thanks for having me today.

Dr. Caligiuri:

Thanks Tom very much and thanks very much for your leadership. I am just going to take over from there.

If I may Mrs. Kass/Dr. Cloyd just say that we are here to try to cure cancer and to prevent cancer, remembering that research is fueled dollars. Sometimes we need to remember that it is research that brings us the cure. It sounds simple. The reason why our hospital is no longer filled with Aids patients is because of research. The reason why we have 10 to 12 drugs for women with breast cancer today as opposed to 20 years ago is because of research. Someone was in a laboratory, they made a discovery, it went to the test tube, it went to the animal, it went to the human, it went to the trials, all of the sudden it is FDA approved and we move ahead.

That takes resources and that is what we need because from the NIH perspective, funding is flat. We need other sources of revenue. We with Pelotonia dollars funded really hundreds and hundreds of people at Ohio State University. We have recruited 50 faculty. Some of these faculty have cost four million to five million to six million dollars to recruit. They themselves bring instrumentation and other people. They themselves fuel idea grants with the money that we give them. We have funded over 167 students across eight different colleges and over 40 different departments. It's not just in the James; it's not just College of Medicine, its eight different colleges across the University. We will give you some information to show you that.

We have funded instrumentation that goes across the University as well. Finally, idea grants. You know when you have that "a-ha" moment, the NIH doesn't fund that. The NIH is low risk, high yield. They want something that is 90% done, ten percent to go. They put the money in and they are able to say to the public "we got this done".

November 9, 2012 meeting, Board of Trustees

Those great moments that come mostly from the young minds are very difficult to fuel. So we have something called Idea Grants, and again those go to ten investigators. They are \$100 thousand to \$200 thousand each and include Nationwide Children's Hospital.

I have brought with me today, four super-stars and I would like each of them to stand up. I would like to tell a little bit about each of them.

Dr. Eisfeld, please stand up. Ann-Kathrin came here from Germany on a Pelotonia scholarship. She is an MD, finished her clinical training in Internal Medicine and Hematology, and came here to get her laboratory training. She is working with Dr. de la Chappelle and Dr. Bloomfield and she has discovered a gene that pre-disposes one to the development of leukemia; presents people with high risk of developing leukemia. She is going to be going back to Germany with Buckeye pride. Thanks very much Ann-Kathrin.

Dr. John Byrd, world authority in Chronic Lymphocytic Leukemia. John had a drug which literally takes people with not one, two, or three relapse in leukemia but eight or nine relapses in leukemia and puts them in complete remission; including our beloved Geoff Chatas' dad. John needed money to get that trial going. Of course, Pharma had sought out John because he is a world authority in Chronic Lymphocytic Leukemia. Pelotonia fueled that. We got the drug here. We are the only place in the world that has that drug and John has people coming from all over Europe, South America, of course the United States, getting that drug. About 80% of those people are in complete remission from the work he has done in his lab and the work he is doing in his clinic. John, thank you.

Denis Guttridge, world authority in cachexia. Cachexia is the wasting that occurs when one is inflicted with cancer. Cachexia prevents patients from getting chemotherapy. Denis is the world's leader in understanding how cachexia occurs and its similarities with muscular dystrophy. Denis was being recruited away by the University of Minnesota. With a big package from Pelotonia, we were able to keep Denis here. In fact, he works with muscular dystrophy people at Children's Hospital. They put in a program project on muscle cancers and we have just found out that it got a score of 13 and will very likely be funded from the NIH for about \$10 million. Highly collaborative, world authority, super star; keeping him here. Denis, thank you.

And last but certainly not least is David Carbone. David is a friend of Gordon and Steve Gabbe and came from Vanderbilt University very recently. He called upon us to come to Ohio State given what happens here in a collaborative sense; huge bike rider by the way. David is world's leading authority in lung cancer. He is responsible for the discovery of a genetic defect now which there is a pill for in the treatment of lung cancer. Phenomenal advancements, not only in the treatment, but the diagnosis and the biology of lung cancer. We fueled David's recruitment with lots of Pelotonia dollars. Course, he is bringing faculty and staff with him. He has dollars to recruit other people and in addition, he has dollars for Idea Grants himself. David has been a phenomenal addition and will lead a thoracic center for us here at Ohio State University.

I should also add everyone here has ridden in Pelotonia and even David who rode before he was signed. We knew he was coming.

David, thank you very much.

That will end my report of just four examples of people passions that we fueled. As I say hundreds of people, students, instrumentation, Idea Grants, all from the money that's raised.

Thank you very much.

November 9, 2012 meeting, Board of Trustees

Mr. Lennox:

I think Mike has a report here that he is going to share.

Mr. Schottenstein:

Don't leave yet, Tom and Mike. Please stay there.

Mrs. Kass:

Thank you so much for your report, for your hard work, your leadership, your inspiration, your research. We are very grateful. That does end our Advancement Report, Mr. Chairman.

Mr. Schottenstein:

Any comments, questions? Anybody have anything they want to say. I would like to say something but Gordon, why don't you go ahead.

President Gee:

I just have to say that this confluence that Dr. Caligiuri has talked about and Tom has talked about of using our dollars for good deeds. Literally, the dollars have been used here as you can see from our four colleagues in the back. To make a difference not only for Columbus, not only for Ohio State, but have a worldwide impact because of the quality of the work that they are doing. We need to understand that this confluence between what we do here and what we do in terms of all of the other aspects of the Institution really do come together in this one moment.

Secondly of all, I just want to say something about Pelotonia. When Mike came to me with his idea, I was enthusiastic, I don't know why; it just made sense. As a matter of fact, in the end, what has made sense to me and I say this as Tom really made that point. It is about curing cancer but it's also about curing a community. I think we need to understand that again. This has become something that is bigger than all of us. It is for the University; every dollar comes to the University. It really personifies the kind of spirit of the Midwest. The ability for us to, as I pointed out yesterday, in our modest Midwestern way to say we can do something better than anyone else and we are doing it so I really do value that.

Mr. Schottenstein:

What I would like to say, I'd like to make two points. One is if it weren't for these two guys, Mike and Tom, based on what you just heard them say, you'll know why I am saying this; Pelotonia would not exist. That's the driving spirit and idea and inspiration and leadership sitting right there; the two of them. Tom is the CEO of the organization and has a staff that you could fit in the closet. He is very thin but lean and mean in the right way in operation; extraordinary work. There is a term called best practice. A lot of us are sick of hearing it because usually when someone says this is a best practice, it isn't. It is really hard to find them; there are very few in the world. This is best in class. Right here at Ohio State. There won't be many things that come before this Board we can honestly say that about. No one thought we could raise \$40 million in four years; certainly not me. I happen to be honored to serve on the Pelotonia Board and watch Tom, as you do Mike, make magic on a certain Sunday and Saturday every year. No one thought the \$40 million was even possible and of course we have done it in one year less. Suffice to say in a couple of days, you are going to tell everybody that we made a lot more than \$15 million this year. Just really amazing and we are very fortunate. When you connect these dots

November 9, 2012 meeting, Board of Trustees

Mike and tell us what we are really doing in the four people you introduced and the work they are doing, there is nothing more you can say about it but Thank you.

Brian, Medical Affairs...

Mr. Hicks:

Thank you Mr. Chairman. In Alan Brass' absence, Corbett Price chaired the committee and in Corbett's absence, I will provide the report for the committee.

It all flows downhill.

Let me start by asking Dr. Gabbe to give just a quick overview of some of the scorecard activities on our overall Medical Center initiatives and also mention a couple of really exciting personal and program recognitions and then I'll go over some other points. Dr. Gabbe.

Dr. Gabbe:

Well thank you and thanks to Mr. Price for chairing the committee and for you delivering the report. I am glad I wore my Pelotonia tie today to demonstrate our support for this.

I have to say anecdotally, Pat and I ride a tandem. This year, one of our Med School Alumni, Dr. Walter Stevens who lives in Los Angeles and his wife Beverly ride tandem's all over the country, came all the way from Los Angeles to ride in Pelotonia. They rode side-by-side with us for 50 miles. At the end of the ride he said "You know, we have been riding our tandem for years in major biking events all over the country..." and he named a number of them, "this is the best ride experience we have ever had and we'll be back next year." We were really impressed with that feedback.

I wanted the Board to know that we shared our Medical Center Initiative Scorecard which we do at our meetings. We were a green for Medical Center Expansion which as you will hear remains on time, on budget, and on scope. We hope to have the building enclosed no later than December so we can begin to heat it and do the work internally. It is going very well.

We were also green for our Faculty Group Practice Integration. As you know, we have a fully integrated faculty now which is so important given the changes in health care we are experiencing.

We were red in our development dollars. At this point in the first quarter of the year we were \$1.5 million short in our goal for philanthropic activity and \$3.3 million short in our goal for private grants through the Office of Sponsored Projects and Research. As I said, we are \$1.5 million short in philanthropy. Of the \$16.8 million that we have raised to date, \$12.6 million is through our cancer programs and of that a little over \$9 million is through Pelotonia and obviously, as we've heard, that likely to go up in the very near future. We are confident that we will be green when the Board next meets.

I shared with the Medical Affairs Committee several important accomplishments over the last few months. First, in terms of recruitments, we have recruited Dr. Russ Lonser to be our new Neurosurgery Chair. This took not even four months and was led by Dr. Ali Rezai. Russ was the head of Neurosurgery at the NIH for many years and is a distinguished Neurosurgeon and also leads the National Football League's Center for Research on Concussion and Spine Injury. He will be a great colleague here.

November 9, 2012 meeting, Board of Trustees

We also recruited Dr. Kathi Kemper from Wake Forest. She is a national leader in Integrative Medicine or Complementary Alternative Medicine. She has written a book called *The Holistic Pediatrician* and is well known in this field.

We also recruited Dr. Dan Vukmer. Dan is a leading health care executive from the University of Pittsburgh Medical Center. He has come to lead our OSU Health plan; lots of experience with managed care, accountable care organizations so we are delighted to have him here.

We were recently named by Health Grades as a recipient of five excellence awards. In fact, eight overall awards, more than any other hospital in our region. This is an organization that evaluates Medicare outcome data. It looks for the best outcomes in Medicare patients. In fact, according to their data, if you were to go to the Emergency Departments at University Hospital or University Hospital East with a major life threatening illness, you would have more than a 40% better chance of surviving than if you went to another emergency department. We were noted for excellence overall for clinical care, in particularly, emergency medicine in stroke, in pulmonary care, and in neurosciences. We, as you know, really work hard to enhance our patient's satisfaction. That's what we are all about.

Last year we had 11 patient care teams, nurses, and physicians on floors throughout our Medical Center that achieve greater than 90% for patient satisfaction throughout the year; 11 teams. This year, we have 43 across the Medical Center; physicians and nurses providing outstanding patient care.

I mentioned Dr. Rezai earlier; he was just named the President of the Congress of Neurologic Surgeons. This is the largest most prestigious neurosurgery organization in the world. They have over 8,000 members.

I mentioned to the Medical Affairs Committee that this was a great month for the Marsh family. Gail Marsh, who is our Chief Strategy Officer, was named one of Ohio's most powerful and influential women. Dr. Clay Marsh, our Vice Dean for Research and a fellow that leads our personalized medicine programs, was named the West Virginia University Alumni of the Year. We are very proud of the Marsh's.

Finally, I wanted to bring to the Board's attention that November 14<sup>th</sup>, 15<sup>th</sup>, and 16<sup>th</sup>, we'll have our second World Summit for Diabetes led by Dr. Kwame Osei. The world will literally be coming to Columbus for this important meeting and will be held at the Ohio Union. Research, patient care, and teaching will be emphasized. Then on Saturday, November 17<sup>th</sup> at Veteran's Memorial, we will have a program for the community where we will be talking about how to prevent diabetes, how to treat it, talking about exercise and nutrition. We welcome all of you to join us at Vet's Memorial on November 17<sup>th</sup>.

Thank you Mr. Hicks.

Mr. Hicks:

Thank you very much Dr. Gabbe.

In addition to Dr. Gabbe's report we heard a couple other reports; I'll give a brief highlight of those.

Pete Geier gave us a very good operational financial scorecard for the first quarter that ended on September 30<sup>th</sup>. We are off to a good start this year. The month of October is even going better. We are exceeding or meeting our targets in most categories. The three categories that we look a great deal at are EBIDA, Days Cash on Hand, and Debt Service Coverage; we are over budget on all of those so we are pleased with that report. There were a few yellow areas in Patient Admissions but

again we think those are within variance and we believe they will be probably made up through the good October month that we are having in those areas.

Jay Kasey provided a 6 month update on The Wexner Medical Center expansion. Jay and his team come in front of us often and every six months they have to for further disbursement of funds. At this point we do not have a request for disbursement of funds. They have enough funds allocated to them to probably go through about June which we think is good. As Dr. Gabbe said, the project is on time, it's on budget.

Just as a reminder, it's a \$1.1 billion project as we know. So far, we have released \$1.17 billion. We have contracted almost \$900 million; \$899.5 million under contract and we have spent about \$509 million. So, we are about half way to our spending on the overall project so we are making a lot of progress as anybody who drives by the facility knows very well.

The Contingency Fund Program, something that we watch carefully, is strong. Jay and his team have recognized, and we believe it will come in front of us in subsequent months, for an expenditure of contingency funds somewhere in the neighborhood of \$1.5 million to \$5 million; budget is to be determined. But even with that, that will leave us with over \$36.7 million in contingency accounts which is very good. About \$22 million of that is controlled by us; the other is controlled by the CM (construction manager). Those numbers are very, very strong.

I point out that our Edge numbers and our Ohio Participation numbers continue to be very good. In fact, our Edge numbers are in excess of 25% of our total spending, almost \$193 million has been contracted with Edge firms. Our Ohio participation is approaching 90% right now. We are doing a good job in doing what we said we would do from an economic development initiative standpoint throughout the state. We are very pleased with that.

Dean Lockwood gave us a good update, a very quick but solid update, on the overall College of Medicine. Kind of the cliff-note version of that is that we are growing, we are improving, and we are really a good provider of physicians to this state and nation. It was interesting to see that this past year, our College of Medicine received 5,600 applications. That means that one out of every eight students applying to a College of Medicine in the country is applying to the Ohio State University College of Medicine. One in eight, that's a lot; that's amazing. Since 2002, we have basically doubled the number of applicants to our College of Medicine so clearly we are becoming a college of destiny and a destination of choice for many, many students across the country. In Ohio, there is about 1,500 Ohioans who applied to Colleges of Medicine each year; 75% of those apply here. If you are an Ohio resident and you apply here, you are about three times more likely to be accepted by our College of Medicine than not. We are doing a good job of keeping the best and brightest home grown here. If you look at residencies, it is interesting that last year about 21% of our medical students stayed in residencies either at the Wexner Medical Center or Nationwide Children's Hospital and approximately another 12.5% stayed in some other Ohio hospital. We have got a lot of folks who are staying here for residencies but we are a net exporter, if you will, of medical students going to out of state places. It is also interesting to note that of the 40% of residents who did their residency at the Wexner Medical Center, 40% of them are staying in Ohio which we think is very good. Dr. Lockwood pointed out that our MCATs are going up, our GPAs are going up, and our scores are equivalent to those in top 20 Medical Schools throughout the country. We are clearly getting the best and brightest as we grow and become more selective so we are very pleased with that.

We finally, Mr. Chairman, we did a quick review of our charter as all of the committees were asked to do. We are in agreement with that, good to hear. We did

November 9, 2012 meeting, Board of Trustees

have an executive session, and at this point we do not have any items for action on the consent agenda. That concludes the report Mr. Chairman.

Mr. Schottenstein:

Great report and thanks for stepping in Brian; any questions or comments?

Dr. Gabbe, thank you.

Dr. Gabbe:

Thank you.

Mr. Schottenstein:

Judge Marbley, Audit and Compliance Committee.

Judge Marbley:

Thank you Mr. Chairman.

The Audit and Compliance Committee met yesterday. We first introduced and welcomed two of our new members: Mr. Michael Gasser, who we've met again today; we welcomed him, we are happy to have him and the valuable insights that he will bring to Audit and Compliance. Ms. Amy Chronis, who is a Non-Trustee member, is a partner at Deloitte and Touche. She is responsible for energy matters and she is a Buckeye. She in fact ran track at Ohio State and as you recalled, a remark was made that the women's track team is just a coldrum of talent production because our Chief of Police also ran track at The Ohio State University.

After that bit of information, we got to the business of the committee. We introduced Mr. Gates Garrity-Rokous. I don't know if Gates is here today but Gates is the University's first chief compliance and integrity officer. He is building the Office of Compliance and Integrity and will ultimately centralize the compliance and integrity functions under his office. Presently he reports both to our Chief Legal Officer and General Council, Mr. Chris Culley and our CFO, Mr. Chatas. He will work to develop a centralized compliance monitoring program, building upon the very good compliance programs currently ongoing at our University.

He made the remark that integrity, accountability, and passion form the hallmarks of his approach to his role and formation of the office. He expressed enthusiasm and gratitude for being a new member of the Ohio State University community and looks forward to continued collaboration.

We next heard from Mr. Stover, a partner with PricewaterhouseCoopers (PWC), which is the University's external audit firm, and he presented the External Audit Status report.

As part of PWC's responsibilities under generally accepted auditing standards, PWC is required to communicate with the members of the University's Audit and Compliance Committee on certain matters regarding the results and scope of the external audits. PWC presented the status of its deliverables, a summary of unadjusted misstatements, a summary of University estimates, a management representation letter, and a summary of the health system audit results.

He explained that a full set of financials were prepared for The Ohio State University Health System. The audit went very smoothly, I am pleased to report, and no adjustments were made to the financials, which will be issued within the next few days. Of course we are so fortunate to have so many financial minds on the

November 9, 2012 meeting, Board of Trustees

committee like Mr. Jurgensen, Ms. Chronis, and Mr. Hilsheimer. They can decipher much of Mr. Stover's report for those of us who don't follow that particular branch of the English language.

Mr. Stover said that all of the audits are on track for completion and delivery.

Then we discussed the Audit and Compliance Committee Charter.

We emphasized that in general, the focus of the Audit and Compliance Committee this year is to staff and build the Office of Compliance and Integrity, to centralize compliance function, and, more broadly, and just as important Mr. Chairman and Mr. President, to build upon the culture of compliance that you have fostered since your return to the University.

Our Committee raised a question; Mr. Jurgensen raised a question about enterprise risk management. It forced us to think about the fact that we have a number of committees perform the same function and while it may be necessary for there to be some overlap, we want to make sure that overlap does not cause inefficiency. We agreed that we would try to work diligently to ensure that the overlap is necessary and certainly didn't cause any inefficiency.

We identified three areas where the overlap could occur and that is finance, athletics, and other reputational areas to which the University could have some exposure. The challenge concerning risk management involves as I indicated, overlap and/or duplication of efforts, and just as importantly, mistakenly omitting an item, assuming that it is covered elsewhere. That is one of the tasks we are going to have to confront to make sure that the left hand always knows what the right hand is doing. We can continue to operate in a centralized way so that does not slow us down.

That concludes, Mr. Chairman, my report on Audit and Compliance.

Mr. Schottenstein:

Thank you, any questions?

Jerry, Finance.

Mr. Jurgensen:

Thank you Mr. Chairman.

Judge Marbley is the world of words and we are the world of the numbers. We have an opportunity every meeting to, I think, look at more numbers than we have students. At least it seems that way when you go through all of the score cards.

The meeting did start with our CFO just reminding us all of the planning calendar for the Fiscal year 14 budget. This is something where we really eat the apple a bite at a time. There are a number of issues that are scheduled out during the year for us to look at which all culminate really in our final look and approval of the budget in August of next year.

Athletic fees and issues related to athletics will be handled in the January/February timeframe. Tuition, instructional fees, housing and things of that nature will be looked at in June. Also in June, we get an opportunity to understand from the legislature what's happening with Fiscal year 14/15 State budget which has an impact clearly on Ohio State. Then between June and August, all the dust settles at the Legislature and State budget, all of our other examinations of fees and other things that work will

November 9, 2012 meeting, Board of Trustees

have been completed and that all kind of comes together in August. It is a complicated process but this is really the only way we can do it.

We reviewed our University Financial Scorecard. I have nothing noteworthy to call out to you on that. We had one yellow area and one red area. The yellow area is really around tuition and fees; I don't think it is anything to get excited about. It really had more to do with the conversion from Quarters to Semesters and the impact that it had during the summer. It will straighten itself out as we get deeper into the fiscal year. The red area was the long term investment pool return. We set the scorecard at 4.25% and we are currently down in the 1.5% range. We were below the 4.25% last year so actually we have two measures with respect to the long term investment returns. One has to do with the current period, what is this year's return. The second has to do with the three year moving average. Mathematically, we will now be two full years below the 4.25% even though currently, the average of the three year return is above our 4.25% target. However, in August, that three year rolling average was around 8.4% and in September it dropped down to 7.9%. So about 50 basis points a month, this thing is clicking down; it's arithmetic. We asked Mr. Chatas to have Jonathan Hook, our Chief Investment Officer sort-of give us a forecast because you get to a point in here where in order to stay above our benchmark, would require returns way above the benchmark in order to make the math work out and I don't think there is any way that can happen. We will take a deeper look at that our next time around.

The next scorecard was our Physical Environment. Here again, aspects of this were reported on by Dr. Wadsworth with respect to Safety. The safety area is the only yellow area on the scorecard. It wasn't significantly off line of expectations so I don't think there is anything that I need to bring to your attention with respect to that.

Our next item was the Interim Financial Report. Again, Mr. Chatas repeated a number of things relative to tuition and investment returns. It's the same issue in the year to date financial examination that it was in the current period, so nothing there.

Lynn Readey reviewed all of the projects that we have underway and some that have recently completed. I thought it was fascinating actually. This morning, the Board got an opportunity to tour the South Residence Projects. You know we have a tendency to sit in conference rooms and get pictures and numbers and descriptions and whatever, but it's really good to be able to go down there and actually walk it and see it and see what the kids are living in. I happened to be with Mr. Kellogg during those tours and remarked to him how many memories of my days in the dorm got brought back to me. I told him a few of those stories. He wondered how I ever got out of college and so do I.

They are fabulous facilities and it's really terrific to see where all of this money goes.

Like all of the other committees, as Mr. Hicks noted, we went through our charter as well. As the Judge said, we have Safety in our charter and we wondered whether or not that really ought to belong in Academic Affairs. Again, I think some of it is just word smithing and making sure, but as the Judge suggested, I think between now and the next meeting, we can go through there and find out under each one of these tasks that are in the charter, what actually is happening and is it happening in the right place. We will always have some amount of redundancy. Medical Affairs is always going to look at the numbers of the Hospital. Finance is always going to look at the numbers regardless so there is going to be some amount of overlap and I think that is totally ok.

We then had the Annual Report from FOD (Facilities, Operations, and Development). I did want to call out the fact that we have a lot of people in that area that work for the University and do a tremendous job. One of the things that reflect the good work they are doing is when outside entities recognize that work. That has

November 9, 2012 meeting, Board of Trustees

happened with respect to a number of things, buildings and projects that have taken place here on campus.

The Hopkins Hall renovation got an award. The Student Academic Services building got an award. The One Ohio State Framework got an award. Again, I think this is just great external validation of a lot of hard work by a lot of people here in our own staff. We should all commend them for that.

We got a graph that I thought was pretty fascinating on total expenditures by fiscal year; so what we have spent over the last ten years; it's about \$2.5 billion. Again, it's amazing, this ten year period of time sort of mirrors my ten years in Columbus and it is fascinating for me, since I live just South of campus, to be able to see how dramatically it has changed and how it continues to change. In addition to \$2.5 billion we have expended in this period of time, there is another \$500 million to \$600 million under the shovel right now that we continue to work on. The hospital being one, but many others as well. Very good report and a lot of great progress.

We have three items for the consent agenda. The first is three projects coming out of FOD: a boiler replacement, high voltage switch and cable replacement, and a slight change to the project that we have previously approved with respect to the Schottenstein's Center Basketball Facility. It's about \$1.5 million change from the last thing that we saw. The last two items on the consent agenda are two leases and I am sure Gordon will describe those.

Nothing that I need to call out.

That concludes my report.

Mr. Schottenstein:

Thanks Jerry; any questions or comments on Jerry's report?

I guess I'll just say one thing, I am glad you called out the experience we had this morning going over to the South Dorms, Park-Stradley. One of the things that I just want to mention; first of all, it had to be interesting for those students to see twenty-some Trustees walk in there at 8:00am.

Mr. Schottenstein:

I just want to mention this, first of all, the construction project, the renovation of these dorms that were first built when Tim Smucker was a student here and lived in one of those dorms, and that's the truth. They were built in the 60's and I just cannot believe the great architectural renovation and construction of those things: the attention to open space and natural light, the improvement of 10<sup>th</sup> Street, which not long ago you would not have wanted to walk down parts of it. But I think the thing that I was taken aback by, and I just want to say this again because little things make big differences, the dorm was spotless. We went down into the basement where the leak occurred and it was spotless. It was just as clean as this room. The living quarters, the bathrooms, the common spaces, the lobby, every place we went. It was commented that had we paid a surprise visit, and I have no doubt this is true, would have looked the same way. You called out the individuals who work for this University, but the maintenance and janitorial staff, the pride that those folks have, it was just amazing. I was really taken back by that and I just wanted to high light that.

Final report. Alex, Governance Committee.

Mr. Shumate:

Thank you Mr. Chairman.

November 9, 2012 meeting, Board of Trustees

We have one item on the consent agenda which is the Ratification of the Committee Appointments for 2012-2013 that we are recommending for approval.

It is also my pleasure, on behalf of the Governance Committee, to present the 2012 President Evaluation and Compensation Report. I believe all of the members of the Board have the report and I would like to offer the following highlights on behalf of the committee.

-0-

## **PRESIDENT'S EVALUATION**

Mr. Shumate:

Each year, the Board of Trustees conducts an annual review of the University President's performance over the previous year. This evaluation covers the time period from July 2011 through June 2012.

As you know, we engage in a very thorough and comprehensive process to evaluate the President and we actively involve each Trustee in this evaluation and analysis.

The process begins with the President's submission of his annual self-assessment and it's based upon the six strategic goals and milestones that we have established as a Board. Then the Governance Committee, working with our Governance Consultant Dr. Richard Chait from Harvard University, engages in a process of talking individually with every Trustee to assess President Gee's performance during the past academic year and to provide feedback to him.

The Governance Committee engages in a number of evaluation and review and analysis sessions to discuss the President's performance, his goals for the coming year, the overall content of the evaluation, and the President's compensation that is based upon his performance from the past year.

In terms of overall feedback, there was a very strong consensus this year by the Board that President Gee has had a very successful year. Through the course of this evaluation process, President Gee was described as a "bold", "charismatic", and "visionary" leader. Several Trustees noted his passion, energy, and advocacy on behalf of the University, as well as his unique ability to perform meaningful relationships and bonds across the University's many diverse constituencies.

In fact at a turbulent time for higher education, in which many Universities are being forced to make many difficult sacrifices, this University has thrived. Trustees recognized President Gee's, and I quote, "exceptional ability to execute change in a complex organizational structure."

As all of the members of the Board know, last year the Board in conjunction with the President agreed upon six imperatives to guide the University for years to come. These imperatives are, and I summarize:

1. Generating new resources
2. Developing academic initiatives that are aligned with the three discovery areas that Provost Alutto spoke about earlier
3. Developing and implementing a plan for an enhanced undergraduate student experience
4. Fully integrating the University's alumni relations, communications and marketing, and fundraising efforts through the implementation of the Advancement Plan
5. Developing, approving and effectuating a University talent strategy
6. Achieving the Medical Center's long range plan

The details of the President's additional accomplishments in each of these areas can be found in the attached document, which has been submitted as part of this report. Of particular note, I would like to emphasize what were truly landmark accomplishments related to these three imperatives in the past year because these are the metrics that we utilized in accessing performance:

- Most notably, the University's success in generating new sources of revenue through innovative public/private partnerships, such as the leasing of the University's parking assets, our partnership with Huntington Bank, and the issuance of century bonds
- Also, the creation of the Second Year Experience Program - a game changing comprehensive proposal to create a dynamic living environment in the North Residential District
- Also, the successful transition from quarters to semesters
- A truly banner year in fundraising, in which the University had a record number of donors and its second-best fund raising year, in terms of dollars, in the history of the University
- Finally, the development and progress made on the University's Advancement efforts along with the adoption of the Advancement Framework plan that was reported on earlier

I should also point out that through the course of the Board's evaluation process; we identified areas of constructive feedback for the President. In particular, the Board will contain and work with the President in the following four areas:

1. Sharpening of milestones and benchmarks for academic initiatives and the undergraduate experience
2. Continued focus on the Medical Center given the significance of the Medical Center Expansion project
3. Continued efforts in enhancing an efficient and effective senior leadership team
4. Develop further succession planning for the leadership team

Based upon the foregoing our compensation recommendation. As you all know, In determining the President's compensation and benefits, the Board weighed the President's performance from the past academic year consistent with our compensation philosophy, which is designed to ensure a reasonable and competitive total compensation package for the President, that's consistent with market based compensation practices for an individual possessing the experience, skills, and standing as preeminent academic educator in the country, as well as the following:

1. Proper consideration of his performance from the past academic year
2. Compensation and benefits that are based upon solid and definable accomplishments
3. Accomplishments are consistent with the goals and imperatives agreed upon by the President and adopted by the Board
4. That the Board adequately satisfies its obligation to conduct due diligence in reviewing presidential compensation and benefits. To assist the Board in this analysis, the Board engages an external compensation professional to conduct a comprehensive reasonableness assessment of all aspects of Dr. Gee's compensation

As we all know, the faculty and staff of the University recently received an aggregate salary increase of three percent. On behalf of the Governance Committee, we are recommending that President Gee receive a similar salary increase of base pay of three percent as well.

November 9, 2012 meeting, Board of Trustees

Looking at performance-based compensation, the performance-based compensation arrangement established for the President occurred upon his return to the University in 2007. It provides for a 35% payment of base pay for achieving target-level performance; up to 40% for exceeding target performance; and up to an additional 10% for achievement of important multi-year goals.

As indicated by the list of accomplishments highlighted above and described more fully in the attached document, the President's strong leadership and performance has led to an excellent year for our University. In particular, President Gee's performance in generating new revenue sources through innovative public-private partnerships and capitalizing on unique financing opportunities far exceeded the Board's expectations. As such, we are recommending that President Gee receive performance-based compensation which represents a payment of 40% of his base salary. Consistent with this Board's prior commitment, President Gee's performance-based compensation will not be paid by Ohio taxpayers or student tuition dollars.

In conclusion, This Board recognizes that the Ohio State University has had an outstanding year under the leadership of President Gee. His vision, his drive, his articulation of our future, and his considerable hard work have all contributed to the momentum the institution is realizing and this Board is very fortunate to have as its partner one of the most accomplished leaders in higher education. Together, we will continue to work to move this great University into the top tier of the truly outstanding public universities in America.

Mr. Chairman, I would like to move for adoption of the report and approval of the compensation recommendations and would like to respond to any questions that Board members might have. Also, I would like to allow any other members of the Governance Committee to make comments as well as any of the Committee Chairs.

(See Appendix XIV for background information, page 309)

Mr. Schottenstein:

We will do that Mr. Shumate. Thank you for that report and making that motion. Comments, questions, committee members and others. Dr. Cloyd?

Dr. Cloyd:

Thank you Mr. Chairman. Some of you have heard the story previously about our recruitment in Advancement but I'd also like to highlight that something that was really and exceptional accomplishment by President Gee this year. With the tragic passing of Andy Sorenson, we were very fortunate to have Mr. Kaplan to be able to step forward and keep things moving as we move forward to this very important campaign, and really journey, that we have to increase philanthropic support. We knew that if we were going to not just achieve the \$2.5 billion that we've got for the campaign, but to achieve what President Gee outlined is a journey goal. Along the context that stimulating more private support for this University is a journey, it's ongoing; it's not going to end with a campaign. Setting the goal that by 2020 we want to be the number one public university in total annual private receipts; we knew that if we were going to do that we needed to be able to attract and recruit just an outstanding individual.

I won't go into all of the details of the recruiting process. I will focus on what I think is most important. The recruiting process involved review of literally hundreds of potential people in the country. We put a focus that for this position, we wanted to bring in a leader who had established credentials in being able to effectively carry out large campaigns.

During that process, we actually changed the firm that we were working with in the recruiting process because as we looked through initial lists and we saw the best of

November 9, 2012 meeting, Board of Trustees

the best, the lead in the one recruiting organization said there is no way you are going to get people of that caliber to come to Ohio State University. Well, typical of our President, that was an unacceptable answer and the easy decision for him was we were going to find another firm to help us in the process.

That led to the identification of the top-tier of candidates, including Mr. Mike Eicher, were there was just consensus this was the most outstanding individual that we could go after. Mr. Eicher did not throw his hat in the ring for the position. But it was the active recruiting by President Gee, and I can remember when I interviewed Mr. Eicher and I asked him "what interests you most in coming to Ohio State?" and it was very easy for him to say, he said it's "President Gee. You've got an exciting University here and you've got a remarkable leader that can affect big change." and with decades of experiences in Universities, he has seen what a difficult job that is.

For me, another very notable accomplishment in this last year is the leadership structure that we have put together now in Advancement, which as I said at the start, moves beyond the importance of just the campaign, it's the journey. Dr. Caligiuri noted earlier the importance of resources. It's the oxygen, it's the fuel that we need to achieve the goals that we have set for this University and it gives me great confidence now in not only having a leader like President Gee in his own right, but the kind of people that he can attract to this University to help us in that mission.

Mr. Schottenstein:

Thank you Gil. Others? Any other members of the committee want to offer up anything?

I would also just add to what you said Gil; it has been a really amazing year for hires. When you look across all parts of our University, the new Dean of the College of Agriculture, Dean McPherson, is sitting in here today. He is the superb example of a great hire.

Our football team is 10-0. We want to be 10-0 in everything and you are helping to make it happen, Gordon.

Mr. Hicks:

First of all, congratulations to the folks that led this process because it is a very serious process so Alex, and your team, and Dick Chait really took their time and walked us through a very serious process. We do a lot of benchmarking. We kind of look around the country at other schools that are like us or that we want to be like for an aspirational standpoint. I would say that we are on a roll.

We do have momentum and there are a lot of places in this country, Universities, that would be thrilled to have the kind of benchmarking, the kind of financial stability and the kind of momentum that we have and they don't. They don't for a whole lot of reasons. They don't have the political support in their state like we do. They don't have the unbelievable enthusiasm of their population like we have throughout this state and they don't have a leader like Gordon Gee. Sometimes it's easy I think, to think, "well one guy does it all?"

This is a remarkable team that Dr. Gee has assembled. I think Mike Eicher is a great example. If you look at the report we had from the Medical Center, if you look at what has happened with Pelotonia, and you look throughout the Board, it is remarkable momentum that we have; and we are in a tough time. We are coming out of a recession. There are an awful lot of places that would love the ability to go out and sell a Century Bond or would love to go out and monetize assets to the tune of \$485 million; they can't, they haven't and we have.

November 9, 2012 meeting, Board of Trustees

I think we need to just think not only about how we compare here but really nationally. We are really on a good positive momentum so thank you for your leadership.

Judge Marbley:

Bob, not to extend this too much but I think it is also important to look at what we are doing with the resources that we are gathering. We are focused on student scholarships. We are focused on our faculty. It is that combination that makes for a great University. That is what we are in pursuit of here. Our focus and the raising of resources we are using to accomplish our strategic goals and that's why I think it is very important. Again, the strategic planning process that we have gone through under Dr. Gee's leadership, that we have our priorities and we are funding those priorities, and really staying focused on our students and our faculty.

Mr. Schottenstein:

Any other comments?

Thank you. Now we will have a voice vote on the motion presented by Mr. Shumate.

Upon motion of Mr. Shumate, seconded by Judge Marbley, the Board of Trustees adopted the foregoing resolution with thirteen affirmative votes, cast by Trustees Mr. Gasser, Ms. Krueger, Mr. Smucker, Mr. Kellogg, Mr. Jurgensen, Dr. Reid, Mrs. Kass, Judge Marbley, Mr. Ratner, Mr. Shumate, Mr. Hicks, Mr. Fisher, and Mr. Schottenstein.

The Consent Agenda is now before the Trustees. I would like to call on President Gee to present it to the Board.

President Gee:

Thank you. First of all, let me just say to Mr. Shumate and to the Governance Committee, I really appreciate that report and that vote of confidence. To the Board, I appreciate that too. It's hard to sit through a public meeting and hear yourself described; you know your failings and where you have made mistakes but none-the-less, I do appreciate that. I want to say one thing that I have said on several occasions; a University is only as good as its Board. It starts here; it starts in this room. A University President is only as good as he or she has the support of their Board. I am very blessed with that.

Also, I want to follow through with what Brian said. We have a remarkable group of leaders at this Institution and they have continued to make tremendous progress. We have remarkable faculty and staff and a remarkable group of students; all of whom contribute to the magnificence of this Institution and it's that I think we celebrate today.

University Presidents are relatively unimportant. They are symbolic but none-the-less in this instance, I am grateful that I had that opportunity to serve. I am grateful to the people of Ohio; there are 11.6 million Ohioans and I feel very grateful that I am in this state at this time. I really want to say that to all of you with deep appreciation for the support and friendship we all share.

-0-

**CONSENT AGENDA**

President Gee:

I have a total of 17 resolutions on the Consent Agenda. Therefore, we are seeking approval for the following:

\*\*\*

**RATIFICATION OF COMMITTEE APPOINTMENTS 2012- 2013**

Resolution No. 2013-17

BE IT RESOLVED, That the ratification of Committee appointments for 2012-13 are as follows:

**Academic Affairs and Student Life Committee:**

Jeffrey Wadsworth, Chair  
John C. Fisher, Vice Chair  
Algenon L. Marbley  
Linda S. Kass  
Janet B. Reid  
Clark C. Kellogg  
Timothy P. Smucker  
Cheryl L. Krueger  
Benjamin T. Reinke  
Robert M. Duncan  
Kevin G. Boyle (Faculty Member)  
Robert H. Schottenstein  
(ex officio)

**Advancement Committee**

G. Gilbert Cloyd, Co-Chair (Charter Trustee)  
Linda S. Kass, Co-Chair  
John C. Fisher  
Clark C. Kellogg  
Timothy P. Smucker  
**MICHAEL J. GASSER**  
Benjamin T. Reinke  
John W. Kessler  
Philip J. Duncan  
Nancy Kramer  
**CHRISTOPHER A. ITO** (Alumni Assn Member)  
**LARRY MOORE** (Alumni Assn Member)  
John B. Gerlach (Foundation Brd Member)  
David T. Kollat (Foundation Brd Member)  
Robert H. Schottenstein  
(ex officio)

**Audit and Compliance Committee:**

Algenon L. Marbley, Chair  
John C. Fisher, Vice Chair  
Ronald A. Ratner  
William G. Jurgensen  
Clark C. Kellogg  
Cheryl L. Krueger  
**MICHAEL J. GASSER**  
Benjamin T. Reinke

James Gilmour  
Larry Hilsheimer  
**AMY CHRONIS**  
**CRAIG S. MORFORD**  
Robert H. Schottenstein  
(ex officio)

**Finance Committee:**

William G. Jurgensen, Chair  
Ronald A. Ratner, Vice Chair  
Brian K. Hicks  
Alan W. Brass  
Alex Shumate  
**MICHAEL J. GASSER**  
Evann K. Heidersbach  
G. Gilbert Cloyd  
Corbett A. Price  
Jo Ann Davidson  
Robert H. Schottenstein  
(ex officio)

**Medical Affairs Committee:**

Alan W. Brass, Chair  
Corbett A. Price, Vice Chair  
Brian K. Hicks  
Algenon L. Marbley  
Janet B. Reid  
William G. Jurgensen  
Jeffrey Wadsworth  
Cheryl L. Krueger  
Evann K. Heidersbach  
Robert H. Schottenstein  
(ex officio)

**Governance Committee:**

Alex Shumate, Chair  
Janet B. Reid, Vice Chair  
Alan W. Brass  
Linda S. Kass  
Jeffrey Wadsworth  
Timothy P. Smucker  
Evann K. Heidersbach  
G. Gilbert Cloyd  
Robert H. Schottenstein (ex officio)

\*\*\*

November 9, 2012 meeting, Board of Trustees

**AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY**

Resolution No. 2013-18

Synopsis: Approval of the following amendments to the *Rules of the University Faculty* is recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the *Rules of the University Faculty* as approved by the University Senate; and

WHEREAS the University Senate approved an amendment to Faculty Rule 3335-5-48.10 on May 26, 2011; and

WHEREAS College deans have been required to develop a Pattern of Administration within the first year of their appointment and to reaffirm or revise it upon reappointment. An amendment to the *Rules of the University Faculty* is needed to codify this practice; and

WHEREAS the University Senate approved an amendment to Faculty Rule 3335-3-29 (B) (5) in February, 2006; and

WHEREAS the amendment was not brought to the Board of Trustees at that time:

NOW THEREFORE

BE IT RESOLVED, That the attached amendments to the *Rules of the University Faculty* be adopted as recommended by the University Senate.

(See Appendix XV for background information, page 317)

\*\*\*

**DEGREES AND CERTIFICATES  
AUTUMN SEMESTER COMMENCEMENT**

Resolution No. 2013-19

Synopsis: Approval of Degrees and Certificates for autumn semester is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees, the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates to be conferred on December 16, 2012, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

(See Appendix XVI for background information, page 319)

\*\*\*

**HONORARY DEGREES**

Resolution No. 2013-20

Synopsis: The awarding of honorary degrees is recommended for approval.

WHEREAS pursuant to paragraph (B)(4) of rule 3335-1-03 of the Administrative Code, the President, after consultation with the Steering Committee of the University Senate, recommends to the Board of Trustees the awarding of honorary degrees as listed below:

Jack B. Hanna	Doctor of Public Service
Vikki Heywood	Doctor of Arts

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees the awarding of honorary degrees as listed below:

David Lang	Doctor of Music
Ellen B. Rudy	Doctor of Science

NOW THEREFORE

BE IT RESOLVED, That the above honorary degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipient.

\*\*\*

**NAMING OF THE STUDENT COLLABORATIVE SPACE**

Resolution No. 2013-21

**Which includes:  
a conference room, adjacent corridors, and east lounge area  
in Mason Hall, Max M. Fisher College of Business:  
The Neil M. Klatskin Conference Room and  
The Neil M. Klatskin Collaborative and Learning Resource Corridor**

Synopsis: The naming of the first floor oval-shaped conference room (141 Mason Hall), the corridor adjacent to the conference room, the parallel west to east running corridors, as well as the first floor lounge area (140G Mason Hall) located on the east side of the building at 250 West Woodruff Avenue on the campus of the Max M. Fisher College of Business, that serve as a central gathering and meeting space for students is proposed.

WHEREAS Mason Hall opened in 1999 and was designed to be a resource center for students and faculty, and as such, held the business library collection. When the newly renovated Thompson Library opened in 2009 the business collection was moved to its new home. Continuing a focus on students, the Max M. Fisher College of Business began plans to renovate the building early in 2011. The newly renovated Mason Hall is intended to be a hub of student activities designed around action-learning and fueled by the addition of the Rohr Café; and

WHEREAS Charles and Lynne Klatskin have provided significant contributions to the Fisher College of Business Building Fund at the Max M. Fisher College of Business to be used by the College to support the continued maintenance and operations of the complex:

NOW THEREFORE

November 9, 2012 meeting, Board of Trustees

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the aforementioned conference room, adjacent corridors, and east lounge area in Mason Hall be named The Neil M. Klatskin Conference Room and The Neil M. Klatskin Collaborative and Learning Resource Corridor.

\*\*\*

**NAMING OF THE MULTI-SPORT FIELD**

Resolution No. 2013-22

**at the Jesse Owens Memorial Stadium,  
Department of Athletics:  
The Bert L. and Iris S. Wolstein Field**

Synopsis: The naming of the multi-sport field at Jesse Owens Memorial Stadium, located at 2450 Fred Taylor Drive, one of the finest multi-sport facilities in the country, that hosts track and field and lacrosse competitions in the spring and soccer in the fall is proposed.

WHEREAS this state-of-the-art facility, originally dedicated in 2001 in honor of former Ohio State track and field great and Olympian Jesse Owens; and

WHEREAS the Jesse Owens Memorial Stadium continues to advance Ohio State's athletic reputation and help attract and retain the best prospective student-athletes; and

WHEREAS The Bertram L. and Iris S. Wolstein Foundation has provided a significant contribution to the men's soccer program:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the field at the Jesse Owens Memorial Stadium be named The Bert L. and Iris S. Wolstein Field at Jesse Owens Memorial Stadium.

\*\*\*

**NAMING OF THE SURGICAL SKILLS LAB**

Resolution No. 2013-23

**in the Eye and Ear Institute,  
Department of Ophthalmology:  
The James M. Andrew MD Ophthalmology Surgical Skills Lab**

Synopsis: The naming of the Surgical Skills Lab in the Department of Ophthalmology, located at 915 Olentangy River Road, Suite 5000 near the Columbus campus, that with this state-of-the-art surgery center will be able to meet the growing demand for quality eye care is proposed.

WHEREAS the Eye and Ear Institute is over 28,000 square feet and has patient exam facilities equipped with innovative technology and sees approximately 50,000 patients a year; and

WHEREAS Margaret Andrew Bellows has provided contributions to the Department of Ophthalmology to The James M. Andrew MD Ophthalmology Surgical Skills Lab to support and equip the practice lab which provides state-of-the-art surgical training for residents, fellows and research staff; and

November 9, 2012 meeting, Board of Trustees

WHEREAS Dr. James M. Andrew was one of the first ophthalmologists in the 1950s to use artificial lens implants after cataract removal:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the aforementioned Surgical Skills Lab in the Eye and Ear Institute be named The James M. Andrew MD Ophthalmology Surgical Skills Lab.

\*\*\*

### **NAMING OF THE SCIENCE AND ENGINEERING LIBRARY**

Resolution No. 2013-24

**located at 175 West 18th Avenue,  
part of the University Libraries System:  
18th Avenue Library**

Synopsis: The naming of the Science and Engineering Library (SEL), a part of the University Libraries System, located at 175 West 18th Avenue on the Columbus campus, that matching building use to building typology is part of the One Ohio State Framework is proposed.

WHEREAS the proposed name removes the limitations imposed by basing a name on the collections a library contains which will continue to change with the evolution of electronic publishing and service enhancements; and

WHEREAS the facility is home to the Digital Union which provides support for teaching and learning with technology; and

WHEREAS the facility is the University Libraries only 24/7 facility providing round-the-clock access to study space and information resources; and

WHEREAS the facility name on its physical location will help make the library easier to find for new students and researchers visiting the campus:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the aforementioned Science and Engineering Library (SEL), located at 175 West 18th Avenue be named the 18th Avenue Library.

\*\*\*

### **NAMING OF INTERNAL SPACES**

Resolution No. 2013-25

**in the Schoenbaum Family Center,  
175 East 7th Avenue**

Synopsis: The naming of internal spaces located in the Schoenbaum Family Center formerly known as the Weinland Park Early Childhood Center located off campus at 175 East 7th Avenue, Columbus, Ohio, is the result of a relationship between The Ohio State University and the Weinland Park Community by relocating the Laboratory School from Campbell Hall to the Weinland Park Community is proposed.

November 9, 2012 meeting, Board of Trustees

WHEREAS the Center offers childcare and education for children ranging from six weeks old to five years old, as well as provides training and support for parents of young children; and

WHEREAS the Center offers students from The University the opportunity to observe learning in the classrooms, to practice effective guidance of child learning, to be involved in research related to the growth and development of children and the environments that effectively nurture children; and

WHEREAS the donors listed below have provided significant contributions to the Schoenbaum Family Center:

Procter & Gamble  
JPMorgan Chase  
Elmer's Products, Inc.  
Advance Tabco  
Continental Refrigeration, a division of National Refrigeration & Air Conditioning Products, Inc.  
Dormont Manufacturing Company  
Fisher Manufacturing Company  
Hobart Corporation  
InterMetro Industries Corporation  
JEM Associates, Inc.  
Schmid-Dewland Associates (New Jersey) in memory of Kurt Schmid  
Ruck-Shockey Associates, Inc.  
The Salvajor Company  
The Eagle Group  
The Wasserstrom Company  
True Food Serve Equipment  
The Columbus Foundation  
    Jacob Hare Charity Trust  
    Alfred L. Willson Charitable Fund  
    Edna K. Jacobs Fund  
    A. Irene Emswiler Fund  
    Chester C. & Rose L. Shinbach Fund  
    Joe & Mary Hoffer Fund  
    Robert B. Hurst Fund  
The Shepherd Foundation in honor of Lisa Shepherd  
Sally and John Beals  
Dr. Phyllis Stephenson in memory of Mr. and Mrs. Chester H. Stephenson  
David W. Andrews  
Floradelle Pfahl  
OSU Sarasota Manatee Alumni Club  
Mr. and Mrs. Michael Fagert in honor of Melanie and Tiffany Fagert  
Mr. and Mrs. William L. Evans in honor of Gwen Evans  
OSU Women & Philanthropy  
US Bank of Central Ohio  
Marling-Abraham Family  
Lowe's  
Dennis and Connie Cahill

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the Board of Trustees approves that the aforementioned internal spaces be named as follows:

Room 105 - Procter & Gamble Town Square  
Room 159 - JPMorgan Chase Library

November 9, 2012 meeting, Board of Trustees

Room 154 - Elmer's Creative Arts Studio  
Room 118 Kitchen - Plaque to recognize donors reads Generously Donated by:  
Advance Tabco  
Continental Refrigeration, a division of National Refrigeration & Air  
Conditioning Products, Inc.  
Dormont Manufacturing Company  
Fisher Manufacturing Company  
Hobart Corporation  
InterMetro Industries Corporation  
JEM Associates, Inc.  
Panasonic in memory of Kurt Schmid  
Ruck-Shockey Associates, Inc.  
The Salvajor Company  
The Eagle Group  
The Wasserstrom Company  
True Food Serve Equipment  
2nd Floor - The Columbus Foundation Observation Gallery  
Jacob Hare Charity Trust  
Alfred L. Willson Charitable Fund  
Edna K. Jacobs Fund  
A. Irene Emswiler Fund  
Chester C. & Rose L. Shinbach Fund  
Joe & Mary Hoffer Fund  
Robert B. Hurst Fund  
Room 133 Teacher's Office - Lisa Shepherd Teacher's Office  
Room 129 Teacher's Office - John and Sally Beals Teacher's Office  
Room 145 Teacher's Office - Mr. and Mrs. Chester H. Stephenson Teacher's  
Office  
Room 146 Teacher's Office - Dean David W. Andrews Teacher's Office  
Child's Cubbie in Classroom 142 - Floradelle Pfahl Child's Classroom Cubbie  
Child's Cubbie in Classroom 142 - OSU Sarasota Manatee Alumni Cubbie  
Child's Cubbie in Classroom 142 - Melanie Fagert Child's Classroom Cubbie  
Child's Cubbie in Classroom 142 - Tiffany Fagert Child's Classroom Cubbie  
Child's Cubbie in Classroom 146 - Gwen Evans Child's Classroom Cubbie  
Room 152 - OSU Women & Philanthropy Side Courtyard  
Room 125A - US Bank Documentation Room  
Room 150 - Marling-Abraham Family Infant Motor Activity Center  
Room 246 - Lowe's Rooftop Playground Classroom  
Room 250 - Denny and Connie Cahill Family Preschool Indoor Motor Area

\*\*\*

## PERSONNEL ACTIONS

Resolution 2013-26

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the August 31, 2012, meeting of the Board, including the following Appointments, Reappointments, Appointments/ Reappointments of Chairpersons/Directors, Professional Improvement Leaves, Professional Improvement Leaves – Change in Dates and Emeritus Titles be approved.

### Appointments

Name: MARCELO J. DAPINO  
Title: Professor (Honda R&D Americas Designated Chair)  
College: Engineering  
Term: July 1, 2013 through June 30, 2016

November 9, 2012 meeting, Board of Trustees

Name: MELISSA M. DRUMM  
Title: Associate Professor (Alfred W. Reader Endowed Professorship in Endodontics)  
College: Dentistry  
Term: October 1, 2012 through September 30, 2017

Name: MICHAEL C. EICHER\*  
Title: Senior Vice President for Advancement and President of the Ohio State University Foundation  
Office: Advancement  
Term: November 1, 2012 through October 31, 2017

Name: GATES GARRITY-ROKOUS\*  
Title: Vice President, Chief Compliance Officer  
Offices: Legal Affairs and Business and Finance  
Term: September 24, 2012 through September 24, 2017

Name: SIDNEY F. MILLER  
Title: Professor (The American Electric Power Foundation Chair in Burn Care)  
College: Medicine  
Term: September 1, 2012 through August 31, 2014

Name: DAVID B. WILLIAMS  
Title: Executive Dean  
College: Professional Colleges  
Term: November 1, 2012 through March 31, 2016

#### Reappointments

Name: MARK D. PARTRIDGE  
Title: Professor (The C. William Swank Chair in Rural Urban Policy)  
College: Food, Agricultural, and Environmental Sciences  
Term: July 1, 2012 through June 30, 2017

Name: IAN M. SHELDON  
Title: Professor (Andersons Professorship of International Trade)  
College: Food, Agricultural, and Environmental Sciences  
Term: July 1, 2012 through June 30, 2017

(See Appendix XVII for additional Personnel Actions, page 373)

\*\*\*

### **RESOLUTIONS IN MEMORIAM**

Resolution No. 2013-27

Synopsis: Approval of Resolutions in Memoriam is proposed.

BE IT RESOLVED, That the Board of Trustees approves the following Resolutions in Memoriam and that the President be requested to convey copies to the families of the deceased.

Floren V. James

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on October 18, 2012, of Floren V. James, Associate Professor Emeritus of The Ohio State University Extension Service.

November 9, 2012 meeting, Board of Trustees

Floren was born May 10, 1921 in Bairdstown, Ohio. He completed his Bachelor of Science degree in 1950, and the M.S. degree in 1966, both in Agricultural Education from The Ohio State University.

His Extension career in Ohio began on December 1, 1955 as the Associate County Extension Agent in Lorain County. On January 1, 1958 he became the County Agricultural Agent in Erie County and remained there until his retirement on June 30, 1981.

Floren was recognized for his outstanding leadership in youth, agricultural and community resource development programs. He was a member of and served on many committees of several professional organizations. He was awarded the Distinguished Service Award at the National County Agricultural Agents meeting in 1971. He gave leadership to the development of the Erie County Regional Planning Commission, the County Agricultural Industry Committee, Huron Port Authority and the development of an 85-acre wildlife refuge and recreation area in Sandusky. He served as the Erie County 4-H Camp Director at Kelly's Island for many years.

On behalf of the University community, the Board of Trustees expresses to the family of Associate Professor Floren V. James its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

Jo M. Jones

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 10, 2012, of Jo M. Jones, Associate Professor Emeritus of The Ohio State University Extension Service.

Jo was born February 3, 1950 in Lima, Ohio. She completed her Bachelor of Science degree in 1972, the M.S. degree in 1978, both in Home Economics Education from The Ohio State University and the Ph.D. from North Carolina State University in Adult and Community College Education in 1989.

Her Extension career in Ohio began on June 16, 1974 as the County Extension Agent, Home Economics in Union County. On May 1, 1979, she became the Area Extension Agent, Home Economics for the Eaton Area. On June 1, 1985 she was named Associate State Leader, Home Economics and on January 1, 1990 she was named Leader, Personnel Development. She became Associate Director for Extension on January 1, 1994. She retired on March 31, 2003.

Jo was well respected for her creativity in developing programs that met the critical needs of families and had a commitment to team building and collaborative efforts among many. Jo's critical thinking research was conducted for Extension professionals in Ohio and in many other states and Canada.

Jo's motto was: Excellence can be attained if you...CARE more than others think is wise...RISK more than others think is safe...DREAM more than others think is practical...EXPECT more than others think is possible.

On behalf of the University community, the Board of Trustees expresses to the family of Associate Professor Jo M. Jones its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

November 9, 2012 meeting, Board of Trustees

William M. Protheroe

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 4, 2012, of William M. Protheroe, Professor Emeritus of Astronomy.

Professor Protheroe graduated from the Merchant Marine Academy at Kings Point, NY, and was commissioned in the US Navy. After further study at Heidelberg College, he came to Ohio State in 1948 where he was awarded the University's first Ph.D. degree in astronomy in 1955. His early research was on the effects of the earth's atmosphere on both astronomical and terrestrial observations, and he received a Guggenheim Fellowship to further his work at Mt. John Observatory in New Zealand. Bill also led expeditions to observe total eclipses of the sun in Brazil and Mexico. He worked on the design and use of instruments, mostly in astronomy, but he helped other faculty to record the audio spectrum of sounds from grasshoppers and sparrows. Bill was soon drawn into administration, serving as Vice Dean of the Graduate School of Arts and Sciences at the University of Pennsylvania. In 1967 he returned to Ohio State as Professor of Astronomy and Associate Dean of the Graduate School, holding the latter post until 1970. He retired from the faculty in 1991.

As a member of the faculty, Bill was an academic of the old school, believing a scholar should interact with faculty from other disciplines, and his regular lunches at the Faculty Club were a source of stimulating conversation. A strong supporter of academic freedom, he was active in the American Association of University Professors, including a term as president, and he received the Nemzer Award from the OSU Chapter of AAUP and the Robert E. Kennedy Award from the Ohio Conference of the AAUP for his defense of academic freedom. Integrity was always a guiding principle.

Bill had a natural ability to relate well to undergraduate students. He led the development at Ohio State of an innovative audio-visual approach to introductory astronomy, allowing students to progress at their own pace; the program was adopted at many colleges and universities around the country. He was also a co-author of a successful introductory astronomy textbook that went through four editions.

Bill's contributions to the University were many and significant. He played a leading role in the search committee that recruited Edward Jennings to OSU as President in 1981. He served on the University Senate and was Chair of both the Faculty Council and the Athletic Council. He was Acting Chair of the Astronomy Department on two occasions. He alerted President Jennings to the opportunity for Ohio State to join a consortium to build the world's largest telescope; this led to OSU's partnership in the Large Binocular Telescope, which enhanced the University's research reputation and helped make the Astronomy Department one of the country's best.

On behalf of the University community, the Board of Trustees expresses to the family of Professor William M. Protheroe its deepest sympathy and sense of understanding of their loss. It is directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

\*\*\*

## **UNIVERSITY FOUNDATION REPORT**

Resolution No. 2013-28

Synopsis: The University Foundation Report as of September 30, 2012, is presented for Board acceptance.

November 9, 2012 meeting, Board of Trustees

WHEREAS monies are solicited and received on behalf of the University from alumni, industry and various individuals in support of research, instructional activities and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of the Honda R&D Americas Designated Chair, the Spielman Family Designated Chair in Breast Imaging, The Charles F. Sinsabaugh Chair in Psychiatry, the establishment of twenty-one (21) named endowed funds; and the revision of fourteen (14) named endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Foundation as of September 30, 2012, be approved.

Upon motion of Mr. Jurgensen, seconded by Dr. Wadsworth, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Trustees Schottenstein, Hicks, Fisher, Brass, Ratner, Marbley, Jurgensen, Wadsworth, Kellogg, Smucker, Shumate, and Krueger, and one abstention cast by Trustee Kass.

(See Appendix XVIII for background information, page 375)

\*\*\*

**APPROVAL TO RE-ALIGN THE ACADEMIC UNITS OF  
THE COLLEGE OF EDUCATION AND HUMAN ECOLOGY**

Resolution No. 2013-29

Synopsis: A proposal from the Council on Academic Affairs to re-align the academic units of the College of Education and Human Ecology to three departments: Educational Studies; Human Sciences; Teaching and Learning is proposed.

WHEREAS the College of Education (with three schools) and the College of Human Ecology (with three departments) were merged in 2006 to become the College of Education and Human Ecology, with a goal to "achieve synergy of mission and purpose"; and this proposal represents an expected second phase of restructuring with attention to change within the College; and

WHEREAS discussions with faculty resulted in proposals that were presented to the faculty for vote; and

WHEREAS with adherence to Faculty Rule 3335-3-37, a proposal was developed and submitted to the Council on Academic Affairs early in 2012; and

WHEREAS the proposal was approved by the Council on Academic Affairs on September 5, 2012, discussed at a meeting of the University Senate Steering Committee on September 27, 2012, approved by Faculty Council on October 4, 2012, and approved by the University Senate on October 18, 2012:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the proposal to re-align the academic units of the College of Education and Human Ecology.

(See Appendix XIX for background information, page 410)

\*\*\*

**AUTHORIZATION TO ADOPT THE CENTRAL OHIO COMPACT JOINT  
RESOLUTION**

Resolution No. 2013-30

**to improve college preparation and expand postsecondary participation,  
increase the attainment of postsecondary credentials,  
and create a highly skilled and adaptive workforce**

Synopsis: The Central Ohio Compact is a regional strategy to increase Ohioans' attainment of postsecondary credentials through collaborations of the K-12 districts and higher education institutions throughout Delaware, Franklin, Licking, Madison, and Union counties. Representatives from public school districts and colleges and universities in those areas collaborated in developing the Central Ohio Compact. A joint resolution that provides an opportunity for governing boards to demonstrate their commitment to the Compact's principles has been drafted and is recommended for endorsement.

WHEREAS 59% of Ohio jobs will require a postsecondary credential by 2020; and

WHEREAS 36% of Ohio adults currently hold this qualification; and

WHEREAS Central Ohio would therefore benefit from a regional strategy to:

- ensure that all college-bound high school graduates are college ready
- increase the number of high school graduates with credit toward a college degree
- advance the region's need for a highly skilled workforce, including an emphasis on STEM fields
- dramatically increase the number of students earning a college degree or certificate
- increase the number of community college transfer students earning bachelor's degrees through guaranteed pathways to completion
- provide consistent, accurate and timely communication with students and families to eliminate uncertainty and ensure success at the college level
- manage the costs of education for students, families and taxpayers through 2+2 and 3+1 bachelor's degree programs, shared facilities and services and integrated planning
- employ specific strategies for working adults, low-income and first-generation college students and students of color; and

WHEREAS the Central Ohio Compact provides four strategic principles:

- aspiration and access
- alignment and academic preparation
- alternative pathways for adult learners
- affordability; and

WHEREAS each of the Central Ohio Compact's four strategic principles has specific action steps whose implementation will establish Central Ohio among the best educated and most competitive regions in the world:

NOW THEREFORE

BE IT RESOLVED, That The Ohio State University Board of Trustees authorizes the joint resolution as a commitment to the principles, goals and strategies of the Central Ohio Compact.

\*\*\*

**AUTHORIZATION TO ENTER INTO  
AND/OR INCREASE CONSTRUCTION CONTRACTS**

Resolution No. 2013-31

Boiler Replacement  
High Voltage Switch and Cable Replacement Phase 2  
Schottenstein Center – Basketball Practice Facility

Synopsis: Authorization to enter into and/or increase construction contracts, as detailed in the attached materials, is requested.

WHEREAS in accordance with the attached materials, the University desires to undertake and enter into and/or increase construction contracts for the following projects:

	Const.	Total Project	
Boiler Replacement	\$12.5M	\$15.2M	University debt
High Voltage Switch and Cable Replacement Phase 2	\$11.4M	\$13.4M	University debt
Schottenstein Center – Basketball Practice Facility	\$14.9M	\$19.0M	Auxiliary funds Development funds

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Administration and Planning be authorized to enter into/increase construction contracts for the projects listed above in accordance with established University and State of Ohio procedures, with all actions to be reported to the Board at the appropriate time.

(See Appendix XX for background information, page 417)

\*\*\*

**LEASE**

Resolution No. 2013-32

**Lease of University Real Estate  
between The Ohio State University  
and OSU Neuroscience Center, LLC  
2050 Kenny Road, 7<sup>th</sup> Floor, TOWER,  
Martha Morehouse Medical Plaza, Columbus, Ohio 43210**

SYNOPSIS: Authorization is requested to enter into a five-year lease with options for two five-year renewal periods with OSU Neuroscience Center, LLC for property located on the seventh floor of the Martha Morehouse Medical Plaza Tower, 2050 Kenny Road, Columbus, Ohio.

WHEREAS, OSU Neuroscience, LLC wishes to lease approximately 9,186 square feet of space on the seventh floor of the Tower at Martha Morehouse Medical Plaza, 2050 Kenny Road, Columbus; and

November 9, 2012 meeting, Board of Trustees

WHEREAS, OSU Neuroscience Center, LLC will utilize the space to provide a neurological clinic to the community which includes cognitive, movement disorders, multiple sclerosis, stroke and epilepsy services. A portion of the space will also be utilized for neurological research functions; and

WHEREAS, permitting the lease of this space will support the Ohio State University Wexner Medical Center (OSUWMC) Strategic Plan and its mission to improve people's lives through innovation in research, education and patient care; and

WHEREAS, the rent for the lease term is a full service rate totaling in excess of \$1.2 million over the initial term which includes, property expenses such as repairs and ongoing maintenance, capital improvements, utilities, management, and other building operation expenses. The lease offers two 5-year renewal options with rates to be negotiated 270-days prior to lease expiration:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Senior Vice President for Business and Finance be authorized to take any action required to effect the execution of a 5-year lease with options to renew for two five-year periods, for the aforementioned property, under terms and conditions determined to be in the best interest of the State of Ohio and the University.

(See Appendix XXI for background information, page 420)

\*\*\*

## **LEASE**

Resolution No. 2013-33

**Master lease of University Real Estate  
between The Ohio State University  
and Neil Place Apartments, Ltd  
1445, 1457, and 1469 Neil Avenue  
Columbus, Ohio 43201**

SYNOPSIS: Authorization is requested to enter into a ten-year six-month master lease, with options for two five-year renewal periods, with Neil Place Apartments, Ltd for three properties located at 1445, 1457 and 1469 Neil Avenue, Columbus, Ohio.

WHEREAS, 1445, 1457 and 1469 Neil Avenue were purchased in September 2000 for \$573,000 from the OSU Foundation with title taken in the name of the State of Ohio for the Benefit of The Ohio State University. The Office of Student Life is responsible for the payment of the debt service; and

WHEREAS, the properties have historically been utilized by the university for non-traditional housing or off-campus residences. However, two of the three (1457 and 1469 Neil) have failed to meet University Housing Standards and are currently unoccupied; and

WHEREAS, at the request of the Office of Student Life, who has determined, due to location, physical condition and university priorities, that these properties are in excess to current university housing needs, Physical Planning and Real Estate conducted an internal disposition study. Said study determined that, in the best interest of the university and the community, the university should enter into a master lease for all three properties; and

WHEREAS, in response to a Request for Proposals, Neil Place Apartments, Ltd was selected to enter into a master lease for the properties. The master lease provides that

November 9, 2012 meeting, Board of Trustees

property expenses, including extensive repairs and ongoing maintenance, capital improvements, utilities, management, and other expenses will be paid by the master tenant. Proceeds from this lease will be used to offset remaining debt and provide income to the university over the lease term:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Senior Vice President for Business and Finance be authorized to take any action required to effect the execution of a 10-year 6-month master lease, with options to renew for two five-year periods, for the aforementioned properties under terms and conditions determined to be in the best interest of the State of Ohio and the university.

(See Appendix XXII for background information, page 422)

Upon motion of Dr. Reid, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution with thirteen affirmative votes, cast by Trustees Mr. Gasser, Ms. Krueger, Mr. Smucker, Mr. Kellogg, Mr. Jurgensen, Dr. Reid, Mrs. Kass, Judge Marbley, Mr. Ratner, Mr. Shumate, Mr. Hicks, Mr. Fisher, and Mr. Schottenstein.

-0-

Mr. Schottenstein:

If there is no further business to come before the Board, we stand adjourned. Then next meeting of this Board will take place on Friday, February 1, 2013.

-0-

Thereupon the Board adjourned to meet Friday, February 1, 2013, at The Ohio State University, Longaberger Alumni House, Columbus, OH.

Attest:

Robert H. Schottenstein  
Chairman

David G. Horn  
Secretary

**The Ohio State University  
2012 President Evaluation and Compensation  
Report to the Board of Trustees  
Executive Summary**

**INTRODUCTION**

Each year, the Board of Trustees conducts an annual review of the University President's performance over the previous year. This evaluation covers the time period from July 2011 through June 2012.

This evaluation of the President focuses primarily on his work over the past twelve months, but also serves as an opportunity to ensure continued alignment between the President and the Board in identifying and achieving the most significant imperatives guiding the University moving forward.

**PROCESS**

The process the Board uses to evaluate the President requires the active participation of each trustee and President Gee himself.

First, the President submitted his annual report of achievements, based upon the six strategic goals and milestones established by the President and the Board last year. Then, the Governance Committee once again engaged its Board governance consultant, Dr. Richard Chait from Harvard University, to speak with each trustee to discuss the President's performance. These interviews served three purposes. The first was to assess President Gee's performance during the past academic year and to provide feedback to him. The second was to give the President guidance regarding the University's strategic goals and associated measures for the coming year and those immediately following. The third was to enable the Board and the President to be even more valuable partners to each other.

The Governance Committee met to discuss the President's performance including the feedback from the Trustee interviews. The Board Chair and the Chair of the Governance Committee then met with the President to discuss the President's performance. Then, the Governance Committee and the full Board met to again discuss the President's performance, his goals for the coming year, the overall content of the evaluation and the President's compensation based upon his performance from the past year.

## **EVALUATION DETAILS**

### **I. OVERALL FEEDBACK AND KEY ACCOMPLISHMENTS**

The strong consensus of this Board is that President Gee had a very successful year. Through the course of this evaluation process, President Gee was described as a “bold,” “charismatic,” and “visionary” leader. Several trustees noted his passion, energy, and advocacy on behalf of the University, as well as his ability to form meaningful personal relationships and emotional bonds across the University’s many diverse constituencies.

In a turbulent time period for higher education, in which many universities are being forced to make many difficult sacrifices, this University has thrived. Trustees recognized President Gee’s “exceptional ability to execute change in a complex organizational structure.”

Last year, the Board and President agreed upon six imperatives to guide the University for years to come. These imperatives are:

- Generating new resources for improvement through a variety of approaches including the identification of savings, redirection of existing funds, and innovative development of new funding sources;
- Developing academic initiatives aligned with the three discovery areas (energy and environment, health and wellness, food and food security);
- Developing and implementing a plan for an enhanced undergraduate student experience;
- Fully integrating the University’s alumni relations, communications and marketing, and fundraising efforts through the implementation of the Advancement Plan;
- Developing, approving and effectuating a University talent strategy that addresses the recruitment of new talent as well as the development and retention of current talent and of teams;
- Fully achieving the Medical Center’s long range plan.

Details of the President’s additional accomplishments in each of these areas can be found in the attached document, which has been submitted as part of the official record. But of particular note, under President Gee’s leadership the University has had a number of landmark accomplishments related to these six imperatives over the past year, including:

- most notably, the University’s success in generating new sources of revenue through innovative public/private partnerships, such as the leasing of the University’s parking assets, our partnership with Huntington Bank, and the issuance of century bonds;

{00179900-6}2

- the creation of the Second Year Experience Program – a gamechanging comprehensive proposal to create a dynamic living environment in the North Residential District that will expand the second-year residential experience and is designed to lead to higher graduation and retention rates and improved student engagement;
- the successful transition from quarters to semesters;
- a banner year in fundraising, in which the University had a record number of donors and its second-best fundraising year, in terms of dollars, in its history;
- the development and progress made on the University's Advancement efforts along with the adoption of the Advancement Framework plan that defines the University's singular position within higher education, delineates specific qualities and interests of alumni and friends, and offers an organizational model that will allow us to integrate functions and collaborate for success ;
- the Medical Center expansion remains on time, on budget, and on scope;

## **II. GOALS AND OBJECTIVES**

As noted above, the Board and President agreed upon six imperatives to guide the University for years to come. These imperatives were not intended to be single year goals, but goals to guide us for the next several years. In the coming years the Board and the President will continue their strategic focus on:

- Further identification and implementation of new resource generation opportunities (including both revenue production and expense reduction);
- Continuing to implement academic initiatives aligned with the University's 3 Discovery Areas;
- Continuing to implement the plan for an enhanced undergraduate student experience, including the implementation of the new Second Year Experience Program;
- Fully implementing and achieving the Medical Center's Long-Term Strategic Plan;
- Fully implementing the recently approved Advancement Plan;
- Developing, approving and effectuating a University talent strategy that addresses the recruitment of new talent as well as the development and retention of current talent and of teams;

Along with those six imperatives, President Gee has outlined eleven distinct and specific goals on which, with the Board's full support, he intends to focus his time and attention most keenly this year. These goals are all fully aligned with the University's strategic plan objectives and the six imperatives listed above while also emphasizing his role as a leader and ambassador on addressing many of the most significant issues facing higher education at the state and national level today. The attached document provides more detailed information regarding those goals and the accompanying metrics for defining and demonstrating success on those fronts.

{00179900-6}3

Through the course of the Board's evaluation process, the Board also identified some areas of constructive feedback for the President. In particular, the Board will continue to work with the President in the following areas:

1. Sharpening of milestones and benchmarks for academic initiatives and the undergraduate experience. The Board looks to the President for encouraging and developing greater specificity about the University's academic priorities, more precise yardsticks to measure quality, and more targeted metrics to assess student outcomes, particularly in light of the development of the Second Year Experience Program.
2. Continued focus on the Medical Center given the significance of the Medical Center Expansion along with the further uncertainty of federal funds for Medicare, research, and other areas of impact for the University. As a Board, it believes it must employ a strategy that acknowledges likely resource constraints and recognizes our need for selective excellence within the University's signature programs.
3. Continued efforts in enhancing an efficient and effective senior leadership team. The Board appreciates the President's ability to recruit and retain top talent. It is also important to ensure that these talented individual leaders are functioning as a highly effective *team* under the direct leadership of Dr. Gee. The University's success is highly dependent upon the President's success in this area.
4. Develop further succession planning for his senior leadership team. The Board wants to ensure that the University has identified and cultivated its next generation set of diverse and talented leaders. It is vital to have well-thought-out transitions in place in order to maintain the positive momentum we have seen over the past year.

### **COMPENSATION**

In determining the President's compensation and benefits, the Board weighed the President's performance from the past academic year consistent with its compensation philosophy, which is designed to ensure a reasonable and competitive total compensation package for the President, consistent with market-based compensation practices for an individual possessing the experience, skills, and standing as preeminent academic educator in the country, as well as the following goals and objectives:

1. Proper consideration of his performance from the past academic year;
2. Compensation and benefits that are based upon solid and definable accomplishments;

{00179900-6}4

November 9, 2012 meeting, Board of Trustees

3. That those accomplishments are consistent with the goals and imperatives agreed upon by the President and this Board; and
4. That the Board adequately satisfies its obligation to conduct due diligence in reviewing presidential compensation and benefits. To assist the Board in this analysis, the Board engages an external compensation professional to conduct a comprehensive reasonableness assessment of all aspects of Dr. Gee's compensation.

The faculty and staff of the University recently received an aggregate salary increase of 3 percent. The Board recommends that President Gee receive a similar salary increase of 3 percent, which would amount to an increase of \$25,036 over his current salary of \$834,530.

### **PERFORMANCE-BASED COMPENSATION**

The performance-based compensation arrangement established for the President upon his return to the University in 2007 provides for a 35% payment of base salary for achieving target-level performance; up to 40% maximum for exceeding target performance; and up to an additional 10% for achievement of important multi-year goals.

As indicated by the list of accomplishments highlighted above and described more fully in the attached document, the President's strong leadership and performance has led to an excellent year for this University. In particular, President Gee's performance in generating new revenue sources through innovative public-private partnerships and capitalizing on unique financing opportunities far exceeded the Board's expectations. As such, the Board recommends that President Gee receive performance-based compensation amounting to \$333,812, which represents a payment equivalent to 40% of his base salary. Consistent with this Board's prior commitment, President Gee's performance-based compensation will not be paid by Ohio taxpayers or student tuition dollars.

### **CONCLUSION**

This Board recognizes that the Ohio State University has had an outstanding year under the leadership of President Gee. His vision, his drive, his articulation of our future, and his considerable hard work have all contributed to the momentum the institution is realizing and this Board is fortunate to have as its partner one of the most accomplished leaders in higher education. Together, we will continue to work to move this great University into the top tier of the truly outstanding public universities in America.

{00179900-6}5

**President Gee**  
**FY2012 Key Accomplishments**

This document features a list of some of President Gee's most significant accomplishments from the past fiscal year as related to the six imperatives jointly agreed upon by the President and the Board of Trustees last year.

- **Resource Generation (including revenue production and expense reduction)**
  - In June, Ohio State became the first university to enter into a long-term concession agreement to manage parking operations. In return for the 50-year lease, the University received a \$483 million upfront payment that is expected to provide \$3.1 billion in investment earnings for initiatives such as hiring more faculty and offering more student scholarships;
  - Last October, Ohio State also became the first public university to issue century bonds, capitalizing on historically low interest rates as a way to fund long-term capital commitments;
  - In February, the University announced an exclusive 15-year affinity agreement with Huntington Bank, in which the University received \$25 million for academic scholarships and educational programming, along with a commitment for \$100 million in dedicated community lending and investment in the University District and Near East Side;
  - The University moved to single source supplier for copiers/printers, overnight shipping, and office supplies, generating an estimated annual savings of \$20 million, projected to reach \$50 million by 2020;
  - The University identified streamlining opportunities for administrative office functions in finance, IT, and human resources, which are projected to yield an additional \$425 M in cumulative savings by 2020;
  - Pelotonia fundraising increased from \$7.5M in 2011 to \$13M in 2012 with a record number of riders.
  
- **Developing Academic Initiatives Aligned with the 3 Discovery Themes (energy and environment, health and wellness, food and food security)**
  - Launched a new integrated strategic plan designed to propel the University to top-ten status within the next ten years;
  - Initiated implementation of structures and allocated an incremental \$10 million to facilitate increased faculty hiring and grant awards aligned with 3 discovery themes;
  - Implemented Life Sciences and Environmental Sciences networks that cross all colleges;
  - Introduced Digital First, a partnership with Apple, designed to expand classroom technology and fostering a 21<sup>st</sup> century mobile learning environment;
  - Created the Ohio State Innovation Foundation to facilitate increased commercialization of university technologies; and
  - Opened its second International Gateway Office – this one in Mumbai, India.

00180538-5}1

- **Developing and implementing a plan for an enhanced Undergraduate Student Experience**
  - Successfully transitioned from quarters to semesters;
  - Adopted a program for transformational, two-year, living-learning experience focused on access to faculty and academic resources, community-building, and self-awareness with application for career growth and global citizenry;
  - The University committed to increasing student scholarships by \$50M over four years; established a new Eminence Scholars program, which will provide four-year full-expense scholarships, plus a one-time \$3,000 stipend to 50 exceptional incoming first year students each year;
  - Increased the size, quality and diversity of the Fall 2011 class (17<sup>th</sup> straight year) with the Fall 2012 expected to be even larger, better prepared academically, and have more international and non-resident students than previous years;
  - Student retention continues to improve as evidenced by a 92.8% first year retention rate.
  
- **Implementation of the Advancement Plan**
  - More than 211,000 Ohio State alumni and friends – a record number of donors – gave nearly \$365 million to Ohio State last year, making the last two years of fundraising at Ohio State the most successful in the University's history;
  - The University adopted the advancement framework plan, with the assistance of its consultants from Edelman, which focused on articulating and optimizing the University's brand equity, while also facilitating greater alignment of the University's alumni relations, communications, and development operations;
  - The University implemented a new Alumni Association Membership Model, that will allow the University to better connect with all of its national and international alumni;
  - Refined the organizational structure for University Communication to strengthen its ability to tell Ohio State stories to maximum effect and to lay the groundwork for the framework plan implementation
  - Established a new Advancement events team;
  - Put into place Chief Advancement Officers at the College level (Nursing, Veterinary Medicine, and Dentistry. Searches underway in Law and Engineering)
  
- **Developing, approving and effectuating a University talent strategy that addresses the recruitment of new talent as well as the development and retention of current talent and of teams**
  - Reorganized senior leadership decision making processes and created executive review, through the formulation of the President's Executive Committee, to more efficiently vet and decide significant policy decisions that underpin day-to-day operations;

{00180538-5}2

November 9, 2012 meeting, Board of Trustees

- Conducted a senior retreat to facilitate more effective communication between team members, and had conversations with each leader regarding their performance and how they can make better contributions to the team;
- Several new deans or senior administrators began their appointments within the last year, including:
  - Charles Lockwood, Medicine
  - Patrick Lloyd, Dentistry
  - Bern Melnyk, Nursing
  - David Williams, Engineering;
  - Valerie Lee, Outreach and Engagement
- Key faculty retentions were made in departments such as Engineering, History, Neurosurgery, and Business among others;
- Successfully recruited a number of faculty to Ohio State for departments, such as Dentistry, Astrophysics, Chemistry, and German;
- **Fully achieving the Medical Center's Long-Range Plan**
  - Medical Center expansion remains on time, under budget, and on scope;
  - Successfully integrated all of the University's physicians into the faculty practice plan;
  - Medical Center successfully implemented its new comprehensive Integrated Health Information System;
  - Focused on ambulatory growth through initiatives such as the naming of the Stefanie Spielman Comprehensive Breast Center, ensuring 48 hour access to specialty clinics for OSU Health Plan members, and planning for a future ambulatory care site in New Albany;
  - Fostered a culture of innovation with Medical Center researchers filing more than 191 unique invention disclosures (up from 55 in FY 11) and 9 new software inventions. Also developed Innovation Center collaboration with Cleveland Clinic;
- **Other Notable Accomplishments include:**
  - The successful, comprehensive, University-side review of all compliance functions, leading to the creation of a new centralized compliance office, headed by the University's first Vice President of University Compliance;
  - At request of Governor Kasich, led a commission to develop a new method for generating the State of Ohio's capital budget for higher education and also served on the Board of JobsOhio. And because of his strong leadership on those efforts, Governor Kasich has since asked him to lead another state-wide higher education funding commission;
  - Continued to foster positive relationships with significant partners such as Battelle and the Royal Shakespeare Company.

{00180538-5}3

APPENDIX XV

**Amendment to the *Rules of the University Faculty***

3335-5-48.10 Faculty hearing committee.

(A) and (B) No change

(C) Organization.

(1) through (3) no change

(4) A hearing panel shall select a person, who need not be a member of the faculty hearing committee, to serve as presiding officer. The presiding officer who shall have responsibility to direct the proceedings of the panel, rule on matters involving the introduction of evidence, and to advise the panel members on such university rules issues of law and procedures as they the panel members may deem necessary. The presiding officer, if not a member of the committee, shall be a member of not participate in substantive deliberations with the panel and Faculty Hearing Committee nor vote on decisions by the panel.

(5) As a standing committee of the senate, this committee is also governed by the provisions of rules 3335-5-46 and 3335-5-48 of the Administrative Code.

3335-3-29 Deans of the colleges.

(A) No change.

(B) No change.

(1) - (4) No changes.

(5) To review in consultation with the faculty the college's pattern of administration (POA). The POA shall be consistent with the principles of faculty governance and the responsibilities of the dean. At the beginning of each five-year term, in consultation with the faculty, the dean shall either reaffirm or revise the existing POA. The existing POA shall be the starting point for the review of the POA and shall remain in effect until the process is complete. Any revisions to the existing POA shall be accomplished first with broad faculty input, obtained in a manner consistent with the college's established practices and procedures, and, second, with faculty approval, also consistent with the college's practices and procedures. If faculty approval is not achieved, the dean shall explain the rationale in writing for the departure in order to enhance communication and facilitate understanding.

The POA will be submitted to the executive vice president and provost for approval. After approval, the POA shall be made available to all members of the faculty, be posted on the college web site, and be distributed to each department and the college office.

For purposes of defining minimum content the following shall be included in the POA:

(a) Introductory Statement

(b) College Mission

November 9, 2012 meeting, Board of Trustees

- (c) Types of faculty appointments and their respective governance rights
- (d) Organization of College Services and Staff
- (e) Overview of College Administration
- (f) Description of college faculty governance structure, including at least a College Investigation Committee (Faculty Rule 3335-04 (E)) and a Salary Appeals Committee
- (g) Policies governing faculty responsibilities and teaching assignments
- (h) Policies governing allocation of college resources
- (i) Grievance procedures
- (j) A statement recognizing in principle the presumption favoring faculty rule on those matters in which faculty have primary responsibility, including: curriculum, subject matter and methods of instruction, research, faculty status (appointment, promotion and tenure of faculty), and those aspects of student life which relate to the educational process. (Source: AAUP Statement on Government of Colleges and Universities)

(C) and (D) No changes.

APPENDIX XVI

Degrees Conferred at

THE OHIO STATE UNIVERSITY  
COMMENCEMENT CONVOCATION

December 16, 2012

(approved by the Board of Trustees at the November 2012 meeting)

## COMMENCEMENT ADDRESS

### Jack Hanna

DOCTOR OF PUBLIC SERVICE

Warmly regarded as America's favorite zookeeper, Jack Hanna is widely recognized and celebrated for his wildlife advocacy and conservation efforts. He has served as director emeritus of the Columbus Zoo and Aquarium for two decades. He also has built a successful career as a national animal expert and media favorite.

Mr. Hanna began his career in Sanford, Florida, as director of the Central Florida Zoo. In 1978, he was hired as director of the Columbus Zoo and Aquarium, a position he held until 1992 when he was named director emeritus. He led the zoo through a significant transformation—implementing educational programming and entertainment, expanding the zoo grounds, and designing updated

animal habitats. The Columbus Zoo is now highly regarded as one of the best in the nation, and its success is largely credited to Mr. Hanna's hands-on leadership and expertise.

With his signature enthusiasm for educating people across the nation about animals, Mr. Hanna has developed several popular television series for families. His first series, *Jack Hanna's Animal Adventures*, debuted in 1993. His ongoing series, *Jack Hanna's Into the Wild*, which began in 2007, won the Emmy for Outstanding Children's Series in 2008 and 2012. He continues to travel the globe to film *Into the Wild*, in addition to his newest series, *Jack Hanna's Wild Countdown*.

Sought often for appearances as an animal expert in the media, Mr. Hanna has used these opportunities to raise awareness of wildlife and conservation issues. Since his first visit to *Good Morning America* in 1983, he has served as a regular guest correspondent on the morning news show. He also appears regularly on *The Late Show with David Letterman* and has made numerous television appearances on such programs as *Larry King Live*, *The Ellen DeGeneres Show*, and *Entertainment Tonight*, among others.

A native of Knoxville, Tennessee, Mr. Hanna earned his undergraduate degree at Muskingum College in New Concord, Ohio. He and his wife, Suzi, live in central Ohio and have three daughters, six grandchildren, and a yellow Labrador.

## RECIPIENTS OF HONORS

### Vikki Heywood

DOCTOR OF ARTS

One of the foremost managing directors in the arts, Vikki Heywood is currently chair of the Royal Society for the encouragement of Arts, Manufactures and Commerce (RSA), based in London, England. From 2003 to 2012, she served as executive director of the Royal Shakespeare Company, leading a period of unmatched success for the organization, including a recent collaboration with The Ohio State University to showcase the renowned theatre company in America and support Ohio State's aspiration to be a destination for the innovative teaching, research, and performance of Shakespeare.

In January 2012, *The Stage* newspaper designated Ms. Heywood as one of the top four most influential people in the British theatre industry. In recognition of her exemplary leadership, she was awarded a Commander of the British Empire for services to drama as part of the 2012 Queen's Birthday honors. She is also a Fellow of the Royal Society of the Arts (2005).

As executive director of the Royal Shakespeare Company, Ms. Heywood managed a staff of 900 and numerous productions from its home in Stratford-upon-Avon, as well as production tours throughout the United Kingdom and abroad. Her oversight led to the

successful program to rebuild the Royal Shakespeare Theatre. During the span of her distinguished career, she produced hundreds of noted theatre productions around the world. In addition, she led the way in launching a website and creating a wide range of digital content, including the distance learning program "Teaching Shakespeare."

Ms. Heywood received a Diploma in Drama from Central School of Speech and Drama in 1977, after which she began her luminous career in the theatre. Prior to her involvement with the Royal Shakespeare Company, she was managing director of the Royal Court Theatre, the United Kingdom's national theatre for new writing.

## RECIPIENTS OF HONORS

### Ray Jackendoff

DOCTOR OF HUMANE LETTERS

Throughout his distinguished 45-year career, Ray Jackendoff of Belmont, Massachusetts, has been one of the world's most influential linguists. He is renowned not only for his seminal work in linguistics, but also for the broad impact his research has had on cognitive science, musicology, and social theory. Dr. Jackendoff taught for many years at Brandeis University, and he is currently the Seth Merrin Professor of Humanities and co-director of the Center for Cognitive Studies at Tufts University.

Dr. Jackendoff earned a BA in mathematics from Swarthmore College in 1965 and a PhD in linguistics in 1969 from the Massachusetts Institute of Technology. His research grows out of the tradition of generative grammar, based on the hypothesis that humans have an innate capacity to learn, understand, and produce

language, rooted ultimately in the human genome. He has been enormously influential in the field of semantics, where he focuses on the structure of meaning in language, how it is related to thought, perception, and the understanding of the world.

A prolific scholar and writer, Dr. Jackendoff has delivered important keynote lectures throughout the world, and has published more than a dozen books, the most recent of which is *A User's Guide to Thought and Meaning*. His works continue to be among the most cited in the field of linguistics. He is also a professional clarinetist, and has combined his scientific interests and musical talent in developing a groundbreaking theory of music cognition, linked in spirit to his work in generative linguistics. In addition, he has extended his

theory of meaning to social concepts such as value, morality, obligation, and law, showing how these concepts influence our human world. His current research explores the complexity of linguistic knowledge and its implications for the evolution of the language faculty.

Dr. Jackendoff is the recipient of the 2003 Jean Nicod Prize in Cognitive Philosophy. He is a fellow of the American Academy of Arts and Sciences, the American Association for the Advancement of Science, and the Cognitive Science Society. He is past president of both the Linguistic Society of America and the Society for Philosophy and Psychology, and he has had research fellowships at the Center for Advanced Studies in the Behavioral Sciences and at the Wissenschaftskolleg zu Berlin.

### Tobin J. Marks

DOCTOR OF SCIENCE

As the author of more than 1,050 scientific publications and the holder of 205 patents, Tobin Marks of Evanston, Illinois, is widely considered one of the world's most renowned chemists, as well as one of its most brilliant, creative, and versatile scientific minds. Dr. Marks earned his bachelor's degree in 1966 from the University of Maryland and his PhD in 1971 from the Massachusetts Institute of Technology. Since then, he has spent a prolific 40-year career at Northwestern University, where he is currently the Vladimir N. Ipatieff Professor of Catalytic Chemistry.

Dr. Marks' work focuses on inorganic chemistry, catalytic processes, and materials science. His multidisciplinary scholarship has led directly to the creation of a vast array of new synthetic materials with potential

applications in a number of different industries. These include plastics that are cleaner, stronger, and greener than normal and that can be created from sustainable feed stocks, as well as advancements in polymer solar cells and light sources.

One of the most highly cited chemical scientists in the world, he pioneered an entirely new field of study in metal-ligand bonding energetics, of which he is still considered the foremost expert. His research and theories continue to have a wide influence on several important branches of chemistry. Over the course of his distinguished career, Dr. Marks has mentored nearly 200 graduate and postdoctoral students, many of whom have gone on to distinguished careers of their own.

Dr. Marks has been invited regularly to universities, corporations, and organizations around the globe to give lectures on his trailblazing work in chemistry.

For his ingenuity in the lab and in the classroom, Dr. Marks has been consistently awarded prestigious honors or fellowships on a nearly annual basis since 1974, including the Alfred P. Sloan Fellowship, the J.S. Guggenheim Foundation Fellowship, and the Royal Society of Chemistry Fellowship. He is a member of the U.S. National Academy of Sciences and the American Chemical Society, two of the foremost scientific communities in the world. In 2005, he was awarded the National Medal of Science, one of the country's highest honors for American scientists.

## RECIPIENTS OF HONORS

### Tanny Crane

#### DISTINGUISHED SERVICE AWARD

Tanny Crane has built a reputation as one of central Ohio's most prominent business leaders. As president and CEO of the Crane Group, she has enabled this family-owned private holding and management company based in Columbus to reach new heights in many areas, including home building, real estate, and investment.

Ms. Crane earned a BS in marketing from The Ohio State University in 1978 and an MBA from Northwestern University. She joined the family business in 1987 and was named to her current role in 2003.

She has been an avid supporter of her alma mater, currently serving on The Ohio State University Foundation board of directors. She is also a member of the Women & Philanthropy initiative, encouraging women from

around the country to become involved in the vibrant life of the university. A champion of the Wexner Medical Center, she has served as a member of the Medical Center Advisory Council. Since its inception in 2009, she has been a cyclist in Pelotonia, a fundraiser for the Arthur G. James Cancer Hospital and Solove Research Institute.

Ms. Crane's contributions to the Fisher College of Business are extensive. She has given her expertise to the Dean's Advisory Council for Fisher, helping the college to better evaluate programs, assess new initiatives, and consider future growth. She has provided substantial leadership to the Center for Operational Excellence, which enhances the educational resources at Ohio State by connecting business

leaders, educators, and students through special meetings, workshops, and seminars.

Ms. Crane has been honored twice for her contributions to the college, with the Fisher Pacesetter Executive Award (2000) and the Fisher Distinguished Alumni Award (2005).

In addition to her invaluable service to the university, Ms. Crane spends considerable time giving back to central Ohio. She has been an outspoken advocate for education and community engagement, serving on boards at Action for Children, I Know I Can, the Columbus Foundation, the Columbus City Schools Foundation, the Columbus Partnership, and Huntington Bancshares. She is also a past board member for the United Way of Central Ohio and the Federal Reserve Bank of Cleveland.

### James R. Tootle

#### DISTINGUISHED SERVICE AWARD

James Tootle is one of The Ohio State University's greatest advocates. He has been an architect of change while maintaining focus on the university's mission and values.

A native of Columbus, Dr. Tootle enrolled as a freshman in 1961 and studied history at Ohio State for both his undergraduate and graduate education. It was during this time that he began working as a graduate teaching assistant and academic advisor for students who had yet to declare their majors—roles that would provide the foundation for a distinguished career in higher education.

After earning his PhD in 1972, Dr. Tootle became a senior administrator at Ohio State as college secretary of University College, where he helped design and teach a special section of

the freshman survey course for student-athletes. Eleven years later, he was named assistant dean of Arts and Sciences, a role he held until his retirement in 1999. Known for putting students first, he guided the college through countless academic changes and initiatives, which would later prove enormously successful in creating one of the country's finest arts and sciences programs.

Over the years, Dr. Tootle's leadership fostered significant changes in the undergraduate student experience. He was a constant mentor to student leaders across campus, working with the Sphinx Senior Honorary and Romophos Sophomore Honorary, the Edward S. "Beanie" Drake Scholarship Board, and the Honor Society of Phi Kappa Phi. He also worked on the Special Action Admissions Committee

for incoming transfer students and was a member of the Committee on the Undergraduate Experience.

He has continued to volunteer his time and expertise to the university after retirement, serving on The Ohio State University Retirees Association board, Sphinx Senior Honorary Centennial Steering Committee, and the Ohio Union Council. He was instrumental in the development of the themes portrayed in the new Ohio Union and continues to lead personal tours and connect students with the traditions of Ohio State.

In recent years, Dr. Tootle has combined his academic background in American history with his longstanding interest in baseball to develop a career as a baseball historian, authoring two books and numerous articles.

## The Graduate School

Dean: Patrick S. Osmer

## Doctor of Musical Arts

**Luis Javier Obregon,**

Querétaro, Mexico  
B.Mus. (Boston University)  
M.Mus. (Ohio University)  
*Music*  
*Dr. Marc Ainger*

## Doctor of Philosophy

**Basant Ahmed**

**Abdulrahman,** Cairo, Egypt  
B.Pharm., M.Pharm. (Helwan University)  
*Molecular, Cellular, and Developmental Biology*  
*Dr. Amal Amer*

**Gunyaz Ablay,** Igdir, Turkey

Bachelor's, M.S. (Firat University)  
*Nuclear Engineering*  
*Dr. Tunc Aldemir*

**Anthony Afful-Dadzie,**

Columbus  
B.S. (Kwame Nkrumah University of Science and Technology)  
M.Philos. (University of Cambridge)  
M.A.  
*Industrial and Systems Engineering*  
*Dr. Theodore Allen*

**Reeva Aggarwal,**

Chandigarh, India  
B.S., M.S. (Punjab University)  
*Integrated Biomedical Science Graduate Program*  
*Dr. Hiranmoy Das*

**Anupriya Agrawal,** Varanasi, India

B.Tech. (Banaras Hindu University)  
*Materials Science and Engineering*  
*Dr. Wolfgang Windl*

**Lina Ximena Aguirre,**

Bogotá, Colombia  
Titular (Universidad Nacional de Rosario)  
Master's (Pontificia Universidad Javeriana)  
*Spanish and Portuguese*  
*Dr. Ana Del Sarto*

**Houda Alachkar,** Hilliard

B.S.Pharm. (Aleppo University)  
M.S. (Wright State University)  
*Integrated Biomedical Science Graduate Program*  
*Dr. Guido Marcucci*

**Michael Joseph Alarid,**

Rancho Cucamonga, CA  
B.A. (University of Oregon)  
M.A. (University of Texas at Dallas)  
*History*  
*Dr. Randolph Roth*

**Ahmed Ali,** Wooster

Bachelor's, Master's (Beni-Suef University)  
*Comparative and Veterinary Medicine*  
*Dr. Yehia Saif,*  
*Dr. Chang Won Lee*

**Asif Ali,** Karachi, Pakistan

B.S., M.S., M.A. (University of Peshawar)  
M.A.  
*Agricultural, Environmental and Development Economics*  
*Dr. Claudio Gonzalez*

**Bentley B. Allan,** Rideau

Ferry, ON, Canada  
B.A.Honors (University of Toronto)  
M.A.  
*Political Science*  
*Dr. Alexander Wendt*

**Eric Robert Anderson,** Cold

Spring, KY  
Bachelor's (University of Kentucky)  
M.S.  
*Physics*  
*Dr. Richard Furnstahl*

**Haris Masood Ansari,**

Karachi, Pakistan  
B.S. (Ghulam Ishaq Khan Institute of Engineering Sciences and Technology)  
M.S. (Korea Advanced Institute of Science and Technology)  
M.S.  
*Materials Science and Engineering*  
*Dr. Sheikh Akbar,*  
*Dr. Suliman Dregia*

**Meghan Armstrong,** Old

Saybrook, CT  
B.A. (University of Maryland, College Park)  
M.A.  
*Spanish and Portuguese*  
*Dr. Scott Schwenter*

**Henryatta L. Ballah,**

Columbus  
B.A. (Pennsylvania State University)  
M.A.  
*History*  
*Dr. Ousman Kobo*

**Jonathan Christopher Bird,**

Malibu, CA  
B.S.Honors (California Institute of Technology)  
*Astronomy*  
*Dr. David Weinberg*

**Sayantane Biswas,**

Maharashtra, India  
B.S. (University of Mumbai)  
M.S. (Maharaja Sayajirao University of Baroda)  
*Molecular, Cellular, and Developmental Biology*  
*Dr. James Jontes*

**Jennifer Ruth Black,**

Columbus  
B.A. (Antioch College)  
M.A.  
*Comparative Studies*  
*Dr. Maurice Stevens*

**Andrew Michael Blasenak,**

Columbus  
B.A. (Marymount Manhattan College)  
M.A., M.F.A. (Mary Baldwin College)  
*Theatre*  
*Dr. Stratos Constantinidis*

**Jacqueline Christine Boff**,  
Dublin  
B.S., M.S.  
*Ohio State Biochemistry  
Program*  
*Dr. Jonathan Godbout*

**Seth S. Bradford**, Parma  
B.S.Honors (University of  
Akron)  
*Chemistry*  
*Dr. James Cowan*

**Jennifer E. Branlat**,  
Columbus  
B.A. (Miami University  
Oxford)  
Diploma (École National  
Supérieure des  
Sciences de l'Information et  
des Bibliothèques)  
M.A.  
*French and Italian*  
*Dr. Judith Mayne*

**Elizabeth Braun**, Athens  
B.Mus. (University of  
Michigan, Ann Arbor)  
M.Mus. (University of  
Wisconsin All Campuses)  
*Music*  
*Dr. Patricia Flowers*

**Nichole Anissa Braun**,  
Columbus  
B.A. (University of Minnesota,  
Twin Cities)  
M.S., M.A.  
*Environment and Natural  
Resources*  
*Dr. Joseph Heimlich*

**Rodney Deon Britt, Jr.**,  
Columbia, MD  
B.S. (North Carolina  
Agricultural and Technical  
State University)  
*Integrated Biomedical  
Science Graduate  
Program*  
*Dr. Lynette Rogers*

**Oleksiy Busaryev**, Odessa,  
Ukraine  
Diploma (Odessa National  
Polytechnic University)  
M.S.  
*Computer Science and  
Engineering*  
*Dr. Tamal Dey*

**Liu Cao**, Nanjing, China  
B.S., Master's (Nanjing  
University)  
M.S.  
*Materials Science and  
Engineering*  
*Dr. Gerald Frankel*

**Andrew M. Carlin**, Troy  
B.S.Elec.Cptr.Eng., M.S.  
*Electrical and Computer  
Engineering*  
*Dr. Steven Ringel*

**Charles William Carter**,  
Mershon, GA  
B.A., M.A. (University of  
Georgia)  
*History*  
*Dr. Carole Fink*

**Jennifer Lynn Walley  
Carter**, Madison, AL  
B.Mech.Eng., M.S. (University  
of California, Davis)  
*Materials Science and  
Engineering*  
*Dr. Michael Mills*

**Patricia Casal**, Shaker  
Heights  
B.S. (Miami University  
Oxford)  
M.S.  
*Biomedical Engineering*  
*Dr. Stephen Lee*

**Shawn Thomas Casey**,  
Winchester, IN  
B.A. (Antioch College)  
M.A. (University of Chicago)  
M.A.  
*English*  
*Dr. Harvey Graff*

**Juan Castano Rojas**,  
Pereira, Colombia  
Ingeniero (Universidad  
Nacional de Colombia)  
Magister (Universidad del  
Valle de Colombia)  
*Food, Agricultural and  
Biological Engineering*  
*Dr. Jay Martin*

**Maria Del Pilar Chamorro**,  
Athens  
Licenciatura (University of  
Santiago de Compostela)  
M.A.  
*Spanish and Portuguese*  
*Dr. Scott Schwenter*

**Chandrani Chatterjee**,  
Kolkata, West Bengal,  
India  
B.S. (Presidency College,  
University of Madras)  
M.S. (Indian Institute of  
Technology Bombay)  
*Chemistry*  
*Dr. Malcolm Chisholm*

**Sharon Laneau Cheatham**,  
Columbus  
B.S.Nurs. (Stonehill College)  
M.S. (Northeastern  
University)  
*Nursing*  
*Dr. Deborah Steward*

**Christopher Thomas Check**,  
Dexter, MI  
B.S. (Benedictine University,  
Illinois)  
*Chemistry*  
*Dr. James Stambuli*

**William Vei Chiu**, Columbus  
B.S.Chem. (University of  
Virginia)  
M.S.  
*Materials Science and  
Engineering*  
*Dr. Hendrik Verweij*

**Jung Rim Cho**, Seoul, Korea  
B.A. (Ewha Womans  
University)  
M.S.  
*Human Ecology*  
*Dr. Leslie Stoel*

**Hyunkyu Choi**, Yongin-Si,  
Korea  
B.S.Chem.Eng. (Chung-Ang  
University)  
*Chemical Engineering*  
*Dr. Umit Ozkan*

**Richard J. Ciotola**, Poland  
B.S.  
M.S. (Youngstown State  
University)  
*Food, Agricultural and  
Biological Engineering*  
*Dr. Jay Martin*

**Brenda Parsell Rose Clark**,  
Powell  
B.S.Educ., M.A., M.Pub.Hlth.  
*Public Health*  
*Dr. Timothy Buckley*

**Jeffrey Bryan Cole**, Lake Charles, LA  
B.A. (Millsaps College)  
M.A. (University of Georgia)  
M.A.  
*Political Science*  
*Dr. Paul Beck*

**Catherine Agnes Cooke**, Columbus  
B.A. (University of Missouri-Columbia)  
M.A.  
*Anthropology*  
*Dr. William McGraw*

**Christopher G. Cooley**, Columbus  
B.S.Mech.Eng. (Western Michigan University)  
*Mechanical Engineering*  
*Dr. Robert Parker*

**Matthew John Costello**, Toronto  
B.A. (University of Cincinnati)  
M.A.  
*Sociology*  
*Dr. J. Jenkins*

**Anthony Richard Crain**, Anderson, IN  
B.A. (Indiana University Bloomington)  
M.A.  
*History*  
*Dr. Peter Hahn*

**Wesley D. Cray**, Middleburg, PA  
B.A. (Indiana University of Pennsylvania)  
M.A.  
*Philosophy*  
*Dr. Benjamin Caplan*

**Laura Marie Crispin**, Columbus  
B.A.Honors (Northeastern University)  
M.A.  
*Economics*  
*Dr. Audrey Light*

**Adam Scott Davis**, Canfield  
B.A. (Wittenberg University)  
*Biophysics*  
*Dr. William Ray*

**Taniya Dhillon**, Ludhiana, India  
B.S.Agr. (Punjab Agricultural University)  
M.S.  
*Horticulture and Crop Science*  
*Dr. Eric Stockinger*

**Hector Luis Diaz**, Anasco, PR  
B.S.Agr., Master's (University of Puerto Rico)  
*Animal Sciences*  
*Dr. Jeffrey Firkins*

**Shannon Marie Dieringer**, Englewood  
B.S.Educ., M.A.  
*Education*  
*Dr. David Porretta*

**Mehul Dixit**, Hyderabad, India  
B.Tech. (Indian Institute of Technology Madras)  
M.S.  
*Physics*  
*Dr. David Stroud*

**Mary Rachel Drozd**, Wooster  
B.A. (Hamilton College)  
*Veterinary Preventive Medicine*  
*Dr. Gireesh Rajashekara*

**Anjali Dubey**, Columbus  
B.S.Comm. (University of Delhi)  
M.S.  
*Environmental Science*  
*Dr. Rattan Lal*

**Jaclyn Marie Dynia**, Parma  
B.S.H.E., M.Educ.  
*Education*  
*Dr. Laura Justice*

**Awatif Mahmoud Elnour**, Hilliard  
B.A. (Omdurman Islamic University)  
Diploma, M.A. (University of Khartoum)  
M.A. (University of Leicester)  
M.A.  
*Education*  
*Dr. Antoinette Errante*

**Tristan M. Ericson**, Durham, NC  
B.S. (York College Pennsylvania)  
*Mechanical Engineering*  
*Dr. Robert Parker*

**Ming Fang**, Houston, TX  
B.A. (Wuhan University)  
M.Educ. (Boston University)  
*Education*  
*Dr. Alan Hirvela*

**Katharine Feister**, Sylvania  
B.S.  
M.A. (Ashland University)  
*Education*  
*Dr. Darcy Granello*

**Lizanel Feliciano**, Carolina, PR  
B.S.Agr. (University of Puerto Rico)  
M.S.  
*Food Science and Technology*  
*Dr. Melvin Pascall*

**Alejandra Ferrer**, Valencia, Carabobo, Venezuela  
Bachelor's, M.Mus. (Florida State University)  
*Music*  
*Dr. Patricia Flowers*

**Caryn Mari Filson**, Harrison  
B.S.Agr., M.S.  
*Agricultural and Extension Education*  
*Dr. Melena Whittington*

**Jessica Lynn Fleming**, Canton  
B.S. (Ashland University)  
*Molecular, Cellular, and Developmental Biology*  
*Dr. Amanda Toland*

**Christine Arlea Fortney**, Bexley  
B.A.Journal., B.S.Nurs., M.S.  
*Nursing*  
*Dr. Deborah Steward*

**John Wallace Gardner**, Kaysville, UT  
B.Mus., M.B.A. (Brigham Young University)  
*Business Administration*  
*Dr. Kenneth Boyer,*  
*Dr. Peter Ward*

**Benjamin Clark Gatling**, Upper Arlington  
B.A. (University of North Carolina at Chapel Hill)  
M.A.  
*Near Eastern Languages and Cultures*  
*Dr. Margaret Mills*

**ChongTao Ge**, Tianjin, China  
B.Engr. (Beijing Forestry University)  
M.S. (East China University of Science and Technology)  
*Food Science and Technology*  
*Dr. Ahmed Yousef*

November 9, 2012 meeting, Board of Trustees

**Michael S. Gilbert**, Canton  
B.S.Elec.Cptr.Eng., M.S.  
*Electrical and Computer  
Engineering*  
*Dr. Fernando Teixeira*

**April Renee Sandy Gocha**,  
Dover  
B.S.  
*Integrated Biomedical  
Science Graduate  
Program*  
*Dr. Joanna Groden*

**David Christopher Gohlke**,  
Columbus  
B.S. (Youngstown State  
University)  
M.S.  
*Physics*  
*Dr. Jay Gupta*

**Qiuming Gong**, Quzhou,  
Zhejiang, China  
B.S. (Jilin University)  
M.S. (University of Wisconsin-  
Milwaukee)  
*Mechanical Engineering*  
*Dr. Giorgio Rizzoni*

**David S. Grabaskas**,  
Hubbard  
B.S.Mech.Eng., M.S.  
*Nuclear Engineering*  
*Dr. Tunc Aldemir*

**Jill Augusta Green**,  
Columbus  
B.S. (Bowling Green State  
University)  
*Integrated Biomedical  
Science Graduate  
Program*  
*Dr. Kirk Mykytyn*

**Jessica Louise Grieves**,  
Nashville, TN  
B.S., D.V.M. (Texas A&M  
University)  
*Comparative and Veterinary  
Medicine*

*Dr. Michael Oglesbee*

**Boxuan Gu**, Nanjing, China  
Bachelor's, Master's  
(Southeast University)  
M.S. (University of Kentucky)  
M.S.  
*Computer Science and  
Engineering*  
*Dr. Dong Xuan*

**Meng Guo**, Columbus  
B.Eng., M.S. (Nanjing  
University)  
M.Appl.Stats.  
*Geography*  
*Dr. Morton O'Kelly*

**Ingrid Johnsen Haas**,  
Columbus  
B.A.Honors (University of  
Saint Thomas)  
M.A.  
*Psychology*  
*Dr. William Cunningham*

**Ryan Matthew Hahnlen**,  
Maumee  
B.S.Mech.Eng., M.S.  
*Mechanical Engineering*  
*Dr. Marcelo Dapino*

**Djayadi Hanan**, Palembang,  
Indonesia  
Sarjana (Sriwijaya University)  
Magister (Gadjah Mada  
University)  
M.A. (Ohio University)  
M.A.  
*Political Science*  
*Dr. R. Liddle*

**J. Phil Harrop**, Moncks  
Corner, SC  
B.S. (Brigham Young  
University)  
M.B.A., M.H.A.  
*Public Health*  
*Dr. Thomas Wickizer*

**Amy M. Haseley**, North  
Olmsted  
B.S.  
*Neuroscience Graduate  
Studies Program*  
*Dr. Balveen Kaur*

**Panitat Hasin**, Columbus  
M.S. (Kasetsart University)  
M.S.  
*Chemistry*  
*Dr. Yiyang Wu*

**David Phillip Hawn**, Marietta  
B.S.Mech.Eng., M.S.  
*Nuclear Engineering*  
*Dr. Thomas Blue*

**Lalintip Hocharoen**,  
Lanphun, Thailand  
B.S. (Chiang Mai University)  
*Chemistry*  
*Dr. James Cowan*

**Eric David Holbrook**, Canal  
Winchester  
B.S.  
*Microbiology*  
*Dr. Chad Rappleye*

**Justin Andrew Holewinski**,  
Columbus  
B.S.Cptr.Sci.Eng., M.S.  
*Computer Science and  
Engineering*  
*Dr. P. Sadayappan*

**Thomas Carroll Hughes**,  
Dayton  
B.S.Ind.Sys.Eng.  
M.S. (Wright State University)  
*Industrial and Systems  
Engineering*  
*Dr. David Woods*

**Brian John Hutzen**, Poland  
B.A. (Washington & Jefferson  
College)  
*Molecular, Cellular, and  
Developmental Biology*  
*Dr. Corey Raffel*

**Megan Eileen Ingvoidstad**,  
Hicksville, NY  
B.A. (State University of New  
York at Buffalo)  
M.A. (New York University)  
*Anthropology*  
*Dr. Samuel Stout*

**Bo Ji**, Columbus  
B.S.Elec.Eng., M.S. (Zhejiang  
University)  
*Electrical and Computer  
Engineering*  
*Dr. Ness Shroff*

**Jinwei Jiang**, Jiangsu, China  
B.Eng., Master's (Beijing  
Institute of Technology)  
M.S.  
*Geodetic Science and  
Surveying*  
*Dr. Alan Hirvela*

**Shiguo Jiang**, Sichuan,  
China  
B.S., M.S. (Peking University)  
*Geography*  
*Dr. Desheng Liu*

**Eric Keith Johnson**,  
O'Fallon, IL  
B.S. (Illinois State University)  
*Ohio State Biochemistry  
Program*  
*Dr. Federica Montanaro*

**Nicholas Dean Johnson**,  
Columbus  
B.A. (Truman State  
University)  
M.A. (University of Maryland,  
College Park)  
*Music*  
*Dr. Graeme Boone*

**DeShauna Dines Jones**,  
Copperas Cove, TX  
B.A. (University of Northern  
Iowa)  
M.A.  
*Sociology*  
*Dr. Reanne Frank*

**Kom Kamonpatana**,  
Bangkok, Thailand  
B.S.Food.Tech., Master's  
(Chulalongkorn  
University)  
*Ohio State University*  
*Nutrition*  
*Dr. Mark Failla*

**Frank Joseph Kanayet**,  
Bogotá, Colombia  
Titulo.Bach. (University of the  
Andes, Colombia)  
M.A.  
*Psychology*  
*Dr. John Opfer*

**Heather Anne Katafiasz**,  
Delaware  
B.S. (Ohio Wesleyan  
University)  
M.S.  
*Human Ecology*  
*Dr. Suzanne Hering*

**Krista Marie Kecskemety**,  
Lyndhurst  
B.S.Aero.Astro.Eng., M.S.  
*Aeronautical and*  
*Astronautical Engineering*  
*Dr. Jack McNamara*

**Hyung Rae Kim**, Dae-Jeon,  
Korea  
B.S.Chem.Eng., M.S.  
*Chemical Engineering*  
*Dr. Liang-Shih Fan*

**Yun Hwan Kim**, Baebang-  
Myeon, Korea  
B.S., M.A. (Yonsei University)  
*Human Ecology*  
*Natasha Slesnick*

**Rachel Kopec**, Columbus  
B.S.Bus.Adm.,  
B.S.Pharm.Sci.  
*Ohio State University*  
*Nutrition*  
*Dr. Steven Schwartz*

**Chelsea Anne Korfel**,  
Westerville  
B.S. (University of Dayton)  
M.S.  
*Evolution, Ecology, and*  
*Organismal Biology*  
*Dr. Thomas Hetherington*

**Shivaji Kumar**, Nagpur, India  
B.A. (University of Mumbai)  
M.A., M.Philos. (Jawaharlal  
Nehru University)  
M.A. (Purdue University)  
*Political Science*  
*Dr. Theodore Hopf*

**Tsung-Po Lai**, Chiayi City,  
Taiwan, ROC  
B.S., M.S. (Chung Shan  
Medical University)  
*Molecular Genetics*  
*Dr. Anita Hopper*

**Ho Lee**, Suncheon, Korea  
B.S., M.S. (Hanyang  
University)  
M.S.

*Civil Engineering*  
*Dr. Benjamin Coifman*

**I-Chieh Lee**, Taipei, Taiwan,  
ROC  
B.S., M.S. (National Cheng  
Kung University)  
*Geodetic Science and*  
*Surveying*  
*Dr. Rongxing Li*

**Jae Choon Lee**, Okemos, MI  
B.Engr., Mech.Engr.  
(Kyungwon University)  
Master's (Texas A&M  
University)  
*City and Regional Planning*  
*Dr. Phillip Viton*

**Kristen E. Leigh**, Westerville  
B.S. (Miami University  
Oxford)  
M.A.  
*Education*  
*Dr. Eric Anderman*

**Christine Elizabeth Lemon**,  
Cincinnati  
B.S. (University of Cincinnati)  
*Chemistry*  
*Dr. Heather Allen*

**Stephen Levas**, Greendale,  
WI  
B.S. (Cornell University)  
*Geological Sciences*  
*Dr. Andrea Grottoli*

**Jing Li**, Hefei, China  
Bachelor's (Hefei University of  
Technology)  
Master's (University of  
Science and Technology of  
China)  
M.S.  
*Computer Science and*  
*Engineering*  
*Dr. Anish Arora*

**Ruogu Li**, Wuhan, China  
Bachelor's (Tsinghua  
University)  
*Electrical and Computer*  
*Engineering*  
*Dr. Atilla Eryilmaz*

**Shinjie Lin**, Seattle, WA  
B.S., M.S. (Fu Jen Catholic  
University)  
*Food Science and*  
*Technology*  
*Dr. Melvin Pascall*

**Sean Carl Little**, Bristolville  
B.A. (Hiram College)  
*Integrated Biomedical*  
*Science Graduate*  
*Program*  
*Dr. Jonathan Davis*

**Zhenzhen Liu**, Shiyao, China  
B.S.Agr., M.S.Agr. (China  
Agricultural University)  
*Ohio State Biochemistry*  
*Program*  
*Dr. Lai Wu*

**Christopher Roy Lucas**,  
Pataskala  
B.S.  
*Integrated Biomedical*  
*Science Graduate*  
*Program*  
*Dr. Virginia Sanders*

**Jennifer Lynne Magro**  
**Algarotti**, Centerville  
B.A. (Ohio Wesleyan  
University)  
M.A.  
*Germanic Languages and*  
*Literatures*  
*Dr. Gregor Hens*

**Ariana Pansa Maki**, Sylvania  
B.A., M.A.  
*History of Art*  
*Dr. John Huntington*

**Marvin Antony Malone, Jr.,**  
Columbus  
B.S. (California State  
University,  
Dominguez Hills)  
M.S.  
*Chemistry*  
*Dr. James Coe*

**Roderick Beroin Manuzon,**  
Paranaque, Philippines  
B.S.Chem.Eng. (University of  
the Philippines-Los Banos)  
M.S.  
*Food, Agricultural and  
Biological Engineering*  
*Dr. Lingying Zhao*

**Yicheng Mao,** Shanghai,  
China  
B.S. (East China University of  
Science and Technology)  
*Pharmaceutical Sciences*  
*Dr. Robert Lee,*  
*Dr. Natarajan Muthusamy*

**James Matthew Marcicki,**  
Livonia, MI  
B.S.Mech.Eng., M.S.  
(University of Michigan,  
Ann Arbor)  
*Mechanical Engineering*  
*Dr. Giorgio Rizzoni*

**Benjamin Orion McCloskey,**  
St. Louis, MO  
B.A.Honors (University of  
Missouri - Columbia)  
M.A.  
*Greek and Latin*  
*Dr. Anthony Kaldellis*

**Grace Ann McDaniel,**  
Urbancrest  
B.S. (Capital University)  
M.A.  
*Education*  
*Dr. Evelyn Freeman*

**Dennis N. Mehay,** Bexley  
B.A., M.A. (Indiana University  
Bloomington)  
Master's (Katholieke  
Universiteit)  
M.A.  
*Linguistics*  
*Dr. Michael White*

**Nan Meng,** Jinan, China  
B.A. (Shandong University)  
M.A. (Bowling Green State  
University)  
M.A.  
*East Asian Languages and  
Literatures*  
*Dr. Galal Walker*

**Vedrana Mihalicek,** Marija  
Gorica, Croatia  
B.A., B.A.Honors (Brandeis  
University)  
M.A.  
*Linguistics*  
*Dr. Carl Pollard*

**Rohan Mishra,** Columbus  
B.Tech. (National Institute of  
Technology, Karnataka)  
*Materials Science and  
Engineering*  
*Dr. Wolfgang Windl*

**Aaron David Montello,** New  
Richmond, WI  
B.S. (Bethel College)  
M.S.  
*Mechanical Engineering*  
*Dr. Walter Lempert*

**Alex Marshall Mooney,** Lake  
City, PA  
B.S.Phys. (Pennsylvania  
State University Erie,  
The Behrend College)  
M.S.  
*Physics*  
*Dr. Michael Poirier*

**Victoria Chaney Morckel,**  
Warren  
B.S.Educ. (Youngstown State  
University)  
M.C.R.P.  
*City and Regional Planning*  
*Dr. Jack Nasar*

**Christine Marie Moreno,**  
Denver, CO  
B.A. (University of Colorado  
Denver)  
M.A. (University of Colorado  
at Boulder)  
*English*  
*Dr. Lisa Kiser*

**William F. Moulder,** Chardon  
B.S.Elec.Cptr.Eng., M.S.  
*Electrical and Computer  
Engineering*  
*Dr. John Volakis,*  
*Dr. Kubilay Sertel*

**Advait Neel Nagarkar,**  
Columbus  
B.S. (University of Maryland,  
College Park)  
M.S.  
*Physics*  
*Dr. Kock Gan*

**Ananth Narayanan,**  
Chennai, India  
B.S.Elec.Cptr.Eng., B.S.  
*Integrated Biomedical  
Science Graduate  
Program*  
*Dr. Petra Schmalbrock*

**Lisa Anne Neilson,**  
Delaware  
B.Appl.Sci., M.S. (University  
of Guelph)  
M.A.  
*Sociology*  
*Dr. Randy Hodson*

**Justin Andrew North,**  
Greenville  
B.S. (Butler University)  
*Physics*  
*Dr. Michael Poirier*

**Boonthanome  
Nouanesengsy,** Fort  
Smith, AR  
B.S.Civil.Eng. (University of  
Arkansas)  
*Computer Science and  
Engineering*  
*Dr. Han-Wei Shen*

**Brian O'Neill,** Bayville, NJ  
B.S.Honors (Stevens Institute  
of Technology)  
*Neuroscience Graduate  
Studies Program*  
*Dr. Howard Gu*

**Zachery Walter Oestreicher,**  
Monroe, WI  
B.S., M.S. (Portland State  
University)  
*Geological Sciences*  
*Dr. Steven Lower*

**Ugur Olgun,** Ankara, Turkey  
B.S. (Bilkent University)  
M.S.  
*Electrical and Computer  
Engineering*  
*Dr. John Volakis*

**Cherie Nicole Owens,**  
Canton  
B.S. (University of Akron)  
*Chemistry*  
*Dr. Susan Olesik*

**Trupti Dilip Pandharkar,**  
Nasik, India  
B.Pharm. (University of Pune)  
M.Pharm. (University of  
Mumbai)  
*Pharmaceutical Sciences*  
*Dr. Karl Werbovetz*

**James Park**, Columbus  
B.S. (Konkuk University)  
M.S.  
*Electrical and Computer  
Engineering*  
Dr. Joel Johnson

**Jung Kyu Park**, Daegu,  
Korea  
B.S. (Catholic University of  
Daegu)  
M.S.  
*Mechanical Engineering*  
Dr. Marcelo Dapino,  
Dr. Gregory Washington

**Yezhe Pei**, Beijing, China  
B.S. (Shanxi University)  
M.S.  
*Physics*  
Dr. Frank De Lucia

**Haiyan Peng**, Baoding,  
Hebei, China  
B.S., M.S. (Sichuan  
University)  
*Neuroscience Graduate  
Studies Program*  
Dr. Michael Racke

**Simon P. Pondaven**, Grans,  
France  
Engr.Dipl. (CPE Lyon)  
*Chemistry*  
Dr. Christopher Jaroniec

**Vineeta Ashish Pradhan**,  
Westerville  
M.S. (Modern College of Arts,  
Science and Commerce)  
B.S. (University of Pune)  
*Microbiology*  
Dr. Tina Henkin

**Sundaresan Raman**,  
Chennai, India  
B.Engr. (Birla Institute of  
Technology and Science)  
M.S.  
*Computer Science and  
Engineering*  
Dr. Raghu Machiraju

**Shreyas Subhaschandra  
Rao**, Mumbai, India  
B.Engr. (Visveswaraiah  
Technological University)  
M.S.  
*Chemical Engineering*  
Dr. Jessica Winter

**Peggy Reynolds**,  
Cambridge, MA  
B.A. (City University of New  
York, Hunter College)  
M.A.  
*Comparative Studies*  
Dr. Brian Rotman

**Kevin Alan Richards**,  
Strongsville  
B.A., M.A.  
*Germanic Languages and  
Literatures*  
Dr. John Davidson

**Hye Bin Rim**, Seoul, Korea  
B.A., M.A. (Yonsei University)  
*Psychology*  
Dr. Thomas Nygren

**Samuel Rivera**, St. Croix, VI  
B.Elec.Eng. (University of  
Delaware)  
M.S.  
*Electrical and Computer  
Engineering*  
Dr. Aleix Martinez

**Octavian Elijah Robinson**,  
San Diego, CA  
B.A., M.A. (Gallaudet  
University)  
*History*  
Dr. Susan Hartmann

**Steve Roof**, Canton  
B.S. (Florida State University)  
*Integrated Biomedical  
Science Graduate  
Program*  
Dr. Mark Ziolo

**Gabriel Christopher  
Sanglay**, Herndon, VA  
B.S., M.S. (Virginia  
Polytechnic Institute and  
State University)  
*Food Science and  
Technology*  
Dr. Ken Lee

**Sushma Santapuri**,  
Hyderabad, India  
B.Tech. (Indian Institute of  
Technology Madras)  
*Mechanical Engineering*  
Dr. Stephen Bechtel

**Melanie A. Sarge**, Fort  
Thomas, KY  
B.S. (University of Kentucky)  
M.A.  
*Communication*  
Dr. Silvia Knobloch-  
Westerwick

**Nikki Jo Seagraves**, Fargo,  
OK  
B.S. (Northwestern Oklahoma  
State University)  
*Integrated Biomedical  
Science Graduate  
Program*  
Dr. Kim McBride

**Elo-Hanna Seljamaa**, Tallinn,  
Estonia  
B.A., M.A. (University of  
Tartu)  
*Comparative Studies*  
Dr. Dorothy Noyes

**Aritra Sengupta**, Kolkata,  
India  
B.S. (University of Calcutta)  
Master's (Indian Institute of  
Technology Kanpur)  
*Statistics*  
Dr. Noel Cressie

**Ishita Sengupta**, Kolkata,  
West Bengal, India  
B.S.Comm. (Presidency  
College,  
University of Madras)  
M.S. (University of Calcutta)  
*Chemistry*  
Dr. Christopher Jaroniec

**Marian Furniss Shaffer**,  
Lancaster  
B.A. (Alfred University)  
M.A. (University of Edinburgh  
Business School)  
*Anthropology*  
Dr. Jeffrey Cohen

**Ya-ting Shih**, Kaoshiung,  
Taiwan, ROC  
B.A. (Yuan Ze University)  
M.A. (Ohio University)  
*Education*  
Dr. Leslie Moore

**Elizabeth Lauren Shively**,  
Columbus  
B.A. Journal. (Indiana-Purdue  
University)  
M.A. (George Washington  
University)  
*Comparative Studies*  
Dr. Mary Thomas

**Hosung Sim**, Seoul, Korea  
B.S. (Sungkyunkwan  
University)  
*Molecular, Cellular, and  
Developmental Biology*  
Dr. Mariano Viapiano

**Shweta Singh**, Varanasi,  
India  
B.Tech. (Banaras Hindu  
University)  
M.Appl.Stats., M.S.  
*Chemical Engineering*  
*Dr. Bhavik Bakshi*

**Vaidyanathan Sivaraman**,  
Hosur, India  
B.Engr. (Anna University)  
M.S.  
*Mathematics*  
*Dr. G. Robertson*

**Audra J. Slocum**, Ames, IA  
B.A. (University of Iowa)  
M.A.  
*Education*  
*Dr. Caroline Clark*

**Brian Alden Smith**,  
Kalamazoo, MI  
B.S. (Grand Valley State  
University)  
*Ohio State Biochemistry  
Program*  
*Dr. Jane Jackman*

**Kyle Brian Snow**, Westerville  
B.Engr. (Antelope Valley  
College)  
B.S. (California State  
University, Fresno)  
M.S.  
*Geological Sciences*  
*Dr. Burkhard Schaffrin*

**Jennifer Rose Soliz**,  
Needville, TX  
B.S. (University of Texas at  
Austin)  
M.S.  
*Chemistry*  
*Dr. Patrick Woodward*

**Ravi Bhamidipati  
Somayajulu**, Ahmedabad,  
India  
B.S. (Gujarat University)  
M.A. (Bowling Green State  
University)  
*Education*  
*Dr. Azita Manouchehri*

**Tara Lynn Spalla**, Dublin  
B.S.Nurs. (Wright State  
University)  
Master's (University of  
Pennsylvania)  
M.A.  
*Education*  
*Dr. Ada Demb*

**Panu Srestasathiern**,  
Columbus  
B.Engr. (Chulalongkorn  
University)  
M.S.  
*Geodetic Science and  
Surveying*  
*Dr. Alper Yilmaz*

**Jason Anthony Stammen**,  
Coldwater  
B.S. (University of Cincinnati)  
M.S. (Georgia Institute of  
Technology)  
*Mechanical Engineering*  
*Dr. Rebecca Dupaix*

**Matthew Brian Stephanson**,  
Columbus  
B.S.Elec.Cptr.Eng., M.S.  
*Electrical and Computer  
Engineering*  
*Dr. Jin-Fa Lee*

**Mark Daniel Stevenson**,  
Sherwood  
B.S.Chem.Eng. (Ohio  
University)  
*Biomedical Engineering*  
*Dr. Keith Gooch*

**Jessica Lynne Suboticki**,  
Dublin  
B.S.Bio. (Indiana Wesleyan  
University)  
*Integrated Biomedical  
Science Graduate  
Program*  
*Dr. Paul Janssen*

**Fang Fang Sun**, Columbus  
B.S. (Fudan University)  
*Statistics*  
*Dr. Thomas Santner,  
Dr. Angela Dean*

**Michelle Lynn Surerus**,  
Toledo  
B.S., M.Educ. (Bowling Green  
State University)  
M.A.  
*Education*  
*Dr. Paul Post*

**Michael Adam Susner**,  
Joliet, IL  
B.S. (Michigan State  
University)  
M.S.  
*Materials Science and  
Engineering*  
*Dr. Michael Sumption*

**Justin Peter Sutters**, St.  
Louis, MO  
B.S., M.Educ. (Kutztown  
University of Pennsylvania)  
*Art Education*  
*Dr. Christine Morris*

**Elijah Jacob Talamas**,  
Franklin, NH  
B.A. (Cornell University)  
*Entomology*  
*Dr. Norman Johnson*

**Sherine Tambyraja**, Dublin  
B.A. (Rutgers University-New  
Brunswick)  
M.A. (Teachers College,  
Columbia University)  
*Speech and Hearing Science*  
*Dr. Rebecca McCauley*

**Hsueh-Li Tan**, Taipei,  
Taiwan, ROC  
B.S. (Taipei Medical College)  
*Ohio State University  
Nutrition*  
*Dr. Steven Clinton*

**Junhua Tang**, Guixi, China  
B.Engr. (Zhejiang University)  
M.S.  
*Biomedical Engineering*  
*Dr. Jun Liu*

**Szu-Yu Tang**, New Tapei,  
Taiwan, ROC  
B.Bus.Adm. (National  
Chengchi University)  
M.B.A. (National Taipei  
College of Business)  
*Statistics*  
*Dr. Jason Hsu*

**Nathan N. Taylor**, Atlanta,  
GA  
B.A., M.A. Teach. (Georgia  
State University)  
*Education*  
*Dr. Binaya Subedi*

**Nicholas Mario Teets**,  
Columbus  
B.S.Honors (Miami University  
Oxford)  
*Entomology*  
*Dr. David Denlinger*

**Danita Anne Thornton**,  
Akron  
B.S. (Howard University)  
M.Educ. (College of William  
and Mary)  
*Education*  
*Dr. Antoinette Miranda*

**Kazuki Uematsu**, Yokohama,  
Japan  
Bachelor's, Master's  
(Hitotsubashi University)  
*Statistics*  
*Dr. Yoonkyung Lee*

**Robert Anthony Urban**,  
Hilliard  
B.S.Chem.Eng.  
*Chemical Engineering*  
*Mr. Bhavik Bakshi*

**Pedro Alexis Vargas-Pinto**,  
Bogotá, Colombia  
D.V.M. (Universidad Nacional  
de Colombia)  
M.S.  
*Comparative and Veterinary  
Medicine*  
*Dr. Robert Hamlin,*  
*Dr. Cynthia Carnes*

**Gregory Butler Vieira**,  
Derwood, MD  
B.S. (University of Maryland,  
College Park)  
M.S.  
*Physics*  
*Dr. Ratnasingham*  
*Sooryakumar*

**Anupam Vivek**, Columbus  
B.Tech. (Indian Institute of  
Technology  
Kharagpur)  
M.S.  
*Materials Science and  
Engineering*  
*Dr. Glenn Daehn*

**Allison Jean Volz**, Cincinnati  
B.A., M.Educ.  
*Education*  
*Dr. Patricia Enciso*

**Bethany Ann Vosburg-  
Bluem**, Columbus  
B.S., Master's (Wright State  
University)  
*Education*  
*Dr. Binaya Subedi*

**Todd A. Walker**, Columbus  
B.A., M.Educ.  
*Education*  
*Dr. Phillip Daniel*

**William Lindsey Walker**,  
Marion, VA  
B.S., D.V.M. (Virginia  
Polytechnic Institute and  
State University)  
*Veterinary Preventive  
Medicine*  
*Dr. Thomas Wittum*

**Rui Wang**, Powell  
B.S. (University of Science  
and Technology of China)  
M.S.  
*Statistics*  
*Dr. Yoonkyung Lee*

**Tingting Wang**, Columbus  
B.S.Biol.Sci. (Nanjing  
University)  
*Ohio State Biochemistry  
Program*  
*Dr. Yong Xia*

**Xiaoping Wei**, Wooster  
Bachelor's (Guizhou  
University)  
M.S.  
*Environmental Science*  
*Dr. Richard Moore*

**Anais L. Wise**, Columbus  
Certificate (Université  
Catholique de Lyon)  
B.A., M.A.  
*French and Italian*  
*Dr. Louisa Shea*

**Jesse Cannon Wood**,  
Tempe, AZ  
B.A., M.A. (Brigham Young  
University)  
*Germanic Languages and  
Literatures*  
*Dr. John Davidson*

**Douglas Harvey Wrenn II**,  
Weyers Cave, VA  
B.S. (Eastern Mennonite  
College)  
M.A.  
*Agricultural, Environmental  
and Development  
Economics*  
*Dr. Elena Irwin*

**Dimao Wu**, Jinjian, China  
B.S., M.S. (Tsinghua  
University)  
*Chemistry*  
*Dr. Craig Forsyth*

**Fan Yang**, Xiaogan, China  
B.S.Mat.Sci.Eng.  
(Northeastern University)  
M.S.  
*Materials Science and  
Engineering*  
*Dr. Michael Mills*

**Rumana Yasmeen**,  
Columbus  
B.Pharm. (Jahangirnagar  
University)  
*Ohio State University  
Nutrition*  
*Dr. Ouliana Ziouzenkova*

**Junro Yoon**, Seoul, Korea  
B.S., M.S. (Hanyang  
University)  
*Materials Science and  
Engineering*  
*Dr. Sheikh Akbar*

**Jia You**, Beijing, China  
Bachelor's, M.S. (Nanjing  
University of Science and  
Technology)  
*Chemistry*  
*Dr. Michael Freitas*

**Susan L. Young**, Palmyra,  
PA  
B.A. (University of Michigan,  
Ann Arbor)  
M.B.A. (Northern Illinois  
University)  
*Business Administration*  
*Dr. Mona Makhija*

**Xinghua Yu**, Columbus  
B.Engr. (Harbin Institute of  
Technology)  
M.S.  
*Welding Engineering*  
*Dr. Sudarsanam Babu*

**Scott B. Zagorski**, Delaware  
B.S. (Ohio University)  
M.S.  
*Mechanical Engineering*  
*Dr. Dennis Guenther*

**Daniel Justin Zelik**,  
Pittsburgh, PA  
B.S. (Iowa State University)  
M.S.  
*Industrial and Systems  
Engineering*  
*Dr. David Woods*

**Liang Zeng**, Tongliao, China  
B.Engr. (Tsinghua University)  
*Chemical Engineering*  
*Dr. Liang-Shih Fan*

**Wenjie Zeng**, Columbus  
B.Engr. (Shanghai Jiao Tong  
University)  
M.S.  
*Computer Science and  
Engineering*  
*Dr. Anish Arora*

**Joseph William Zewe**,  
Marion Center, PA  
B.S. (Indiana University of  
Pennsylvania)  
M.S.  
*Chemistry*  
*Dr. Susan Olesik*

**Baohua Zhang**, Columbus  
B.S., Master's (Nankai University)  
M.S.  
*Ohio State Biochemistry Program*  
*Dr. Shang-Tian Yang*

**Kun Zhang**, Qingdao, China  
B.Engr., Master's (Nanjing University of Technology)  
*Chemical Engineering*  
*Dr. Shang-Tian Yang*

**Yi Zhang**, Hefei, China  
B.S.Biol.Sci. (University of Science and Technology of China)  
*Horticulture and Crop Science*  
*Dr. Imed Dami*

**Lu Zhu**, Wuhan, China  
B.S., M.S. (Huazhong University of Science and Technology)  
*Ohio State Biochemistry Program*  
*Dr. Ross Dalbey*

**Alicia Mae Zinnecker**, Cincinnati  
B.S.Elec.Eng. (Valparaiso University)  
M.S.  
*Electrical and Computer Engineering*  
*Dr. Andrea Serrani*

### **Master of Accounting**

**Kara L. Towsley**, Brecksville  
B.S.Bus.Adm.  
*Accounting and Management Information Systems*

**Charlee Ann Wilson**, Cadiz  
B.A. (Otterbein College)  
*Accounting and Management Information Systems*

**Manqing Zhao**, Furong, China  
*Accounting and Management Information Systems*

### **Master of Applied Statistics**

**Minh Duong**, Hanoi, Vietnam  
B.A. (Berea College)  
*Statistics*

**Xiaoyu Gao**, Xichang, China  
B.S.Civil.Eng. (Chongqing University)  
*Statistics*

**Hairong Gu**, Shanghai, China  
Bachelor's (Fudan University)  
M.S. (East China Normal University)  
*Statistics*

**Akina Ikudo**, Columbus  
B.S.Ind.Sys.Eng., M.S.  
*Statistics*

**Lizhi Li**, Changsha, China  
B.S. (Beijing University)  
B.S. (Peking University)  
Master's (Osaka University)  
M.S.  
*Statistics*

**Ruisi Ren**, Beijing, China  
B.Engr. (Beijing Institute of Technology)  
*Statistics*

**Jingqiu Wang**, Chengdu, China  
B.S.  
*Statistics*

**Xin Wang**, Jinan, China  
B.Engr. (Shandong Jiaotong University)  
*Statistics*

**Michael Perry Zaetz**, Severna Park, MD  
B.Bus.Adm. (George Washington University)  
*Statistics*

**Shuai Zhang**, Shandong, China  
Bachelor's (East China University of Science and Technology)  
*Statistics*

### **Master of Arts**

**Rachel Nicole Bailey**, Mount Vernon  
B.S. (Presbyterian College)  
*Education*

**Ayse Baltacioglu-Brammer**, Istanbul, Turkey  
B.A. (Ankara University)  
B.A. (Koc University)  
*History*

**Carmelo Angel Bazaco**, Laredo, Spain  
B.A. (University of Deusto)  
*Spanish and Portuguese*

**Elizabeth Brott Beese**, Uniontown  
B.A. (Case Western Reserve University)  
*Education*

**Joanna Danice Bell**, Temple, TX  
B.A. (Sam Houston State University)  
*Near Eastern Languages and Cultures*

**David Michael Bortz**, Steubenville  
B.S.  
*Psychology*

**Christin Marie Butler**, Columbus  
B.A. (Indiana University Bloomington)  
*Education*

**Kyle Patrick Butler**, Columbus  
B.A. (Ohio University)  
*Education*

**Gretchen Noreen Cataline-Walsh**, Gahanna  
M.Educ. (Arizona State University)  
B.S. (Ohio University)  
*Public Policy and Management*

**Katelyn Marie Chambers**, Columbus  
B.A. (Asbury College)  
*Education*

**Suleyman Kursat Cinar**, Aydin, Turkey  
B.S. (Middle East Technical University)  
M.A. (New York University)  
*Political Science*

**Kathryn Danielle Clark**, Cincinnati  
B.A.  
*Slavic and East European Studies*

**Alexandra Copeland**, Raleigh, NC  
B.A. (University of North Carolina at Chapel Hill)  
*Education*

**Heather Derry**, North  
Huntingdon, PA  
Bachelor's (Ohio Wesleyan  
University)  
*Psychology*

**Michelle Dionisio**, Northfield,  
NJ  
B.A. (Rutgers University -  
New Brunswick)  
M.S. (University of Edinburgh  
Business School)  
*Linguistics*

**Kristine Lea Dugan**,  
Wheeling, WV  
B.A.  
*Public Policy and  
Management*

**Megan Elizabeth Eisenman**,  
Columbus  
B.A. (Miami University  
Oxford)  
*Political Science*

**Katherine Marie Fink**,  
Cleveland  
B.S.H.E.  
*Education*

**Marguerite Joan Flood**,  
Stamford, CT  
B.A. (Ohio Wesleyan  
University)  
M.L.H.R.  
*Education*

**Qi Gao**, Beijing, China  
B.A. (Beijing International  
Studies University)  
*Education*

**Hairong Gu**, Shanghai,  
China  
Bachelor's (Fudan University)  
M.S. (East China Normal  
University)  
*Psychology*

**Thomas M. Hammer**,  
Wauconda, IL  
B.S.Bus.Adm.  
*Education*

**Lauren Todd Hawley**,  
Columbus  
B.A. (Miami University  
Oxford)  
*Education*

**Lauren Adele Henry**,  
Tenafly, NJ  
B.A. (Yale University)  
*History*

**Jonathon Blake Holderman**,  
Dublin  
B.S.Educ.  
*Education*

**Benjamin Thomas Gutow  
Hopkins**, Chagrin Falls  
B.A. (Swarthmore College)  
*Economics*

**Jaroslav Horvath**, Velky  
Krtis, Slovakia  
B.S. (East Carolina  
University)  
*Economics*

**Xiang Hui**, Columbus  
B.A. (Indiana University  
Bloomington)  
*Economics*

**Rosemary Egegu Isoto**,  
Soroti, Uganda  
B.S., M.S. (Makerere  
University)  
*Economics*

**Chenxing Jin**, Hangzhou,  
China  
B.A. (Zhejiang University of  
Media and  
Communications)  
*Education*

**Nathan William Johnson**,  
Sugar Grove  
B.S. (Ohio University)  
*Public Policy and  
Management*

**Pandeli Kazaqi**, Ioannina,  
Greece  
Bachelor's (University of  
Ioannina)  
*Economics*

**Jenna Kehr**, St. Cloud, FL  
B.A. (Warner Southern  
College)  
*Education*

**Heejeong Kim**, Seoul, Korea  
Bachelor's (Sogang  
University)  
*Economics*

**Carrie Ann Krochta**, Canton  
B.A. (College of Wooster)  
*Arts Policy and Administration*

**Chi Li**, Nanyang City, China  
B.A. (Fort Hays State  
University)  
Diploma (SIAS International  
University)  
*Education*

**Dong Li**, Beijing, China  
Bachelor's (Capital Institute of  
Physical Education)  
*Education*

**Xing Li**, Wuhan, China  
B.S. (Huazhong University of  
Science and Technology)  
B.A. (Wuhan University)  
*Education*

**Monica Elissa Lindgren**,  
Windsor, CA  
B.A. (University of North  
Carolina at Chapel Hill)  
*Psychology*

**Paij Brigitte Lintz**,  
Lewisburg, TN  
B.A. (University of Tennessee  
at Martin)  
*Spanish and Portuguese*

**Janette Sue Long**,  
Columbus  
B.A. (Bowling Green State  
University)  
*Education*

**Jane M. Ludwig**, Granville  
B.A. (College of Mount Saint  
Joseph)  
*Education*

**Lindsay C. Madaras**,  
Pemberville  
B.A. (Kenyon College)  
*Education*

**Thiago Veiga Marzagao**,  
Columbus  
Bachelor's, M.S. (University of  
Brasilia)  
*Political Science*

**Gretchen Duchon McIntosh**,  
Springfield  
B.A. (Wittenberg University)  
*Arts Policy and Administration*

**Louise Rita Meilleur**, Surrey,  
BC, Canada  
Bachelor's (Kwantlen  
Polytechnic University)  
*Psychology*

**Vittorio Emanuelle Merola**,  
Lund, Sweden  
B.A. (University of Texas at  
Austin)  
M.A. (University of Wisconsin-  
Madison)  
M.A.  
*Economics*

**Jibril Ali Mohamed,**  
Baardheere, Somalia  
B.A.Honors (University of  
Nairobi)  
*Public Policy and  
Management*

**Robert Owen Munk,** Dewitt,  
MI  
B.S. (Michigan State  
University)  
*Economics*

**Rose Esther Annelies  
Nevill,** Virginia Beach, VA  
B.A., B.S. (Virginia  
Polytechnic Institute and  
State University)  
*Psychology*

**John Curtis Newton,**  
Louisville, KY  
B.S. (University of Louisville)  
M.S.  
*Economics*

**Mary Catherine Notwell,**  
Columbus  
B.S.Educ. (Ohio Dominican  
University)  
*Education*

**Jarod M. Ogier,** Columbus  
B.Mus. (Otterbein College)  
*Music*

**Nicholas Richard Otte,**  
Mason  
B.A.Journal.  
*Education*

**Jongwook Park,** Seoul,  
Korea  
B.A. (Yonsei University)  
*Economics*

**Elizabeth Marie Perego,**  
Pittsburgh, PA  
B.A. (Tulane University of  
Louisiana)  
*History*

**Michelle L. Pershing,**  
Ligonier, PA  
B.S. (Saint Vincent College)  
M.S.  
*Psychology*

**Christina Vivian Phalen,**  
Columbus  
B.A. (John Carroll University)  
*Public Policy and  
Management*

**Sara Catherine Phillips-  
Bourass,** Terre Haute, IN  
B.A. (Indiana University  
Bloomington)  
*Linguistics*

**John William Raines,**  
Chattanooga, TN  
B.A. (University of  
Tennessee-Knoxville)  
M.A. (Johns Hopkins  
University)  
*Political Science*

**Mario Andres Ramos  
Veloza,** Bogotá, Colombia  
Titulo.Bach. (Universidad  
Nacional de Colombia)  
*Economics*

**Megan Elizabeth Rogers,**  
Worthington  
B.S. (Ohio University)  
*Education*

**Caroline Connelly Rycyna,**  
Buffalo, NY  
B.A. (University of Notre  
Dame)  
*Psychology*

**Neslihan Sakarya,** Aydin,  
Turkey  
B.S. (Istanbul Bilgi University)  
M.A. (Koc University)  
*Economics*

**Ezra Schricker,** Plymouth, IN  
B.A. (University of Chicago)  
*Political Science*

**Katherine S. Schwartz  
Seman,** Upper Sandusky  
B.S. (Otterbein College)  
*Education*

**Garrett Thomas Senney,**  
Centerville  
B.S.Bus.Adm.  
*Economics*

**Rick Lee Shaffer,**  
Youngstown  
B.A.  
*Public Policy and  
Management*

**Kyle Susumu Tayabas  
Shimoda,** Kaneohe, HI  
B.A. (University of Hawaii at  
Manoa)  
*History*

**Kevin Michael Skowronski,**  
North Royalton  
B.Art.Educ.  
*Art Education*

**Lassiter Speller,** Raleigh,  
NC  
B.A. (Winston-Salem State  
University)  
*Psychology*

**Elizabeth Ashley Stratis,**  
Columbus  
B.A. (Boston University)  
*Psychology*

**Jonghun Sun,** Samsung-  
dong Gangnam-gu, Korea  
B.Bus.Adm. (Korea  
University)  
B.A.  
*Psychology*

**Yinghao Sun,** Guangzhou,  
China  
B.S. (Sun Yat-sen University)  
*Psychology*

**Declan John Tam,** La Brea,  
Trinidad  
B.F.A. (Edna Manley College)  
*Art Education*

**Elizabeth Diane Truex-  
Powell,** Tallmadge  
B.Bus.Adm. (Marshall  
University)  
*Economics*

**Bethany Ann Vosburg-  
Bluem,** Columbus  
B.S., Master's (Wright State  
University)  
*Education*

**Rebecca Anne Wanless,**  
Wauseon  
B.A. (College of Wooster)  
*Education*

**Ben Weisbuch,** Columbus  
B.A. (New York University)  
J.D. (Northeastern University)  
*Public Policy and  
Management*

**Ira Okrent Wertheim,** Golden  
Valley, MN  
B.F.A. (California Institute of  
the Arts)  
*Music*

**Andrew Christopher Worth,**  
Columbus  
B.A. (Kenyon College)  
*Linguistics*

**Shin-Yi Wu**, Taichung City,  
Taiwan, ROC  
B.Bus.Adm. (National  
University of Kaohsiung)  
M.A. (National Chengchi  
University)  
*Economics*

**Chen Xue**, Kaifeng, China  
B.A. (Henan University)  
*Education*

**Kai Yang**, Tengzhou, China  
Bachelor's (Central University  
of Finance and Economics)  
*Economics*

**Annette Angela Yankulov**,  
Columbus  
B.S.Educ. (Ohio University)  
*Education*

**Daniel Younan**, Lincolnwood,  
IL  
B.A. (University of Wisconsin-  
Madison)  
*Economics*

### **Master of Business Administration**

**David Patrick Allen**,  
Cincinnati  
B.Bus.Adm. (Ohio University)  
*Business Administration*

**Kirk Douglas Barton**,  
Massillon  
B.A.  
*Business Administration*

**Benjamin Wayne Bettin**,  
Chillicothe  
B.S.Cptr.Sci.Eng.  
*Business Administration*

**Sean Robert Bolender**,  
Ashtabula  
B.S.Bus.Adm.  
*Business Administration*

**Hasan Ahmad Cheema**,  
Westerville  
B.S.Honors (University of  
Engineering and Technology,  
Lahore)  
*Business Administration*

**Charles Elliot Flynn**,  
Cincinnati  
B.Bus.Adm. (Ohio University)  
*Business Administration*

**Rebecca L. Gray**, Convoy  
B.A., M.S.  
*Business Administration*

**Megan Elizabeth  
Guenther**, Gahanna  
B.S. (Miami University  
Oxford)  
*Business Administration*

**Andrew R. Haupricht**,  
Bexley  
B.S.Avn. (Ohio University)  
*Business Administration*

**Matthew Mark Herrmann**,  
Nashport  
B.S. (Rose-Hulman Institute  
of Technology)  
*Business Administration*

**Bin Jia**, Cincinnati  
B.Engr. (Tianjin University)  
M.S. (Eastern Kentucky  
University)  
*Business Administration*

**Lauran Caldwell Johnson**,  
Pittsburgh, PA  
B.S. (Pennsylvania State  
University)  
*Business Administration*

**Alan Keener**, Worthington  
B.S.Bus.Adm. (John Carroll  
University)  
*Business Administration*

**Thomas John Mazzaferro**,  
Lewis Center  
B.S.Bus.Adm. (Villanova  
University)  
*Business Administration*

**Patrick Owen McIntyre**,  
Bellefontaine  
B.A. (Wittenberg University)  
*Business Administration*

**Andrew M. Meyers**, Dayton  
B.A. (University of Dayton)  
*Business Administration*

**Adam Glenn Miller**, Marietta  
B.S.Bus.Adm.  
*Business Administration*

**Ravishankar Narasimhan**,  
New Albany  
B.Engr. (Madurai Kamaraj  
University)  
*Business Administration*

**Trevor Edward Nikles**,  
Columbus  
B.S.Bus.Adm. (Bowling  
Green State University)  
*Business Administration*

**Jeremy Michael Panno**,  
Canfield  
B.A., J.D.  
*Business Administration*

**Daniel Burton Parks**,  
Marion, IA  
B.A. (Coe College)  
*Business Administration*

**Ashish Pradhan**, Westerville  
B.Engr. (Rajiv Gandhi  
Proudyogiki  
Vishwavidyalaya)  
M.S. (University of Baltimore)  
*Business Administration*

**Michael Nathaniel Pretzlaf**,  
Marysville  
B.Bus.Adm. (University of  
Toledo)  
*Business Administration*

**Arezo Ava Rahnama**,  
Columbus  
B.S.Bus.Adm.  
*Business Administration*

**Evangeline Grace Roller**,  
Tuscon, AZ  
B.A. (Spring Arbor University)  
*Business Administration*

**Shariq I. Sherwani**, Aligarh,  
India  
B.S., M.S. (Aligarh Muslim  
University)  
*Business Administration*

**James Evans Bateman  
Slaven**, Poland  
B.A. (Denison University)  
*Business Administration*

**Andrew J. Stoneberg**,  
Zanesville  
B.S. (Miami University  
Oxford)  
*Business Administration*

**Leslie Stump**, Gahanna  
Diploma (Niagara College)  
B.Bus.Adm. (Brock  
University)  
*Business Administration*

**Micah James Tindor**,  
Columbus  
B.A.  
*Business Administration*

**Toby Robert Tomlin**, Marion  
B.S. (University of Maryland -  
University College)  
*Business Administration*

**Karie Anne Toporowski**,  
Columbus  
B.Bus.Adm. (Ohio University)  
*Business Administration*

**Rupesh Varma**, Columbus  
B.Engr. (Mangalore  
University)  
M.S. (University of Toledo)  
*Business Administration*

**Andrew Joseph White**,  
Mount Vernon  
B.A.Honors (College of  
Wooster)  
*Business Administration*

**Evan Thomas Williams**,  
Hilliard  
B.S. (Miami University  
Oxford)  
*Business Administration*

**Adrian Patricia Zoller**,  
Cleveland  
B.S.Ald.Hlth.Prof.  
*Business Administration*

### **Master of Business Logistics Engineering**

**Xin Cai**, Qingdao, China  
B.S.Bus.Adm. (China Youth  
University for Political  
Sciences)  
*Business Logistics  
Engineering*

**Lu Chen**, Xi'an, China  
B.Bus.Adm. (Hong Kong  
Polytechnic University)  
*Business Logistics  
Engineering*

**Ziyang Chen**, Beijing, China  
Bachelor's (Queen Mary  
University of London)  
Bachelor's (Beijing University  
of Posts and  
Telecommunications)  
*Business Logistics  
Engineering*

**Li Cheng**, Changzhou, China  
Bachelor's (Shanghai  
University of Finance and  
Economics)  
*Business Logistics  
Engineering*

**Adam Michael Collier**,  
Toledo  
B.S.Chem.Eng.  
*Business Logistics  
Engineering*

**Lin Cong**, Beijing, China  
Bachelor's (Shanghai  
Maritime University)  
*Business Logistics  
Engineering*

**Yinying Dou**, Shanghai,  
China  
Bachelor's (Shanghai Institute  
of Foreign Trade)  
*Business Logistics  
Engineering*

**Sixu Fan**, Daqing, China  
B.S. (Huazhong University of  
Science and Technology)  
*Business Logistics  
Engineering*

**Yan Hao**, Beijing, China  
Bachelor's (Beijing Jiaotong  
University)  
*Business Logistics  
Engineering*

**Keon Ho Kil**, Seoul, Korea  
B.S.Mech.Eng. (Kookmin  
University)  
*Business Logistics  
Engineering*

**Xiao Lin**, Zhejiang, China  
B.A. (University of  
Nottingham)  
*Business Logistics  
Engineering*

**Xiaoying Liu**, Chengdu,  
China  
Bachelor's (Wuhan University  
of Technology)  
*Business Logistics  
Engineering*

**Xin Liu**, Changsha, China  
B.Bus.Adm. (Chinese  
University of Hong Kong)  
*Business Logistics  
Engineering*

**Yang Liu**, Beijing, China  
Bachelor's (Beijing Jiaotong  
University)  
*Business Logistics  
Engineering*

**Robert B. Maxwell**, Amherst,  
NY  
B.S. (State University of New  
York College at Brockport)  
*Business Logistics  
Engineering*

**Mei Shen**, Hangzhou, China  
Bachelor's (Zhejiang  
University)  
*Business Logistics  
Engineering*

**Xinyi Shen**, Suizhou City,  
China  
Bachelor's (Shanghai Ocean  
University)  
*Business Logistics  
Engineering*

**Lingfei Shi**, Suzhou, China  
B.Bus.Adm. (Shanghai  
University of Finance and  
Economics)  
*Business Logistics  
Engineering*

**Ruizhi Song**, Shangqiu,  
China  
B.S. (Henan University)  
*Business Logistics  
Engineering*

**Pu Tan**, Yingkou, China  
B.S. (University of  
International Business and  
Economics)  
*Business Logistics  
Engineering*

**Yibei Wang**, Jiangxi, China  
Bachelor's (Shandong  
University of Finance and  
Economics)  
*Business Logistics  
Engineering*

**Di Xiao**, Guangzhou, China  
B.S.Bus.Adm. (Dongbei  
University of Finance and  
Economics)  
*Business Logistics  
Engineering*

**Xiaohui Xing**, Nanjing, China  
Bachelor's (Nanjing University  
of Science and  
Technology)  
*Business Logistics  
Engineering*

**Chao Xu**, Jinhua, China  
B.Bus.Adm. (Zhejiang  
University)  
*Business Logistics  
Engineering*

**Heng Xu**, Haikou, China  
B.Bus.Adm. (Dongbei  
University of Finance and  
Economics)  
*Business Logistics  
Engineering*

**Liyi Xu**, Fujian, China  
Bachelor's (University of  
International Business and  
Economics)  
*Business Logistics  
Engineering*

**Xiaofei Xu**, Shandong, China  
B.S.Bus.Adm. (Dongbei  
University of Finance and  
Economics)  
*Business Logistics  
Engineering*

**Xihan Yu**, Wulanchabu,  
China  
B.A. (Nankai University)  
*Business Logistics  
Engineering*

**Yuwei Yuan**, Zhuzhou, China  
B.A. (Changsha University)  
*Business Logistics  
Engineering*

**Yangjie Zhang**, Columbus  
B.A. (Tianjin University of  
Technology)  
*Business Logistics  
Engineering*

**Yukai Zhong**, Hangzhou,  
China  
Bachelor's (East China  
Normal University)  
*Business Logistics  
Engineering*

**Mengqiu Zhou**,  
Zhangjiagang, China  
B.S.Bus.Adm. (Southeast  
University)  
*Business Logistics  
Engineering*

**Shaoxiong Zhu**, Hefei, China  
Bachelor's (Zhongnan  
University of Economics  
and Law)  
*Business Logistics  
Engineering*

### **Master of Business Operational Excellence**

**Teresa Anne Anders**,  
Gahanna  
B.S.Nurs. (Mount Carmel  
College of Nursing)  
*Business Operational  
Excellence*

**Bradley Steven Bookless**,  
Columbus  
B.Bus.Adm. (Ohio University)  
*Business Operational  
Excellence*

**Christin Locke Brown**,  
Columbus  
B.A. (Ohio University)  
*Business Operational  
Excellence*

**Daniel Michael Collins**,  
Appleton, WI  
B.S.Nurs. (University of  
Wisconsin - Green Bay)  
*Business Operational  
Excellence*

**Scott Eric Estep**, Portsmouth  
Bachelor's (Ohio University)  
*Business Operational  
Excellence*

**Charles Johnson Goodwin**,  
Lewis Center  
B.S. (Indiana State  
University)  
*Business Operational  
Excellence*

**Michele Lee Grove**, Kenton  
B.S.Nurs. (Mount Carmel  
College of Nursing)  
*Business Operational  
Excellence*

**Mark Boren Hallett**,  
Appleton, WI  
M.D. (University of  
Wisconsin-Madison)  
*Business Operational  
Excellence*

**Darren Matthew Harp**,  
Kettering  
B.A. (Miami University  
Oxford)  
*Business Operational  
Excellence*

**Dale Ian Harris**, Columbus  
B.S. (Alabama State  
University)  
M.B.A.  
*Business Operational  
Excellence*

**Sarah Elizabeth Johnson**,  
Marion  
B.Bus.Adm., M.B.A. (Mount  
Vernon Nazarene  
University)  
*Business Operational  
Excellence*

**Lisa Marie King**, Nashport  
B.Bus.Adm. (University of  
Toledo)  
*Business Operational  
Excellence*

**Kenneth Frank Kontely**,  
Powell  
B.Bus.Adm. (Northwood  
University)  
*Business Operational  
Excellence*

**James Eric Lawson**, Powell  
B.S., M.B.A. (West Virginia  
University)  
*Business Operational  
Excellence*

**Gretchen Ruth Lisi**,  
Cincinnati  
B.Appl.Sci. (Miami University  
Oxford)  
*Business Operational  
Excellence*

**Patricia C. Mahoney**,  
Charleston, SC  
B.S. (Pennsylvania State  
University)  
*Business Operational  
Excellence*

**Heather Matheson  
Marsteller**, Durham, NC  
B.A. (University of North  
Carolina at Chapel Hill)  
*Business Operational  
Excellence*

**Robert Allen McAdoo**, Stow  
B.S.Bus.Adm.  
*Business Operational  
Excellence*

**Jennifer Jane McPeek**,  
Mount Vernon  
B.S.Nurs. (Capital University)  
*Business Operational  
Excellence*

**Cynthia Anne Moore**,  
Westerville  
B.Bus.Adm. (Mount Vernon  
Nazarene University)  
*Business Operational  
Excellence*

**Heidi Lyn Naperala**, Grand  
Haven, MI  
B.S. (Grand Valley State  
University)  
*Business Operational  
Excellence*

**Sherry Lynn Neubert**,  
Uniontown  
B.S.Bus.Adm. (University of  
Akron)  
M.B.A. (Case Western  
Reserve University)  
*Business Operational  
Excellence*

**Erica Lynn Powers**,  
Columbus  
B.S.Educ. (Ohio University)  
*Business Operational  
Excellence*

**Robert Michael Anthony  
Radabaugh**, Piketon  
B.S. (University of Rio  
Grande)  
*Business Operational  
Excellence*

**Pamela J. Smith**, Mineral  
City  
B.S.Bus.Adm. (University of  
Phoenix)  
*Business Operational  
Excellence*

**Paul James Smith**,  
Huddersfield, UK  
B.Engr. (College of West  
Anglia)  
*Business Operational  
Excellence*

**Jill Ellen Treece**, Vermillion  
B.S.Nurs. (Case Western  
Reserve University)  
*Business Operational  
Excellence*

**Nathan David Ujvari**,  
Bucyrus  
B.S. (Youngstown State  
University)  
B.Bus.Adm. (Mount Vernon  
Nazarene University)  
M.B.A. (Ashland University)  
*Business Operational  
Excellence*

**Bruce David White**, Mount  
Vernon  
B.S.Cptr.Sci.Eng.  
(Youngstown State  
University)  
M.B.A. (University of Dallas)  
*Business Operational  
Excellence*

**Salvador Zamora, Jr.**,  
Murrieta, CA  
B.S.Bus.Adm. (University of  
Phoenix)  
*Business Operational  
Excellence*

**Aaron James Zuber**, Dublin  
B.A. (Otterbein College)  
*Business Operational  
Excellence*

### **Master of City and Regional Planning**

**Adeolu John Adediran**,  
Columbus  
Diploma (The Polytechnic,  
Ibadan)  
*City and Regional Planning*

**Justin Barker**, Springboro  
B.S.Arch., M.Arch. (Andrews  
University)  
*City and Regional Planning*

**Mahila Christopher**, Galena  
B.S.Arch. (University of  
Madras)  
*City and Regional Planning*

**Nicholas A. Gurich**,  
Grandview Heights  
B.A. (Bowling Green State  
University)  
*City and Regional Planning*

**Thomas Andrew Hetrick**,  
Boardman  
B.S. (Youngstown State  
University)  
*City and Regional Planning*

**Sarah K. Lawson**, Columbus  
B.A. (Denison University)  
*City and Regional Planning*

**D.W. Route III**, Columbus  
B.A.  
*City and Regional Planning*

**Muzeyyen Anil Senyel**,  
Eskisehir, Turkey  
Bachelor's, M.C.P. (Middle  
East Technical University)  
*City and Regional Planning*

**Michael Staff**, Franklin, TN  
B.A. (Vanderbilt University)  
*City and Regional Planning*

**Carolyn Nicole Thurman**,  
Columbus  
B.A. (Case Western Reserve  
University)  
*City and Regional Planning*

### **Master of Education**

**Chesney Lynn Andersen**,  
Columbus  
B.S.H.E.  
*Education*

**Christine Ann Andruis**,  
Westerville  
B.Bus.Adm. (Kent State  
University)  
*Education*

**Katie Lynne Baker**, Marion  
B.S.Educ.  
*Education*

**Amanda Sue Brown**,  
Marysville  
B.S.Educ.  
*Education*

**Theodore Dean Burson**,  
Galena  
B.S.Educ.  
*Education*

**Sarah C. Butch**, Ravenna  
B.S.Educ. (Youngstown State  
University)  
*Education*

**Jarisah Ailene Carl**,  
Raymond  
B.S.Educ.  
*Education*

**Ashley Nichole Castro**,  
Heath  
B.S.Educ.  
*Education*

**Katelyn Elizabeth Chontos**,  
Pickerington  
B.S.Educ.  
*Education*

**Mackenzie Joy Cox**, Mount  
Gilead  
B.S.Educ.  
*Education*

**Ashlee Nicole Crabill**, Heath  
B.S.H.E.  
*Education*

**Kristen Leigh Crane**,  
Frankfort  
B.S.H.E.  
*Education*

**Morgan Rachelle Crist**,  
Zanesville  
B.S.Educ.  
*Education*

**Maliha Anwar Din,**  
Pickerington  
B.S.Educ.  
*Education*

**Angela Sue Dutcher,**  
Marengo  
B.S.Educ.  
*Education*

**Maria Therasa Eaton,**  
Marion  
B.S.Educ.  
*Education*

**Lindsay Allison  
Fitzsimmons,** Powell  
B.S.Educ.  
*Education*

**Chelsea Anne Foos,**  
Shickshinny, PA  
B.S.Educ.  
*Education*

**Arica A. Frisby,** Germantown  
B.S.H.E.  
*Education*

**Melissa Sue Gallant,** Upper  
Sandusky  
B.A.  
*Education*

**Ashley Rayann Galyk,**  
Marion  
B.A.  
*Education*

**Page Allyn Gustin,** Marion  
B.A. (Indiana-Purdue  
University)  
*Education*

**Carolyn K. Harper,** Powell  
B.S.Educ.  
*Education*

**Chelsie Holoweiko,** Beaver  
Falls, PA  
B.S.Educ.  
*Education*

**Ashley C. Horsley,** Bucyrus  
B.S.Educ.  
*Education*

**Emily Clara Hothem,**  
Coshocton  
B.A.  
*Education*

**Laura Ann Johnson,**  
Delaware  
B.S.Educ.  
*Education*

**Daniel Jacob Kelley,** Powell  
B.S.Educ.  
*Education*

**Renae Michelle Lacy,**  
Newark  
B.S.Educ.  
*Education*

**Kristen Lea Legerski,** North  
Royalton  
B.S.H.E.  
*Education*

**Emily Kay Lehman,**  
Delaware  
B.S.Educ.  
*Education*

**Lyndsi Ann Martin,**  
Pataskala  
B.A.  
*Education*

**Rebecca Sue Mason,** Marion  
B.S.Educ.  
*Education*

**Heather Rene Mattox,**  
Columbus  
B.S.Educ.  
*Education*

**Meaghan Grace McDede,**  
Sylvania  
B.S.H.E.  
*Education*

**Christopher Sean  
McManus,** Heath  
B.S.Educ.  
*Education*

**Julie Ann Metelko,** Newark  
B.S.Educ.  
*Education*

**Ryan C. Miller,** West  
Lafayette  
B.S.Educ.  
*Education*

**Amber Marlene Mohler,**  
Nashport  
B.S.Educ.  
*Education*

**Krystin Kei Mullins,**  
Mechanicsburg  
B.S.H.E.  
*Education*

**Raymond Earl Partlow III,**  
Blacklick  
B.S.Educ.  
*Education*

**Chad Andrew Plue,**  
Marysville  
B.S.Educ.  
*Education*

**Linda Ann Podgurski,**  
Pickerington  
B.S.Educ.  
*Education*

**Deborah Susan Rafeld,**  
Delaware  
B.S.Educ.  
*Education*

**Misty Dawn Rager,** Morral  
B.S.Educ.  
*Education*

**Michael D. Reimer,** Newark  
B.A.  
*Education*

**Laurie Scramoncini-  
Groleski,** Lebanon  
B.S. (Wright State University)  
*Education*

**Gina Marie Shell,** Westerville  
B.S.H.E.  
*Education*

**Jon Christopher Sherman,**  
Marion  
B.S.Educ.  
*Education*

**Julie Ann Simmons,**  
Reynoldsburg  
B.S.Educ.  
*Education*

**Elizabeth Ann Slater,**  
Millersport  
B.S.Educ.  
*Education*

**Allison Marie Stelzer,**  
Delaware  
B.S.H.E.  
*Education*

**Debra Lynn Tilford,** Mount  
Gilead  
B.S.Educ.  
*Education*

**Cortney Jo Van Ausdal,**  
New Paris  
B.S.H.E.  
*Education*

**Shelby Elizabeth Walton,**  
Upper Sandusky  
B.S.Educ.  
*Education*

**Edward Thomas Warner,**  
New Lexington  
B.S.Educ.  
*Education*

**Rebecca Sue Welday,**  
Pickerington  
B.S.Educ.  
*Education*

**Carrie Leigh Wetherill,**  
Gahanna  
B.S.Educ.  
*Education*

**Tammy Sue Wetzel,** Mount  
Gilead  
B.S.Educ.  
*Education*

**Daniel Scott Wilcox,**  
Raymond  
B.S.Educ.  
*Education*

**Kristin Nicole Wonder,**  
Grove City  
B.S.H.E.  
*Education*

**Paul Adam Woodruff,**  
Marion  
B.A.  
*Education*

**Lydia Ann Wooten,** Marion  
B.S.Educ.  
*Education*

**Ciarra Nicole Zeger,** Mount  
Gilead  
B.S.Educ.  
*Education*

### **Master of Environment and Natural Resources**

**Wendy Michelle Ake,**  
Columbus  
B.S.  
*Environment and Natural  
Resources*

**Kelsey Marie Heyob,**  
Marysville  
B.A. (Otterbein College)  
*Environment and Natural  
Resources*

**Tina Marie Mohn,** Columbus  
B.S. (Otterbein College)  
*Environment and Natural  
Resources*

**Michael Staff,** Franklin, TN  
B.A. (Vanderbilt University)  
*Environment and Natural  
Resources*

### **Master of Fine Arts**

**Erin Leanne Duncan,**  
Columbus  
B.S.Ind.Dsgn.  
*Industrial, Interior and Visual  
Communication Design*

**Monika Anna Laskowska,**  
Bydgoszcz, Poland  
B.F.A. (Institute of  
Technology Galway)  
*Art*

**Nicole Elizabeth Lemon,**  
Upper Arlington  
B.F.A.  
*Industrial, Interior and Visual  
Communication Design*

**Zachary C. Maynard,** Dayton  
B.F.A. (Bowling Green State  
University)  
*Industrial, Interior and Visual  
Communication Design*

**Kenneth Martin Nurenberg,**  
South Bend, IN  
B.F.A. (Indiana-Purdue  
University)  
*Art*

### **Master of Labor and Human Resources**

**Kristine Marie Clementz,**  
Delphos  
B.S. (Wright State University)  
*Labor and Human Resources*

**Bruce Michael Danford,**  
Columbus  
B.A. (Northwestern  
University)  
M.S.W. (Case Western  
Reserve University)  
*Labor and Human Resources*

**Heather R. Gaughan,** Berea  
B.A. (Kent State University)  
*Labor and Human Resources*

**Amanda Marie Grady,**  
Columbus  
B.A.  
*Labor and Human Resources*

**Kallie Anne Kontras,**  
Columbus  
B.S. (Kent State University)  
*Labor and Human Resources*

**Sandra Jean Li,** Plain City  
B.S.Bus.Adm.  
*Labor and Human Resources*

**Robert Joseph Nava, Jr.,**  
Huntington Beach, CA  
B.A. (University of California -  
Irvine)  
*Labor and Human Resources*

**Brian Michael Ponchak,**  
Columbus  
B.S.Comm. (Ohio University)  
*Labor and Human Resources*

**Kalah Leone Smith,** Detroit,  
MI  
B.A. (Wayne State University)  
*Labor and Human Resources*

**Lauren Rosalyn Widett,**  
Sudbury, MA  
B.S. (Miami University  
Oxford)  
*Labor and Human Resources*

### **Master of Landscape Architecture**

**En-Hsiang Tseng,** Pingtung,  
Taiwan, ROC  
Bachelor's (Tunghai  
University)  
*Landscape Architecture*

### **Master of Music**

**Kaitlin Marie Mansfield,**  
Ashland, KY  
B.A. (Morehead State  
University)  
*Music*

### **Master of Occupational Therapy**

**Elliot Reed Barden,**  
Cleveland Heights  
B.S. (Miami University  
Oxford)  
*Health and Rehabilitation  
Sciences*

**Tiffany Ann Blum,**  
Clearwater, FL  
B.S. (University of Florida)  
*Health and Rehabilitation  
Sciences*

**Daniela Nicole Bova**,  
Lowellville  
B.S.Educ.  
*Health and Rehabilitation  
Sciences*

**Melinda Sue Brewer**,  
Columbus  
Bachelor's (Bowling Green  
State University)  
*Health and Rehabilitation  
Sciences*

**Nakia R. Chung**, Dublin  
B.S., B.S.H.E.  
*Health and Rehabilitation  
Sciences*

**Leigh K. Counts**, Grove City  
Bachelor's (University of  
Cincinnati)  
*Health and Rehabilitation  
Sciences*

**Kacey Rae Criswell**, Bryan  
B.S. (University of Dayton)  
*Health and Rehabilitation  
Sciences*

**Amber Elise Douglas**, Little  
Rock, AR  
B.S. (University of Arkansas)  
*Health and Rehabilitation  
Sciences*

**Laurie R. Dynes**, Columbus  
B.S. (University of Akron)  
*Health and Rehabilitation  
Sciences*

**Alyssa Diane Fett**, Defiance  
B.S.H.E.  
*Health and Rehabilitation  
Sciences*

**Michael James Hake**,  
Delaware  
B.S. Alld.Hlth.Prof.  
*Health and Rehabilitation  
Sciences*

**Chelsea Leigh Hetrick**,  
Copley  
B.S. (Miami University  
Oxford)  
*Health and Rehabilitation  
Sciences*

**Kevin Allen Johnson**,  
Columbus  
B.S.Alld.Hlth.Prof.  
*Health and Rehabilitation  
Sciences*

**Amanda Charlene Lewis**,  
Melbourne, FL  
B.S. (University of Florida)  
*Health and Rehabilitation  
Sciences*

**Kristen Nicole Martin**,  
Amelia  
B.S.H.E.  
*Health and Rehabilitation  
Sciences*

**Angela Marie Mencsik**, Troy  
B.S. (University of Oregon)  
*Health and Rehabilitation  
Sciences*

**Morgan Rashelle Peak**,  
Cardington  
B.S.Alld.Hlth.Prof.  
*Health and Rehabilitation  
Sciences*

**Shannon Maria Perumal**,  
Columbus  
B.S.H.E.  
*Health and Rehabilitation  
Sciences*

**Justin James Peterfish**,  
Delaware  
B.S. (Indiana University  
Bloomington)  
*Health and Rehabilitation  
Sciences*

**Jaclyn Rae Peters**,  
Twinsburg  
B.A.  
*Health and Rehabilitation  
Sciences*

**Audrey Lyn Petit**, Grove City  
B.S.Alld.Hlth.Prof.  
*Health and Rehabilitation  
Sciences*

**Renee Kathryn Prenger**,  
Minster  
B.S.Alld.Hlth.Prof.  
*Health and Rehabilitation  
Sciences*

**Kaitlyn Mae Ricke**,  
Cincinnati  
B.S. (University of Wisconsin-  
Madison)  
*Health and Rehabilitation  
Sciences*

**Lindsey Katelin Roman**,  
Canton  
B.A.  
*Health and Rehabilitation  
Sciences*

**Abbie Ellen Rueth**, Bellbrook  
B.S. (Indiana Wesleyan  
University)  
*Health and Rehabilitation  
Sciences*

**Julie Marie Scarpelli**, Dayton  
B.A. (Otterbein College)  
*Health and Rehabilitation  
Sciences*

**Emily Bernadette  
Schwieterman**, St. Henry  
B.S.  
*Health and Rehabilitation  
Sciences*

**Stefanie Schwinnen**,  
Delphos  
B.A.  
*Health and Rehabilitation  
Sciences*

**Sharon Silberstein**,  
Gahanna  
Bachelor's (Wright State  
University)  
*Health and Rehabilitation  
Sciences*

**Brooke Suzanne Strayer**,  
Arcanum  
B.S.Educ.  
*Health and Rehabilitation  
Sciences*

**Jesse Michael Urban**,  
Canton  
B.A.  
*Health and Rehabilitation  
Sciences*

**Maria Theresa Votino**,  
Dublin  
B.S.H.E.  
*Health and Rehabilitation  
Sciences*

**Steven Michael  
Westgerdes**, Dayton  
B.A.  
*Health and Rehabilitation  
Sciences*

**Faith Arden Williams**,  
Sunbury  
B.A. (Capital University)  
*Health and Rehabilitation  
Sciences*

**Brittany Nicole Wood**,  
Louisville  
Bachelor's (Walsh University)  
*Health and Rehabilitation  
Sciences*

**Tessa Ellen Yoder,**  
Sugarcreek  
B.S. (Mount Vernon  
Nazarene University)  
*Health and Rehabilitation  
Sciences*

**Donna Ann Zabudske,**  
Parma  
B.A. (Case Western Reserve  
University)  
*Health and Rehabilitation  
Sciences*

**Jenna Michelle Zumberger,**  
DeGraff  
B.A. (Capital University)  
*Health and Rehabilitation  
Sciences*

### **Master of Public Administration**

**Diana Albrecht,** Dresden,  
Germany  
B.A.  
*Public Policy and  
Management*

**Amy Michele Baker,**  
Mansfield  
B.A.  
*Public Policy and  
Management*

**Michael Ray Battig,** Lima  
B.S.  
*Public Policy and  
Management*

**William Andrew Kimble,**  
Cincinnati  
B.S.  
*Public Policy and  
Management*

**Daniel Isaac Nathan,**  
Westerville  
B.S.Bus.Adm.  
*Public Policy and  
Management*

### **Master of Public Health**

**Oluwapese Mary  
Akinbobola,** Hilliard  
B.S. (Duke University)  
M.S. (Barry University)  
*Public Health*

**Pei-Yu Chiang,** Taipei,  
Taiwan, ROC  
B.S. (National Chung Hsing  
University)  
*Public Health*

**Emily Ellen Diener,**  
Mansfield  
B.S. (Middle Tennessee State  
University)  
*Public Health*

**Laura Briggs Drew,**  
Columbus  
B.S. (Miami University  
Oxford)  
B.S. (Miami University  
Middletown)  
*Public Health*

**Elizabeth Rachel Gilson,**  
Johnston, RI  
B.S. (Providence College)  
*Public Health*

**Craig C. Hofmeister,**  
Columbus  
B.S. (Brown University)  
M.D.  
*Public Health*

**Rashmi Kachoria,** Troy, MI  
B.S. (University of Michigan,  
Ann Arbor)  
*Public Health*

**Seth Andrew Lindblom,**  
Jasper, GA  
B.A. (University of Georgia)  
*Public Health*

**Amy Elizabeth Petrocy,**  
Cincinnati  
B.A. (University of South  
Carolina)  
*Public Health*

**Julia Elinor Roberts,**  
Columbus  
B.S. (Elon College)  
*Public Health*

**Gregory Schwitzgale,**  
Canton  
B.S.Ald.Hlth.Prof.  
*Public Health*

**SaTia T. Sinclair,** Solon  
B.S.  
*Public Health*

**Heather Erika Stone,**  
Bethany, WV  
B.S. (Bethany College)  
D.V.M.  
*Public Health*

**Elizabeth Anne Whalen,**  
Hampstead, NC  
B.S. (North Carolina State  
University)  
*Public Health*

### **Master of Science**

**Yukti Aggarwal,** Faridabad,  
India  
B.S.Honors (University of  
Delhi)  
Master's (Jawaharlal Nehru  
University)  
*Biophysics*

**Adam Saied Ahmed,**  
Bridgeview, IL  
B.S. (University of Illinois at  
Urbana-Champaign)  
*Physics*

**Jeremy Michael Alberts,**  
Bedford, IN  
B.S. (Muskingum University)  
*Environment and Natural  
Resources*

**Saad A. Amin,** Dhaka,  
Bangladesh  
B.S.Civil.Eng.  
*Civil Engineering*

**Emily Arth Peters,**  
Worthington  
B.A. (Ohio Wesleyan  
University)  
*Health and Rehabilitation  
Sciences*

**Kelly Elizabeth Aue,** Live  
Oak, FL  
B.S. (University of Florida)  
*Agricultural and Extension  
Education*

**Thomas Eugene Babb,**  
Columbus  
B.S. (Bowling Green State  
University)  
*Environmental Science*

**Matthew B. Balasco,** Stow  
B.S., D.D.S.  
*Dentistry*

**Joseph Vincent Balla,**  
Canton  
B.S.Aero.Astro.Eng.  
*Aeronautical and  
Astronautical Engineering*

**Anindo Banerjee,** Bangalore,  
India  
B.Engr. (Visveswaraiyah  
Technological  
University)  
*Mechanical Engineering*

**Katharine Elizabeth Batdorf**, Columbus  
B.A. (Dartmouth College)  
*Environment and Natural Resources*

**Andrew Taylor Bean**, Paradise Valley, AZ  
B.A. (Colorado College)  
*Statistics*

**Catherine L. Berry**, Dayton  
B.A. (Metropolitan State College of Denver)  
M.B.A.  
*Human Ecology*

**Eren Billur**, Ankara, Turkey  
B.S. (Baskent University)  
M.S. (Virginia Commonwealth University)  
*Mechanical Engineering*

**Rumeysa Biyik**, Kayseri, Turkey  
B.S., M.S. (Bilkent University)  
*Molecular, Cellular, and Developmental Biology*

**Bryan Patrick Blake**, Westerville  
B.S.Mech.Eng.  
*Nuclear Engineering*

**Carlos Humberto Bonilla**, Lewis Center  
B.S.Aero.Astro.Eng.  
*Aeronautical and Astronautical Engineering*

**Jedidiah Allen Bookman**, Loudonville  
B.S.Agr.  
*Food, Agricultural and Biological Engineering*

**Brittany Renee Brakenhoff**, Oakland, NE  
*Human Ecology*

**Matthew Steven Brehove**, Lomita, CA  
B.S. (University of California, Santa Barbara)  
*Physics*

**Gregory Vincent Bricker**, Wooster  
B.S.Food.Sci.  
*Food Science and Technology*

**Jessica Danielle Brinson**, Saint Joseph, WA  
B.S. (Louisiana State University, Baton Rouge)  
*Physics*

**James Arturo Broberg**, Atchinson, KS  
B.S. (Benedictine College)  
*Physics*

**Santiago Cadavid Restrepo**, Medellin, Colombia  
B.S. (Universidad EAFIT)  
*Industrial and Systems Engineering*

**Brittany Doreen Campbell**, Tipp City  
B.S. (Wright State University)  
*Environment and Natural Resources*

**Chunxue Cao**, Harbin, China  
Bachelor's (China Agricultural University)  
*Plant Pathology*

**Jeremy David Cardellino**, Davidsville, PA  
B.S. (Pennsylvania State University)  
*Physics*

**Maria Veronica Cepeda**, Ambato, Ecuador  
Bachelor's (Escuela Politécnica del Ejército)  
*Plant Pathology*

**Wei-Ling Chang**, Taipei, Taiwan, ROC  
B.S.Pharm., M.S. (National Taiwan University)  
*Pharmaceutical Sciences*

**Hyunkyoo Choi**, Yongin-Si, Korea  
B.S.Chem.Eng. (Chung-Ang University)  
*Chemical Engineering*

**Tyler M. Clemons**, Reynoldsburg  
B.A. (Capital University)  
*Computer Science and Engineering*

**Josh P. Clevenger**, North Canton  
B.S. (Baldwin-Wallace College)  
*Horticulture and Crop Science*

**Mark Conard**, Waynesville, NC  
B.S. (Clemson University)  
D.D.S. (Medical University of South Carolina)  
*Dentistry*

**Samuel A. Cooler**, Worthington  
B.S.Elec.Cptr.Eng.  
*Electrical and Computer Engineering*

**Kyle Andrew Craver**, Cuyahoga Falls  
B.S.Weld.Eng.  
*Welding Engineering*

**Bodhayan Dev**, Silchar, India  
Bachelor's (Jadavpur University)  
*Mechanical Engineering*

**Dhinesh Dharman**, Chennai, India  
B.Tech. (National Institutes of Technology, India)  
*Computer Science and Engineering*

**David Robert Dibling**, Marion  
B.S.Civil.Eng.  
*Civil Engineering*

**Sarah Jane Dreher**, Seneca, SC  
B.A. (College of Wooster)  
*Ohio State Biochemistry Program*

**Elizabeth Lila Dryburgh**, West Newton, PA  
B.S., D.V.M.  
*Veterinary Preventive Medicine*

**Chunhui Du**, Changsha, Hunan, China  
B.S. (East China Normal University)  
*Physics*

**Lucas Aaron Duncan**, Galena  
B.S.Elec.Cptr.Eng.  
*Electrical and Computer Engineering*

**Joshua Lee Every**, Newark  
B.S.Mech.Eng.  
*Mechanical Engineering*

**Xiangxiang Fang**, Zhejiang, China  
B.Engr. (Shanghai University)  
*Electrical and Computer Engineering*

**Scott Bookser Feister**,  
Cincinnati  
B.S. (University of Notre  
Dame)  
*Physics*

**Justin M. Flanders**, Lorain  
B.S.Mech.Eng.  
*Nuclear Engineering*

**Alicinda L. Folck**,  
Mechanicsburg  
B.S. (Michigan State  
University)  
*Agricultural and Extension  
Education*

**Shaun Fontanella**,  
Columbus  
B.A.  
*Environment and Natural  
Resources*

**Meredith A. Frederick**,  
Cleveland  
B.S.Avn.  
*Atmospheric Sciences*

**Spencer Christian Fullmer**,  
Rexburg, ID  
B.S. (Brigham Young  
University-Idaho)  
D.D.S.  
*Dentistry*

**Brian Gaal**, Hickory, NC  
B.S.Weld.Eng.  
*Welding Engineering*

**Nathan P. Gano**, Newark  
B.S. (Ohio University)  
*Materials Science and  
Engineering*

**Ju Gao**, Xinji, China  
B.Engr. (Southeast  
University)  
*Electrical and Computer  
Engineering*

**Kevin Mitchell George**, St.  
Joseph, MO  
B.S. (University of Dayton)  
*Physics*

**Shannon Lynn Gillespie**,  
Columbus  
B.A. (Ohio University)  
*Nursing*

**Derya Gol**, Eskisehir, Turkey  
B.S. (Ankara University)  
*Electrical and Computer  
Engineering*

**Benjamin Michael  
Goldberg**, Tucson, AZ  
B.S.  
*Mechanical Engineering*

**Daniel William Gowanlock**,  
Columbus  
B.S.Agr.  
*Animal Sciences*

**Kevin Thomas Gudenkauf**,  
Tucson, AZ  
B.S. (University of Arizona)  
*Physics*

**Andika Gunadi**,  
Temangeung, Indonesia  
B.S.  
*Plant Pathology*

**Mariantonieta Gutierrez  
Soto**, San Antonio de los  
Altos, Venezuela  
B.S.Civil.Eng. (Lamar  
University)  
*Civil Engineering*

**James Travis Hamil**,  
Beavercreek  
B.S. (University of Dayton)  
*Electrical and Computer  
Engineering*

**Jeremiah Thomas Hammer**,  
Frederick, MD  
B.S.Mech.Eng.  
*Mechanical Engineering*

**J. Phil Harrop**, Moncks  
Corner, SC  
B.S. (Brigham Young  
University)  
M.B.A., M.H.A.  
*Public Health*

**Shan He**, Chengdu, China  
B.Engr. (Harbin Institute of  
Technology)  
*Electrical and Computer  
Engineering*

**Bryan Hennessey**, Olmsted  
Falls  
B.S. (Miami University  
Oxford)  
*Industrial and Systems  
Engineering*

**Biao Huang**, Columbus  
B.S. (Beijing Normal  
University)  
*Physics*

**Mao Huang**, Changsha,  
China  
Bachelor's (China Agricultural  
University)  
*Horticulture and Crop Science*

**Josh Jackstien**, Dublin  
B.S.Bus.Adm. (University of  
Utah)  
D.D.S. (Temple University)  
*Dentistry*

**Julia Ann Janczak**, Mount  
Vernon  
B.S.  
*Physics*

**Jai Jaswani**, New Delhi,  
India  
Bachelor's (University of  
Delhi)  
*Computer Science and  
Engineering*

**Thomas Frederick Kent**,  
Yellow Springs  
B.A. (Ohio Wesleyan  
University)  
*Materials Science and  
Engineering*

**Allyson L. Kranstuber**,  
Medina  
B.S.Agr.  
*Animal Sciences*

**Anand Kumar**,  
Basavakalyan, India  
D.V.M. (University of  
Agricultural Science)  
Master's (Govind Ballabh  
Pant University of  
Agriculture and  
Technology)  
*Veterinary Preventive  
Medicine*

**Longfei Li**, Daqing, China  
B.S. (Iowa State University)  
*Materials Science and  
Engineering*

**Xiang Li**, Beijing, China  
Bachelor's (China Agricultural  
University)  
*Animal Sciences*

**Xinyu Li**, Songyuan, China  
B.S. (Beijing University of  
Posts and  
Telecommunications)  
*Computer Science and  
Engineering*

November 9, 2012 meeting, Board of Trustees

**Liwen Lin**, Xiapu, China  
Bachelor's, Master's (Wuhan University)  
*Civil Engineering*

**Elizabeth Anne Linke**, Cincinnati  
B.S. (Vanderbilt University)  
*Human Ecology*

**Guangdong Liu**, Rizhao, China  
B.S. (China University of Geosciences)  
*Environmental Science*

**Yunzhu Liu**, Wuhan, China  
LL.B. (Renmin University of China)  
M.P.A.  
*Agricultural, Environmental and Development Economics*

**Sriram Madhavan**, Chennai, India  
Bachelor's (Anna University)  
*Mechanical Engineering*

**Kalpesh Digambar Mahajan**, Akola, India  
B.S.Chem.Eng. (University of Mumbai)  
*Chemical Engineering*

**Ahmad Yahya I. Mahmoud**, Jeddah, Saudi Arabia  
B.A. (King Abdul Aziz University)  
*Dentistry*

**Brooks Goodrich Marquette**, Columbus  
B.S.Mech.Eng. (George Washington University)  
*Mechanical Engineering*

**Brandon Collins McAdams**, Columbus  
Bachelor's (Denison University)  
*Geological Sciences*

**Lucien Reiter McBeth**, Prairie du Sac, WI  
B.S. (University of Minnesota, Twin Cities)  
*Animal Sciences*

**Miranda Mae McClain**, Grove City  
B.S.Pharm.Sci.  
*Pharmaceutical Sciences*

**Jamie L. McConnell**, Roseville  
B.S. (Bowling Green State University)  
*Agricultural and Extension Education*

**David L. McCray**, Lakewood  
B.S.Mech.Eng.  
*Industrial and Systems Engineering*

**Kristina Marie McDonald**, Delaware  
B.A. (Ohio Wesleyan University)  
*Veterinary Preventive Medicine*

**Julie A. Meddles**, Marysville  
B.S.H.E.  
*Health and Rehabilitation Sciences*

**Laura Anne Merugula**, Columbus  
B.S.Chem.Eng. (Mississippi State University)  
*Chemical Engineering*

**Lars Alan Meyer**, Morral  
B.S.Env.Nat.Res.  
*Environment and Natural Resources*

**Brendon David Mikula**, Columbus  
B.S. (Michigan State University)  
*Physics*

**Daniel Justin Reese Morone**, Richwood  
B.S.Civil.Eng.  
*Civil Engineering*

**David Boone Muhlestein**, Bountiful, UT  
B.A. (Brigham Young University)  
J.D., M.H.A.  
*Public Health*

**Matthew Edward O'Kelly**, Dublin  
B.S.Mech.Eng.  
*Mechanical Engineering*

**Garrett Monroe O'Malley**, Columbus  
B.S. (Bucknell University)  
*Physics*

**Brian A. Pace**, Portland, OR  
B.S. (Portland State University)  
*Horticulture and Crop Science*

**David Zhi-Chao Pan**, Princeton Junction, NJ  
B.S. (University of California, Berkeley)  
*Welding Engineering*

**Rohan Gurappagouda Patil**, Bangalore, India  
B.Engr. (Visveswaraiah Technological University)  
*Computer Science and Engineering*

**Lumarie Perez-Guzman**, Dublin  
Bachelor's, M.S. (University of Puerto Rico)  
*Environment and Natural Resources*

**Nihar Kiran Phalak**, Mumbai, India  
Engineer (University of Mumbai)  
*Chemical Engineering*

**David Bruce Pickens III**, Washington DC  
B.S.Mech.Eng.  
*Mechanical Engineering*

**Melissa Pizarro Aguilar**, San Jose, Costa Rica  
Bachelor's (Universidad de Costa Rica)  
*Industrial and Systems Engineering*

**Christopher Joel Plumberg**, Denver, PA  
B.A. (Eastern College)  
*Physics*

**Lisa M. Poweski**, Youngstown  
B.A. (John Carroll University)  
D.D.S.  
*Dentistry*

**Thomas Joseph Prewitt**, Tallmadge  
B.S.Mech.Eng.  
*Mechanical Engineering*

**Thomas John Rader**, Columbus  
B.S. (United States Coast Guard Academy)  
*Industrial and Systems Engineering*

**Sara Rajaram**, Orlando, FL  
B.S. (Washington University in Saint Louis)  
*Physics*

November 9, 2012 meeting, Board of Trustees

**Satyajeet Sanjeev Raje**,  
Pune, India  
Bachelor's (University of  
Pune)  
*Computer Science and  
Engineering*

**David Alexander Ramirez  
Cadavid**, Bello, Antioquia,  
Colombia  
Ingeniero (Universidad de  
Antioquia)  
*Food, Agricultural and  
Biological Engineering*

**Jithendra Kumar Rangaraj**,  
Coimbatore, India  
B.S., M.S. (Anna University)  
*Computer Science and  
Engineering*

**Mahesh Ravishankar**,  
Bangalore, India  
B.A. (Indian Institute of  
Technology Madras)  
M.S.  
*Computer Science and  
Engineering*

**Jennifer Ellen Reeves**,  
Fairview Park  
B.S. (Allegheny College)  
*Environmental Science*

**Colleen Marie Reichert**, St.  
Henry  
B.S.Nurs. (Ohio Wesleyan  
University)  
*Nursing*

**Ruisi Ren**, Beijing, China  
B.Engr. (Beijing Institute of  
Technology)  
*Geological Sciences*

**Jamie Lynn Rice**, Mount  
Vernon  
B.A. (University of Pittsburgh)  
*Agricultural, Environmental  
and Development  
Economics*

**Fnu Richa**, India  
B.S. (Panjab University)  
*Electrical and Computer  
Engineering*

**Mark Thomas Ryan**,  
Columbus  
Mech.Engr. (University of  
Toledo)  
*Mechanical Engineering*

**Alhad Vinayak Sapre**, Pune,  
India  
Bachelor's (University of  
Pune)  
*Computer Science and  
Engineering*

**Ashwin Saraf**, Calcutta, India  
B.Tech. (National Institutes of  
Technology, India)  
*Computer Science and  
Engineering*

**Timothy Brian Scalley**,  
Cleveland  
B.S.Mech.Eng.  
*Mechanical Engineering*

**Mohammad Shakiba  
Herfeh**, Rasht, Iran  
B.S., M.S. (Sharif University  
of Technology)  
M.S.  
*Mechanical Engineering*

**Mitchell Shedden**,  
Beavercreek  
B.S.Mech.Eng.  
*Materials Science and  
Engineering*

**Ming Sheng**, Changzhou,  
China  
Bachelor's (Nanjing  
University)  
M.S. (Nanyang Technological  
University, Singapore)  
*Environmental Science*

**Dare Marie Shepherd**,  
Blackston, VA  
B.S. (Virginia Polytechnic  
Institute and State  
University)  
*Animal Sciences*

**Jennifer Anne Sherry**,  
Toledo  
B.S.Env.Nat.Res.  
*Environment and Natural  
Resources*

**Abhijit Rajiv Shirke**, Pune,  
India  
Bachelor's (University of  
Pune)  
*Computer Science and  
Engineering*

**Samuel M. Shon**, Vandalia  
B.S.Mech.Eng.  
*Mechanical Engineering*

**Ritu Singh**, Haryana, India  
Bachelor's (University of  
Delhi)  
*Computer Science and  
Engineering*

**Rachit Kumar Sood**,  
Belgaum, India  
Bachelor's (Visveswaraiah  
Technological University)  
*Computer Science and  
Engineering*

**Caitlin Elizabeth Splawski**,  
Westlake  
B.A. (Denison University)  
*Horticulture and Crop Science*

**Vikram Srinivasan**, Chennai,  
India  
Bachelor's (Anna University)  
M.S. (State University of New  
York at Binghamton)  
*Industrial and Systems  
Engineering*

**Ankush Srivastava**, Bareilly,  
India  
Bachelor's (National Institutes  
of Technology, India)  
*Computer Science and  
Engineering*

**Samuel Joseph Stafford**,  
Delaware  
B.S.Eng.Phys.  
*Physics*

**William Louis Stellwag, Jr.**,  
Bridgeport, MI  
B.A.  
B.S. (Ferris State University)  
*Welding Engineering*

**Amanda Nicole Strube**,  
Middletown  
B.S.Mech.Eng.  
*Mechanical Engineering*

**Saktheesh Subramoniapillai  
Ajeetha**, Chennai, India  
B.Engr. (Anna University)  
*Computer Science and  
Engineering*

**Eric Daniel Suchyta**, Dayton  
B.S.  
*Physics*

**Yinghao Sun**, Guangzhou,  
China  
B.S. (Sun Yat-sen University)  
*Statistics*

**Erica Marie Szezyler-Macolley**, Columbus  
B.A. (West Chester University)  
*Evolution, Ecology, and Organismal Biology*

**Omar Peter Tabbaa**, Westlake  
B.S.  
*Physics*

**Hugo Alfredo Taracena Pinzon**, Guatemala City, Guatemala  
B.S. (Universidad Galileo)  
*Industrial and Systems Engineering*

**Stephanie Rae Taranto**, Canfield  
B.S. Alld.Hlth.Prof.  
*Health and Rehabilitation Sciences*

**Sanket Tavarageri**, Hubli, India  
B.S. (National Institute of Technology)  
*Computer Science and Engineering*

**Dana-Marie Leslie-Ann Telesford**, Arouca, Trinidad  
B.S. (South Carolina State University)  
*Chemistry*

**Hannah Maria Thompson**, Walkersville, MD  
B.S. Agr.  
*Agricultural and Extension Education*

**Ben Johnston Thornton**, Columbus  
B.S. Mech. Eng.  
*Mechanical Engineering*

**Jason Richard Utter**, Cincinnati  
B.S. Biomed. Eng. (University of Cincinnati)  
*Mechanical Engineering*

**Justin M. Vincent**, Springboro  
B.S. Mech. Eng.  
*Industrial and Systems Engineering*

**Amit Chandra Vutha**, Bangalore, India  
B.S. Honors (University of Delhi)  
M.S. (University of Houston)  
*Mathematics*

**Charles Scott Ward**, Orlando, FL  
B.S. Mech. Eng. (University of Central Florida)  
*Welding Engineering*

**Logan Timothy Ward**, Orlando, FL  
B.S. Mat. Sci. Eng.  
*Materials Science and Engineering*

**Peter James Ward**, Columbus  
B.A. (Rutgers University-New Brunswick)  
*Mathematics*

**Sean A. Wedig**, Columbus  
Bachelor's (Case Western Reserve University)  
*Computer Science and Engineering*

**Mark Randall Wendling**, Mayville, WI  
B.A. (Lawrence University)  
M.D. (Medical College of Wisconsin)  
*Medical Science*

**Benjamin Andrew Wenner**, Lewis Center  
B.S. (Michigan State University)  
*Animal Sciences*

**Mark J. Wiley**, Marysville  
B.S. (Ohio University)  
*Environment and Natural Resources*

**Scott Franklin Wray**, Baltimore  
B.A. (Capital University)  
*Pathology*

**Rui Wu**, Nanjing, China  
B.S., Master's (Peking University)  
*Civil Engineering*

**Stefanie Michele Wyatt**, Fredericktown  
B.S. H.E.  
*Health and Rehabilitation Sciences*

**Weiyi Xie**, Shanghai, China  
B.S. (Illinois Wesleyan University)  
*Statistics*

**Lingchen Xiong**, Nanchang, China  
B.S. (Central South University)  
*Electrical and Computer Engineering*

**Xin Xu**, Shanghai, China  
B.S. (Shanghai Jiao Tong University)  
*Electrical and Computer Engineering*

**Jin Rong Yang**, Columbus  
B.S. Civil. Eng.  
*Civil Engineering*

**Evgeny Yankevich**, Nazareth Ilit, Israel  
M.S. (Moscow Institute of Physics and Technology)  
*Electrical and Computer Engineering*

**Philip Ming-Shiuan Yen**, San Jose, CA  
D.D.S. (University of Southern California)  
*Dentistry*

**Gabrielle Angelique Yezbick**, Lansing, MI  
B.S. (Michigan State University)  
*Food Science and Technology*

**Peter Samuel Yoder**, Bellville, PA  
B.S. (Pennsylvania State University)  
*Animal Sciences*

**Ji You Yoon**, Columbus  
B.S. Mech. Eng. (Hanyang University)  
*Mechanical Engineering*

**Kevin L. Yugulis**, Medina  
B.S. Eng. Phys.  
*Aeronautical and Astronautical Engineering*

**Sen Zhang**, Shenyang, China  
B. Engr. (Northeastern University)  
*Computer Science and Engineering*

November 9, 2012 meeting, Board of Trustees

**Shuai Zhang**, Zibo, China  
Bachelor's (East China  
University of Science and  
Technology)  
*Chemical Engineering*

**Yu Zhang**, Beijing, China  
Bachelor's (Renmin University  
of China)  
*Agricultural, Environmental  
and Development  
Economics*

**Rachel Elise Zielinski**,  
Columbus  
B.S. (Bucknell University)  
*Biomedical Engineering*

### **Master of Social Work**

**Anna M. Current**, Enon  
B.S.S.W. (Capital University)  
*Social Work*

**Lynn Abby Dobb**,  
Westerville  
B.S. (Syracuse University)  
M.A. (University of Pittsburgh)  
*Social Work*

**Courtney Elizabeth Ellis**,  
Columbus  
B.S.S.W.  
*Social Work*

**Carey Lynn Gargano**,  
Pataskala  
B.A. (Capital University)  
*Social Work*

**Anwen Gong**, Beijing, China  
B.A. (China Youth University  
for Political Sciences)  
*Social Work*

**Katherine Spriggs Herzog**,  
Marysville  
B.S.H.E.  
*Social Work*

**Keva Afi Rice**, Columbus  
B.S. (Park University)  
M.S. (Walden University)  
*Social Work*

**Rachel Anne Ridgeway**,  
Medina  
B.A.  
*Social Work*

**Christina Marie Shaffer**,  
Blacklick  
B.S.S.W. (Bowling Green  
State University)  
*Social Work*

**Heather Tchobanian**,  
Columbus  
B.A.  
*Social Work*

### **Specialized Master in Business**

**Barbara Lynn Bollinger**,  
Columbus  
B.S. (Syracuse University)  
*Business Administration:  
Marketing*

**Robert John Burkhart**,  
Lancaster  
B.S. (DeVry Institute of  
Technology)  
M.B.A. (Otterbein College)  
*Business Administration:  
Marketing*

**Nicole Davis**, Hilliard  
B.A. (Rollins College)  
*Business Administration:  
Marketing*

**Ashley Rachel Goldammer**,  
Powell  
B.S.Bus.Adm.  
*Business Administration:  
Marketing*

**Brian Kemp**, Sunbury  
B.S. (DeVry Institute of  
Technology)  
*Business Administration:  
Marketing*

**Misty DeMichael Kiger**,  
Newark  
B.A. (Otterbein College)  
*Business Administration:  
Marketing*

## College of Arts and Sciences

Executive Dean: Joseph E. Steinmetz

Mark W. Shanda, Divisional Dean, Arts and Humanities

Peter March, Divisional Dean, Natural and Mathematical Sciences

Gifford Weary, Divisional Dean, Social and Behavioral Sciences

## Bachelor of Arts

Lubnaa Badriyyah Abdullah, West Chester

Rula Fuad Abu-Kweik, Palestine

Kevin Adamczyk, Westlake  
Eileen Monica Adamo, Upper Arlington

Paul L. Adams, Willard

Kwabena A. Adu-Gyamfi, Westerville

Raquel Aguado Izquierdo, Madrid, Spain

*Cum Laude*

Ryan Francisco Mariano

Aguiar, Canton  
*Cum Laude*

Alexander Jared Aguirre, New York, NY

Ahmed Dahir Ahmed, Somalia

Paul Steven Aleshire, Granville

Katie Marie Alexander, Galloway

*Cum Laude*

Saqib Ali, Perrysburg

*With Honors in the Arts and Sciences*

Omar Abdulrahman Aljanahi

Alkhatib, Dubai, UAE

Meaghan Alexis Alston, Columbus

*Cum Laude*

Seungmi An, Seoul, Korea

Chelsea Renee Anders,

Dodge City, KS

*Summa Cum Laude*

Nicholas David Anderson,

Chardon

William Thomas Anderson,

McDonald

Gedinia T. Angrand, Haiti

James Donald Armour, Newark

Meghan Lacy Arnett, Canal Winchester

Samuel Scott Arnold,

Springfield

Nicole Ashley Arsenault, Westerville

Mario Joseph Ashkar, Medina

Mateus Ashton, Westerville

Katherine Jessica Ayers,

West Caldwell, NJ

Andrew Lee Balazs, Mount Vernon

Aaron Joseph Banks, Tiffin

Nicholas Jordan Bankston,

Columbus

James Nicholas Bardin, Canton

Jhade Brandon Barnes,

Dover, DE

Megan Marie Barnett,

Bakersfield, CA

Tyler David Barnett, Bay

Village

Kierstin Justine Barney,

Convoy

Sharday Robbin Barnwell,

Cleveland

Shaun Robert Bartels,

Columbus

Feon Maria Battiste,

Kingstree, SC

Melody Gözde Bayer, Avon

*Cum Laude*

Kyle Anthony Bayes, Sylvania

*Summa Cum Laude*

Michael James Becker,

Sylvania

Abigail Elizabeth Beckman,

Lewis Center

Paul Beeler, Westerville

Shelby Nicole Begg, West

Chester

Ashley Paige Beougher,

Newark

Jessica Marie Bergana,

Blacklick

Gregory Robert Betz,

Rockaway, NJ

Joshua John Beyer,

Reynoldsburg

Jonathan Cooper Bichar,

Columbus

Amy Marie Bidlack, Gahanna

David Victor Biederman,

Columbus

*Magna Cum Laude*

Renée Adel Bishai,

Brecksville

*Cum Laude*

Amanda Jo Bishop,

Johnstown

Dallas Ray Blackburn, Jr.,

Willard

Kaitlin Ann Blake, Richmond

Terry Marque Blankenship,

Jr., Columbus

Tamara Marie Blanton, Marion

*Magna Cum Laude*

Brittani Ann Blazak, Port St.

Lucie, FL

Jennifer Ellen Blue,

Springboro

Sarah Evelyn Blue,

Springboro

*Cum Laude*

Helene Nicole Boblenz,

Marion

Aliesha Patrice Boonie, Clyde

Zachary Altieri Bosson,

Guilford, CT

Douglas Joseph Bouillon,

Bascom

*Cum Laude*

Jonathan Siano Bowen, Battle

Creek, MI

Stephanie A. Brady, West

Jefferson

Daniel Allen Brandon, Logan

Jonathan Garrett Brands,

Columbus

Veronica Lynn Brienzi,

Columbus

Matthew Gary Brito, Fort

Hood, TX

Brittany Elizabeth Brooks,

Caledonia

Ross Michael Brown,

Columbus

Daniel Jerry Bruck, Powell

John Alexander Brundage,

Dayton

Andrea Lynn Brunner,

Fairfield

Jason Bryant, Kent

Heath Preston Buchanan,

Newark

John Lewis Bucklew,

Westerville

Clayton Daniel Buffer, Upper

Arlington

Kyle Douglas Burbaugh,

Upper Sandusky

Joseph Vincent Burger,

Verona, NJ

Kathleen Suzanne Burkey,

Fredericktown

Erik Lynn Burkhardt,

Columbus

*Magna Cum Laude*

Stephanie Lynn Burns,

Cincinnati

David Michael Burnworth,

Columbus

Adelaide Elizabeth Butler,

Pickerington

Cole Christian Byrnes,

Medina

Shawn Franklin Calvert, North

Ridgeville

Corey Jay Campbell,

Somerset

Kiersten Nichole Campbell,

East Liberty

November 9, 2012 meeting, Board of Trustees

Robel Yirga Campbell, Dayton	Tyler Reynolds Crea, Indianapolis, IN	Lisa Dotzauer, Worthington
Timothy David Cantzler, Mansfield	Katherine Leslie Crowl, LaGrange, IL	Amanda Marie Downey, Columbus
Alex William Carlson, Centerville	Jose Luis Cruz, Jr., Crescent City, FL	Angel Love Doyle, Columbus <i>Cum Laude</i>
Lauren Kay Carpenter, Swanton <i>Magna Cum Laude</i> <i>With Honors in the Arts and Sciences</i>	Patrick John Cully, Cleveland <i>Cum Laude</i> <i>With Honors in the Arts and Sciences</i>	Jordan Glenn Dugger, London
Beatriz Carricaburu, Miami, FL	Random Bruce Cushing, Akron	Michael Robert Dyson, Mansfield
Kathryn Ruth Cartmille, Upper Arlington	Martha Jane Daniel, Medina	Billy Ray Earnhart, Jr., Aurora
Alanna Blair Casey, San Mateo, CA <i>Cum Laude</i>	Bianca Monique Daniels, Columbus	Craig Ryan Ebeling, Boston, MA
Jamie Elaine Caton, Columbus <i>Cum Laude</i>	Randi Nicole Daniels, Ashland	Tess Elizabeth Eckstein, Batavia <i>Summa Cum Laude</i>
Jonathan Scott Chalik, Cherry Hill, NJ	Charles Wheaton Danis III, Dayton	Rebecca Jacqueline Egan, Rockville, MD
Samantha Kayla Chau, Hilliard	Saunie Marie Darlington, Cincinnati <i>Magna Cum Laude</i>	Sean C. Egan, Columbus <i>Summa Cum Laude</i>
Kelsey Leigh Chilson, Geneva, NY	Brooke Ashley Daugherty, Powell	David Eric Ellinwood, Columbus <i>Cum Laude</i>
Michelle Lorraine Chizmar, Youngstown	Daniel Isaac David, Marlboro, NJ	Daniel Garrett Emberger, Columbus
Ethan Taylor Clark, Houston <i>Cum Laude</i>	Molly Jean Davis, Marion	Lauren Elizabeth Enderle, Fairfield
Michelle Susan Clark, Columbus	Stephanie Kristen Davis, Convoy	Sarah Elizabeth English, Toledo <i>Cum Laude</i>
Elizabeth April Cleemput, Pataskala <i>Cum Laude</i>	Woodrow Franklin Davis, Reynoldsburg	Evan William Enloe, Worthington
Joshua Ryan Clementz, Lima <i>Summa Cum Laude</i>	Tyler Celeste Dawkins, Englewood	Chidi Enyia, Oak Park, IL
Phoebe Jade Clouser, Kettering <i>Magna Cum Laude</i>	Tyler Garrett Dawson, Galion	Daniel Jay Epstein, Columbus
Andrew Philip Coffey, Chagrin Falls	Michael Reed Dean, Amesville <i>Cum Laude</i>	Kirsten Mae Erb, North Canton <i>Cum Laude</i>
Clara Marie Coffey, Marion	Scott Bradley Deisner, Valley City	Jamie Lynn Eyster, Louisville, KY <i>Cum Laude</i>
Sarah May Cole, Columbus	Alezendria Maria DeLuca, Cleveland	Nicholas Anthony Fala, Westerville
Brittany Elizabeth Colin, Columbus	Mayank Deogaonkar, Cleveland	Misty June Farley, Newark
Julia Marie Colman, Arcadia	David Robert Derrick, Loveland <i>Cum Laude</i> <i>With Honors in the Arts and Sciences</i>	Byron Edward Fecho, Powell
Victoria Lynn Compson, Upper Arlington	Michael Joseph Devine IV, Canfield	Joanna Cesarina Gabrielle Fedeli, Cleveland
Jason Leard Connelly, Warren	Jordann Ellen Dillard, Tiffin <i>Cum Laude</i>	Christopher Michael Troy Finley, Dublin
Jerad Scott Coppens, Dublin	Shaun Jeffrey Dillon, Columbus <i>Cum Laude</i>	Samantha Jo Finney, Newark
Olivia Marie Cora, University Heights	Kadar A. Dini, Mogadishu, Somalia	Eric Chapman Fischer, Columbus
Lukas Cameron Corbin, Marion <i>Magna Cum Laude</i>	Kyle J. Dinsdale, Adak, AK	Elizabeth Suzanne Flynn, Denver, CO
Christen Marie Mooney Corcoran, Cincinnati <i>With Honors in the Arts and Sciences</i>	Morgan Nichole Dodley, Columbus	Kylee Michelle Foley, Mansfield
Patricia Joan Corfman, Galion	Alyssa Rose Dombrowski, Brecksville <i>Summa Cum Laude</i> <i>With Honors in the Arts and Sciences</i>	Alexandra Marie Folzenlogen, Columbus
Cassandra Hope Costello, Columbus	Sean Patrick John Paul George Ringo Doran, Auburn Township <i>Cum Laude</i>	Kristin Erin Ford, Tipp City
Kyle Robert Craft, New Bremen		Emily Kristine Forshey, Zanesville
Sameisha Dovierra Craft, Columbus		Angie Nicole Forson, Glenford
		Erika Danielle Foster, Marion <i>Magna Cum Laude</i>
		Ashley Erin Fournier, Worthington <i>Summa Cum Laude</i> <i>With Honors in the Arts and Sciences</i>

November 9, 2012 meeting, Board of Trustees

Charles Milan Fowle,  
Columbus  
Elissa Marie Francis, Stow  
Justin John Francis,  
Germantown, TN  
Evan Walker Frankovits,  
Hudson  
Bryant Michael Frissora,  
Gahanna  
Brandon Fritts, Columbus  
Kevin Daniel Fry, Powell  
Nicholas Taylor Frye,  
Kettering  
Ashley Marie Fryer, Misawa,  
Japan  
*Magna Cum Laude*  
*With Research Distinction in*  
*Psychology*  
Amanda Kay Fullom, Ada  
*Cum Laude*  
Lauren Marie Gabbard,  
Middletown  
Christopher David Gall,  
Columbus  
Abel Desale Gebreyesus,  
Washington, DC  
Yolanda Joy Gelo, Lima  
Heather L. Gerger, Mansfield  
*Cum Laude*  
George Victor Ghanem,  
Dublin  
Patrick Gibboney, Troy  
Jared Scott Gibbons, West  
Carrollton  
Chad Jay Gillis, Lima  
Lucas Ryan Gladman,  
London  
Arielle Molly Glassman,  
Aurora  
*Magna Cum Laude*  
Krystal Gonchar, Columbus  
Nathaniel Patrick Goodall,  
Ostrander  
Jon Justin Gorham, Dayton  
*Summa Cum Laude*  
Genevieve Rose Gornichec,  
Wickliffe  
*Cum Laude*  
Joseph Edward Gosnell,  
Columbus  
Arianna Michelle Goudreault,  
Derry, NH  
Rachel Michele Graham,  
Canton  
Zachary William Graham,  
Alpharetta, GA  
Stacey Lynn Graves,  
Groveport  
Danielle Coral Gray,  
Bladensburg  
Elizabeth Rayna Gribble,  
Columbus  
Ryan Bradley Grimes, Marion  
Svetlana Gubina, Moscow,  
Russia  
Joseph Paul Guenther,  
Peninsula  
*Summa Cum Laude*

Claire Rich Hackman,  
Beavercreek  
Erica Marie Hagen, North  
Olmsted  
Clark Daniel Hagy, Ripley,  
WV  
Gabriel John Hall, Westerville  
*Cum Laude*  
*With Honors in the Arts and*  
*Sciences*  
Heidi Marie Hamblin,  
Miamisburg  
*Cum Laude*  
Devin Tyrone Hammett,  
Warrensville Heights  
Tasnim Hamza, Columbus  
Audrey Lynne Hanson, Akron  
Douglas Patrick Harlow,  
Springfield  
Kirstyn Michelle Harr, Grove  
City  
Shelby Lyn Harris,  
Worthington  
Lindsay M. Hatfield,  
Macedonia  
Emily Grace Elaine Hayes,  
Mason  
Albert Chuansing He,  
Columbus  
Emma Carol Headley,  
Columbus  
Rita Leigh Heath, Worthington  
Kara Paige Hedges,  
Columbus  
*Magna Cum Laude*  
Samantha Marie Heilman,  
Bellville  
Rebecca Elise Heimlich,  
Powell  
Kaleigh Ann Henak, Bucyrus  
Samantha Nicole Hendrix,  
Beavercreek  
Meghan E. Hensley,  
Alexandria  
Alicia Ruth Herron, Cypress,  
CA  
*Magna Cum Laude*  
Brienne Nicole Herron,  
Wapakoneta  
Rachel Marie Herron, Canal  
Winchester  
Charles T. Hershberger,  
Canton  
Mohamed Farah Hersi,  
Columbus  
James T. Hilbert, Powell  
*Cum Laude*  
Randi-Fay Hilt, Caledonia  
*Cum Laude*  
Lucas Robert Hines, Lima  
Bradley L. Hock, Clayton  
Kristen Elizabeth Hoffert,  
Butler  
*Cum Laude*  
*With Research Distinction in*  
*English*

Andrew Charles Hofmann,  
Beavercreek  
*Magna Cum Laude*  
Chris Raymond Hohlbein,  
Upper Arlington  
William Don Holcomb, Heath  
Kathryn Christine Holland,  
Columbus  
Sarah Elise Hollar, Lima  
Bo Michael Holycross, Grove  
City  
Kala Marie Horch,  
Williamsport  
*Magna Cum Laude*  
Christian Nichole Horsley,  
Lucasville  
Nolan Eugene Housh,  
Piedmont, CA  
*Cum Laude*  
*With Honors in the Arts and*  
*Sciences*  
Katherine Renee Hout,  
Columbus  
*Summa Cum Laude*  
*With Research Distinction in*  
*Linguistics*  
Kelly Anne Hovinga, Dayton  
*Cum Laude*  
Breanne Kay Howdysshell,  
Westerville  
Daniel Patrick Huerta, Mason  
Jocelynn Brynn Hughes,  
Marion  
Jonathan Daniel Hughes,  
Dublin  
Alexander Andrew Hurd,  
Chagrin Falls  
*Summa Cum Laude*  
Luthfi Husin, Mataram,  
Indonesia  
Michael Griffith Hut,  
Columbus  
Amanda Sue Hutson,  
Worthington  
*Cum Laude*  
Aden Ali Ibrahim, Columbus  
Frank Steven Ilkanich,  
Chagrin Falls  
Alan Thomas Irving, Mentor  
Fardusa S. Ismail, Columbus  
Jeanmarie Ann Jacco,  
Woodstock, NY  
Alexa Danielle Jackson,  
Hilliard  
Michael Kettlewell Jameson,  
Cincinnati  
Emma Lin Janssen,  
Cleveland Heights  
*Magna Cum Laude*  
Jacqueline D. Javurek,  
Lexington  
William V. Jefferson, Newark  
Adam Edward Jimenez,  
Dundee  
Alvin Robert Lee Johnson,  
Rochester, NY  
Andrea Johnson, Upper  
Arlington  
*Cum Laude*

November 9, 2012 meeting, Board of Trustees

Carly Ann Johnson, Toledo  
*Summa Cum Laude*  
Clayton Andrew Johnson,  
Dayton  
*Cum Laude*  
Lee Christopher Johnson,  
West Jefferson  
*Cum Laude*  
Robert Lee Johnson, Marion  
Jake Patrick Jolley, Orient  
Karis Michelle Jones,  
Westerville  
Meredith Kristine Jones,  
Malinta  
Alexandria R. Joris, Mount  
Vernon  
KayLee Jo Judy, Arcanum  
Jordyn Ashlee Kadoves,  
Columbus  
Alison Nicole Kanaan,  
Gahanna  
Elizabeth Marie Karnes,  
Lebanon  
Rebekah Lea Kartal,  
Cincinnati  
*Summa Cum Laude*  
*With Research Distinction*  
Keri Ann Kee, Willoughby  
*Magna Cum Laude*  
Clark Alexander Kellogg,  
Westerville  
Timothy Clark Kester, Akron  
Laili Harlina Binti Khairuddin,  
Perak, Malaysia  
Kristen Lucy Kidd, Cleveland  
Michael Anluu McGinty Kiefer,  
Novelty  
Hyounsuk Kim, Kwangju-si,  
Korea  
Min Kyoung Kim, Korea  
Shin Wook Kim, Seoul, Korea  
Young-Hwa Kim, Busan,  
Korea  
Elisabeth G. Kimball,  
Columbus  
*Cum Laude*  
Heather Louise King,  
Columbus  
*Magna Cum Laude*  
Heather Marie King, North  
Baltimore  
Symone Rachael Kinser,  
Pataskala  
Peter David Kinzelman,  
Columbus  
Jennifer Michiko Kissinger,  
Cincinnati  
*Magna Cum Laude*  
*With Honors in the Arts and  
Sciences*  
Krystle Marie Klein, Highland,  
IL  
Matthew Ryan Klein,  
Temecula, CA  
Sharon Maria Klem-Johnston,  
Columbus  
*Cum Laude*  
Edward Christopher Kluding,  
Westerville

Travis Edward Knight,  
Henderson, TX  
Todd James Koenig,  
Perrysburg  
James Cambridge Kohlberg,  
Reynoldsburg  
Stefan Kotevski, Amherst  
Alexander Fouad Kotran,  
Copley  
*Summa Cum Laude*  
Nicole Lynn Kozenko, Mentor  
Katherine Kumbongsi,  
Columbus  
Emily Jane Kuzmanovich,  
Columbia Station  
Matthew Robert Lahmer,  
Gahanna  
Jordan James Lamatrice,  
Wintersville  
Dianne Marie Lampton,  
Newark  
Jonathan James Lance,  
Wadsworth  
Stacie Michelle Laparo,  
Gahanna  
*Summa Cum Laude*  
Katherine Anne Lapso, North  
Royalton  
*Cum Laude*  
Carolyn Marie LaValey,  
Sheffield Lake  
Cara Ann Laviola, New  
Albany  
*Magna Cum Laude*  
*With Honors in the Arts and  
Sciences*  
Rachel A. Lawton, Kettering  
Zachary Aaron Layfield,  
Columbus  
*Cum Laude*  
*With Honors Research Distinction  
in Japanese*  
Matthew Timothy Lechler,  
Columbus  
Heon Soo Lee, Seoul, Korea  
Yeo Jin Lee, Anyang City,  
Gyeong Gi Do, Korea  
Kara Elizabeth Lefevers,  
Worthington  
Brittany Nicole LeMire,  
Prospect  
Noah B. Lerner, Shaker  
Heights  
Cynthia Renee Leyvas, Mount  
Gilead  
*Summa Cum Laude*  
Jingheng Li, Beijing, China  
Dalton Tyler Limmer, Lebanon  
Kyle Lee Lindeman, Delphos  
Rachel Danielle Sacks Lipkin,  
Youngstown  
Chelsea Marie Liptak,  
Cleveland  
Gabriele Marie Littlejohn,  
Lancaster  
Daniel S. Longbrake,  
Columbus

Nicole Cinda Longbrake,  
Clintonville  
Sarah Elizabeth Lott,  
Columbus  
Lance Robert Louth, Portland,  
IN  
Ashley Latrice Love,  
Columbus  
David Michael Luikart, Marion  
Anthea Lung, Hong Kong  
Sean Christopher Madigan,  
Orville  
Maria Nicole Maggio, Warren  
Ariel Caitlin Maher, Lewis  
Center  
John Denman Mahon, Jr.,  
Columbus  
Tariq Haroon Malik,  
Columbus  
Sean Kevin Malone, Chagrin  
Falls  
*Magna Cum Laude*  
Christina Ali Manning,  
Landover, MD  
Zachary Richard Manring,  
Pickerington  
Brandon Edward Mantell,  
Columbus  
Michael John Marchassalla,  
Manhasset, NY  
Lindsey Michelle Marchi,  
Springboro  
Alison Carol Marczuk,  
Kettering  
*Cum Laude*  
*With Research Distinction in  
Political Science*  
Samuel Wing-Tak Mark,  
Columbus  
Andrea Lauren MarLett,  
Canton  
*Cum Laude*  
Michael Anthony Marotti,  
Bellefontaine  
*Cum Laude*  
Alexander Jacob Martin,  
Elyria  
Douglas James Martin,  
Toledo  
Shelly Marie Martin,  
Columbus  
Kelsie Marie Marty, Waterville  
Elizabeth Katelyn Marvin,  
Beavercreek  
Gina Anne Masarik,  
Wadsworth  
Evan Jay Matheney,  
Walbridge  
Andrew J. Matre, Cincinnati  
Kyle Patrick Mattingly,  
Beavercreek  
Casey W. May, Columbus  
Justin W. May, Cortland  
Garrett Neil Mayhugh,  
Chesterhill  
Chelsea Corrin Mazik, Dublin

November 9, 2012 meeting, Board of Trustees

Michelle R. McCarty, Grove City <i>Magna Cum Laude</i>	Jessica Ann Miller, Westerville	Thanh Van Nguyen, Manila, Philippines
James Michael McClain, Mankato, MN	Lauren Ainslie Miller, Upper Sandusky	Thuan Nguyen, Columbus
Kaitlin Kathleen Charlotte McCleary, Stow	Ronald John Miller, Butler	Catherine Mame Nicholson, Van Wert
Ryan Kenneth McClincy, Columbus	Sam Lowe Miller, Cleveland <i>Cum Laude</i> <i>With Honors in the Arts and Sciences</i>	Kurt Daniel Niekamp, Celina
Janelle R. McCollor, Pataskala <i>Cum Laude</i>	Seth Douglas Miller, Alliance	Joshua Ryan Ninke, Sandusky
Christopher Steven McConaughy, Toledo <i>Cum Laude</i>	Pamela Angela Miller-Sheets, Cardington <i>Magna Cum Laude</i>	Kayla Sue Nocera, Lima
Rebecca Ann McCormick, Beavercreek	Zachary Chadwick Mills, Mansfield	Ashwaq A. Noor, Fargo, ND
Daniel Ryan McDuffie, Sandusky	Virginia Kathleen Minks, Sterling, VA <i>Summa Cum Laude</i> <i>With Honors in the Arts and Sciences</i>	Malena Sondara Norasing, Columbus
Cody James McFall, South Charleston	Donna Monique Minor, Columbus	Meghan Ann North, Columbus
Jordan Katherine McFall, Dayton	Marina Kathryn Mitchell, Columbus	Nicholas James November, Chesterland
Laura Elise McGhee, Columbus <i>Summa Cum Laude</i> <i>With Honors in the Arts and Sciences</i>	Amanda Catherine Mitsch, Cleveland	Timothy William O'Brien, Sunbury
Paul Vincent McKelvey, Waite Hill	Erin M. Moeller, Peninsula	Patrick G. O'Hara, Brecksville
Kelcey Curtrice McKinney, Dayton	Yeseul Moon, Cleveland	Blake A. Oates, Hilliard
Brandon Michael McKnight, Sidney	Joshua William Ray Moore, Chesapeake	Jonathan Hamel Obial, Cincinnati
Sarina Dawn McKown, Blacklick	Kyle Thomas Mordew, Kent <i>Magna Cum Laude</i>	Keenan Thomas Ochwat, Farmingdale
Chad Thomas McMahon, Dublin	Colin T. Moreton, Upper Sandusky	Michael David Oesterle, Concord
Kristen Susanne McPeak, Coshocton	Danielle Rae Morgan, Waverly <i>Magna Cum Laude</i>	John Allen Ohrstrom, Portsmouth
Kendyl Ann Meadows, Columbus	Adam Z. Morris, Grove City <i>Cum Laude</i>	Yusuf A. Omar, Columbus
Joseph Patrick Meaney, Ashtabula	Brittany Marie Mullen, Powell	James Michael Ordoñez, Pataskala
Tyler Joseph Mears, Columbus	Jaron Stefan Murphy, Cleveland	Katelyn Rose Oster, Lewis Center
Andrew Laurence Medberry, North Bend	Ryan P. Murphy, Chagrin Falls	Alyssa N. Overbee, Columbus
Endrit Adem Meta, Fairview Park <i>Magna Cum Laude</i> <i>With Honors in the Arts and Sciences</i>	Sara Jean Murphy, Columbia Station	Kayvon Alexander Padidarnazar, Columbus <i>Cum Laude</i>
Qingcen Miao, Suzhou, China	Stephen Tyler Murphy, Las Vegas, NV	Andrew James Page, Bexley
Gina Marie Michael, Columbus <i>Cum Laude</i>	Mabel N. Mutoro, Kitale, Kenya	Chelsie Morgan Palecek, Wadsworth
Daniella Elizabeth Michaud, New Albany	Reid Robert Myers, Solon	Stephanie Renee Pallai, Youngstown
Paris Cimonne Mickey, Columbus	Kayo Nagaya, Anjo, Aichi, Japan	Reed Kessel Palmieri, Avon Lake
Joshua Stephen Miera, Albuquerque, NM <i>Cum Laude</i> <i>With Honors in the Arts and Sciences</i>	Kyle Jon Nappi, Ostrander <i>Magna Cum Laude</i> <i>With Research Distinction in History</i>	Kelly Marie Paplaczyk, Columbus
Jennifer Lou Miller, Bucyrus <i>Cum Laude</i>	David Edward Nation, Columbus	Caitlin Maria Parcell, Sylvania
	Kenneth Robert Natterer III, Wellington <i>Cum Laude</i>	Emily Jeanne Parker, Columbus
	Jessica Michelle Neal, Middletown	Hardik Arvindbhai Patel, Baroda, India
	Tessa E. Nesta, Mansfield <i>Cum Laude</i>	Nicholas Bradley Payne, Circleville
	Jared Evan Newman, Bexley	Ronisha Darnette Pearce, Columbus
	Dat Ba Nguyen, Gahanna	Angela Rose Pellittieri, Amherst <i>Magna Cum Laude</i>
		Raudo R. Peña, New York, NY <i>Cum Laude</i>
		Sara J. Peters, Lancaster
		Glen E. Peting, Newark
		Vincent Matthew Petrella, Blacklick
		Monica Ann Piatt, Newark

November 9, 2012 meeting, Board of Trustees

Lynsey Anne Pickenpaugh,  
Woodsfield  
*Cum Laude*  
Thomas Raymond Pickens,  
Logan  
Zachary Benjamin Pierce,  
Kettering  
David F. Fifher, Sunbury  
*Cum Laude*  
Karen Elizabeth Pilati, Vienna  
Michael Thomas Piolata,  
Millersport  
Amanda Sue Piper, Butler  
Jesse R. Pittman, Glenford  
Jed William Plank, Grove City  
Michael Austin Polk, Parma  
Jonathan Mark Pope,  
Wadsworth  
Michael Vincent Popelas,  
Columbus  
Tiffany Nicole Powell,  
Galloway  
James Matthew Proctor,  
Columbus  
*Cum Laude*  
Tyler Steven Provo, Sylvania  
*Cum Laude*  
Ryan Nicholas Provost,  
Springboro  
Jeffrey Daniel Quinn, Chardon  
Rachel Jo Ann Quinn, Lewis  
Center  
Courtney Victoria Pelayo  
Quintos,  
Fairfax Station, VA  
Lauren Alexis Rachel,  
Massillon  
Grace Anne Raderstorf,  
Columbus  
*Magna Cum Laude*  
*With Honors in the Arts and  
Sciences*  
Rupinder Kaur Rai,  
Northridge, CA  
Jameel D. Rainey, Chicago,  
IL  
Christopher Nicholas  
Ramdeen,  
Oakwood Village  
*Magna Cum Laude*  
*With Honors in the Arts and  
Sciences*  
Jessica Marie Ramey,  
Bluffton  
Ryenne C. Ratliff, Hilliard  
Robert Willis Ray, Groveport  
Joseph Robert Reed,  
McDonald  
Brittany Regula, Dover  
Glenay J. Reid, Columbus  
Justin Scott Reik, Powell  
*Cum Laude*  
Austin Jerad Remo, Elyria  
Kelley Jean Renard,  
Grovetoan, GA  
*Magna Cum Laude*  
*With Honors in the Arts and  
Sciences*

Lindsey Meagan Renzetti,  
Westerville  
Samantha Eve Rheingold,  
Wyoming  
*Cum Laude*  
Min-Ju Rho, Seoul, Korea  
Emily Jane Richard, Copley  
*Magna Cum Laude*  
Drew Bradley Ridgway, Rocky  
River  
De'Shawanna Michelle Riley,  
Oakland, CA  
Lindsay Shay Riley, Athens  
Megan Linet Risner, Kenton  
Olivia Leigh Risner, Carey  
Jessica Anna Roarty, Newark,  
DE  
Casie Renee Robinson,  
Huber Heights  
Marzetta Denise Robinson,  
Pittsburgh, PA  
Brian Mackenzie Rolland,  
Upper Arlington  
Steven Robert Roth,  
Columbus  
*Magna Cum Laude*  
Travis Ryan Rothert,  
Pittsburgh, PA  
Tonita Jo Rotonda, Columbus  
Jenna Elizabeth Rupp, North  
Royalton  
Brian Adam Rutter, Lima  
Patricia Clare Ryan, Gahanna  
*Magna Cum Laude*  
*With Honors in the Arts and  
Sciences*  
*With Honors Research Distinction  
in Classics and English*  
Gregory Michael Salamon,  
Dublin  
Siti Nor Syahida Binti Salih,  
Muar, Johor, Malaysia  
*Cum Laude*  
Maruoko Sam-Agwor, Bexley  
Dustin Carl Sarosy, Perry  
Colden Kaine Sautter, Bellville  
Victoria Anne Savoie,  
Cleveland  
Andrew W. Schappacher,  
Cincinnati  
Lindsey Jean Schaser,  
Cincinnati  
*Magna Cum Laude*  
Robin K. Schmid, Wooster  
*Magna Cum Laude*  
Kurt Michael Schmittgen,  
Lorain  
*Cum Laude*  
Courtney Michelle Schott,  
Canal Fulton  
Breawn Darnay Schoun,  
Hilliard  
Megan Elise Schroeder,  
Lewis Center  
*Cum Laude*  
Surti Anne Schuller, Avon  
Lake

Jennifer Erin Sciulli, Palmyra,  
PA  
Lisa Ann Scott, Marion  
Elise Starr Scribano, New  
Albany  
*Magna Cum Laude*  
Rachel C. Seabrook, Sunbury  
Hannah Marie Seighman,  
Sheffield  
Brittany Marie Seiler, Fayette  
*Cum Laude*  
Nelli Sell, St. Petersburg,  
Russia  
*Magna Cum Laude*  
Selam Shah, Cleveland  
Joshua Paul Shamrock,  
Buffalo, NY  
Stephanie Lynn Sharp,  
London  
Elizabeth Ann Shawcross,  
Calera, AL  
Chaddwic William Shay,  
Springboro  
Yan Shen, Suzhou, China  
Alyssa Lynn Sheppard,  
Pickerington  
Lauren Alyssa Sheridan,  
Hilliard  
*Magna Cum Laude*  
Milan Kirit Sheth, Springfield  
David Charles Shuck, Marion  
*Summa Cum Laude*  
Justin Bond Siems, Charlotte,  
NC  
Leah M. Silver, New Albany  
Shelly R. Sims, Mansfield  
Adrienne Hurst Slicer,  
Worthington  
Brandon John Smercansky,  
Poland  
Alexandra Diona Smith,  
Columbus  
Caleb Smith, Columbus  
Daniel John Smith, Mansfield  
Sarah Margaret-Ruth Smith,  
Mokena, IL  
*Summa Cum Laude*  
*With Honors in the Arts and  
Sciences*  
Nicole Eileen Snyder,  
Reynoldsburg  
*Cum Laude*  
Jusleen Kaur Sodiwal,  
Strongsville  
Zachary Ryan Spriggs,  
Lockbourne  
Andre Srour, Dayton  
*Magna Cum Laude*  
*With Honors in the Arts and  
Sciences*  
Benjamin Robert Stallsmith,  
Mansfield  
*Summa Cum Laude*  
Ryan James Stanko, North  
Olmsted  
Seth Michael Stemen, Tipp  
City  
Emily Ann Stenger, North  
Olmsted

November 9, 2012 meeting, Board of Trustees

Jasmine LeAnn Stephenson,  
Cleveland  
John Joseph Sterle, Solon  
*Magna Cum Laude*  
*With Honors in the Arts and Sciences*  
Aaron Matthew Stevenson,  
Sidney  
*Cum Laude*  
Justin Phillip Stobbs,  
Westerville  
Sara Nicole Stone,  
Pickerington  
*With Research Distinction in English*  
Erika Alane Stout, Granville  
Jeffrey Dale Strahler, Marietta  
Zaneta Daniela Street, Dayton  
Jennifer Leigh Struckman,  
Newark  
Joseph David Stueve, Huber Heights  
Kang Kyun Suh, Wilmette, IL  
Sierra Amanda Swanson,  
Columbus  
*Magna Cum Laude*  
*With Honors in the Arts and Sciences*  
Lauren Kenny Swick, Lima  
Rachel Elizabeth Switlick,  
Punxsutawney, PA  
*Magna Cum Laude*  
Kasra Taheri, Copley  
Tyler Nicholas Tannert,  
Wadsworth  
Elise Rose Telford, Cincinnati  
*Cum Laude*  
Jordan Elizabeth Tetting,  
Milwaukee, WI  
Zachary Jay Thomas,  
Gahanna  
Mallory Juel Thompson,  
Mount Vernon  
Timothy W. Thompson,  
Ashland  
Julie A. Tindor, Columbus  
Wendell Jonathan Tolber II,  
Columbus  
Christy Lynn Tolentino,  
Columbus  
Brooke Justin Tollison, Toledo  
*Cum Laude*  
Tianna Verneé Tolliver,  
Cleveland  
Jessica Shanelle Tower,  
Lorain  
Nickolas S.D. Truax,  
Mansfield  
David Alexander Turley, Milan  
Angela Beth Ullom, Newark  
Benjamin Thomas Unterbrink,  
Columbus  
*Summa Cum Laude*  
Jill Marie Valentine, Marion  
Emily Marie VanBuskirk,  
Kenton  
Alison Rose Vavpotic,  
Riverside, IL  
Stephanie Lynn Vawter,  
Grove City  
Jacob Todd Viars, Wilmington  
Alec Brandon Vink, Hilliard  
Shane Leonard Visconti,  
Solon  
*Magna Cum Laude*  
Domenico Shin Vivirito,  
Downey, CA  
Christina Louise Vogel,  
Somerset  
Wilfred Christopher Vogt,  
Erie, PA  
*Cum Laude*  
Caitlin Maree VonBargen,  
Cincinnati  
Brodie Martin Wagener,  
Perrysburg  
Jonathon David Walbom,  
Perrysburg  
Andrew Nicholas Walker,  
Bowling Green, KY  
James R. Wall IV, Dublin  
*Cum Laude*  
Alex Kareem Warren, Lima  
Ronni Lynn Wasmuth,  
Farmersville  
Annalisa Diane Weber,  
Columbus  
Shawn Michael Weeks,  
Kingston, NY  
Blake Alan Wehlage, Aurora  
Scott E. Weinblatt, Bexley  
Sterling Weiser, Gates Mills  
*Cum Laude*  
Inez Lucille Weisheimer,  
Marysville  
Catlin Michelle Wells,  
Beavercreek  
Megan Elizabeth Wentz,  
Pickerington  
Jimmie Vincent Wessell,  
Westerville  
Nicholas Ryan Whitaker,  
Miamisburg  
Courtney M'Alaina White,  
Columbus  
Shandi Lynn White, Newark  
Curtis S. Whitehouse, Canton  
Allison Christine Whitenack,  
West Chester  
Stephanie Lynn Whitenack,  
West Chester  
*Cum Laude*  
James Anthony Whitmire,  
Columbus  
Brian Wholley, Methuen, MA  
Audrey Elizabeth Wideman,  
Westerville  
*Cum Laude*  
Shane Matthew Wiegerig,  
Hilliard  
*Cum Laude*  
Andrew John Wilber, Novelty  
*Summa Cum Laude*  
*With Honors in the Arts and Sciences*  
Caroleen Cornell La'Tease  
Wilkes, New Albany  
Sarah Elyse Williams,  
Reynoldsburg  
Zoe Monet Williams, Houston,  
TX  
*Cum Laude*  
Kristy Lynn Willis, Westerville  
Courtney Lynn Wilson,  
Warren  
*Magna Cum Laude*  
David William Wilson,  
Worthington  
*Magna Cum Laude*  
Kenneth Kyle Windle, New  
Albany  
*Cum Laude*  
Tabitha Lyn Winner, Harrod  
Blake Danielle Wnek,  
Gahanna  
*Cum Laude*  
Leah Justine Wolf, Liberty  
Township  
*Summa Cum Laude*  
*With Honors in the Arts and Sciences*  
Lydia Woo, Milwaukee, WI  
*Magna Cum Laude*  
Sanghee Woo, Cheongju,  
Korea  
James M. Wood, Pickerington  
Samara Elonen Wright,  
Cleveland Heights  
Veronica Lee Wurm, Bucyrus  
Yevgeniy A. Yefimov,  
Pickerington  
Yi Ying, Hangzhou, China  
Michelle Murphy Yodzis,  
Toledo  
*With Honors in the Arts and Sciences*  
Eric Robert Young,  
Reynoldsburg  
Sahar Farid Yousef,  
Ramallah, Palestine  
Ayan Ahmed Yusuf, Somalia  
David Carlos Zamora, Dayton  
Rozh Zangana, Columbus  
*Magna Cum Laude*  
David Scott Zehnder, Lewis  
Center  
Adam David Zehner, Green  
Guanjin Zhang, Henan, China  
*Magna Cum Laude*  
*With Honors in the Arts and Sciences*  
*With Honors Research Distinction in Communication*  
Xiayun Zhuge, Hangzhou,  
China  
Brandon M. Zingale,  
Cleveland  
Jessika Nicole Zontini, New  
Philadelphia

Samantha N. Zornes, Coal  
Grove

### **Bachelor of Arts in Journalism**

Anna Katharina Duee,  
Hanover, Germany  
Nicholas George Dvorscak,  
Portage, IN  
*Magna Cum Laude*  
Victoria Lynn Johnston,  
Ashtabula  
Kristen Suzanne Lott,  
Louisville, KY  
*Cum Laude*  
*With Honors in the Arts and  
Sciences*  
Ronald Raymond Miles,  
Kingston, NY  
Carolina Peguero, Columbus  
Lindsey Rae Poole, Huber  
Heights  
Katelyn Marie Pruchnicki,  
Amherst  
Ayan Abdirazak Sheikh,  
Dubai, UAE  
Caitlyn Nicole Wasmundt,  
Elyria  
Cameron Alexander Weimer,  
Centerville

### **Bachelor of Art Education**

Alice Dana Wilson, Vandalia  
*Cum Laude*

### **Bachelor of Fine Arts**

Cassidy Aaron Balsitis,  
Willoughby  
*Magna Cum Laude*  
Elaine Helen Berman,  
Columbus  
*Cum Laude*  
Michelle Lacey Boerio,  
Pickerington  
*Cum Laude*  
Dawn Marie Call, Hebron  
Mark Alan Ellison, Westerville  
Makenzie Victoria Frank,  
Archbold  
Clare M. Gatto, Columbus  
Roni E. Good, Old Fort  
Marissa Lynne Jamez,  
Groveport  
*Cum Laude*  
Janine Mae Jones, Mansfield  
Lacy Marie Litteral, Columbus  
Nicklaus Robert Meadows,  
Columbus  
Aaron Louis Morris, New  
Castle, DE

Nicole Lynne Prickett, Lewis  
Center  
Kyra Noelle Roberson,  
Reynoldsburg  
Ellen Marion Shewmaker,  
Short Hills, NJ  
*Magna Cum Laude*  
Erica Marie Slone, Salesville  
*With Distinction in Art*  
Margaret Lois Strayer,  
Columbus  
Samantha Nicole Ullum,  
Upper Arlington  
Michael Mozell Ware,  
Terceira Island, Portugal

### **Bachelor of Music**

Jerry Lee Lillie III, Grove City  
Benjamin Thomas Unterbrink,  
Columbus  
*Summa Cum Laude*

### **Bachelor of Music Education**

Cynthia Nicole Gaston,  
Dayton  
*Magna Cum Laude*  
Nathan John Graham, Hilliard  
*Cum Laude*  
Scott Anthony Tennant,  
Reynoldsburg  
*Cum Laude*

### **Bachelor of Science in Design**

EunJi Lee, Seoul, Korea

### **Bachelor of Science**

Omotayo Adesiji, Columbus  
Courtney Paige Agnew,  
Cleveland  
Faraz Omar Ahmed,  
Springfield  
Yousef Algothani, Columbus  
*Magna Cum Laude*  
*With Honors in the Arts and  
Sciences*  
Sean Jacob Ambrozic,  
Lyndhurst  
Christopher Erik Anderson,  
Salt Lake City, UT  
Ian Jeffrey Bailey, Mentor  
Amneet Kaur Bajwa, Dublin  
*Cum Laude*  
*With Honors in the Arts and  
Sciences*  
John Gilbert Baker, Jr.,  
Canton  
Julie Danielle Baker, Lima  
Lindsay Nicole Barcus, Dublin

Christopher Raymond Barda,  
North Olmsted  
Mark Zarif Bastawros,  
Brooklyn  
Ian Anthony Bateman,  
Columbus  
Daniel James Bibyk,  
Columbus  
Nathan Wise Blackstone,  
Columbus  
*Cum Laude*  
*With Honors in the Arts and  
Sciences*  
Leracia Blalock, Warren  
Stephanie Louise Blatnik,  
Solon  
*Magna Cum Laude*  
Caitlin Elizabeth Blaut,  
Loveland  
Alexander Robert Blohm,  
Stow  
*Cum Laude*  
Sara Helena Bonilla-Larsen,  
Milford, MI  
Kristen Leigh Boyd,  
Chesterland  
Julien Lloyd Burkhalter,  
Amiens, France  
Rachel Meredith Butler, Upper  
Arlington  
Tom Byvank, Dublin  
*Summa Cum Laude*  
*With Honors in the Arts and  
Sciences*  
*With Honors Research Distinction  
in Physics*  
Joshua Martin Cano, Hilliard  
Yu Chen, Zhuhai, China  
*Cum Laude*  
JungHa Cho, Korea  
*Cum Laude*  
Lauren Elizabeth Clarke,  
Cincinnati  
*Magna Cum Laude*  
Alecia D. Copeland,  
Columbus  
Colleen Mary Cowgill,  
Gahanna  
*With Research Distinction in  
Psychology*  
Lauren Elizabeth Cozad,  
Champion  
Monica Lynn Craigmile,  
Westerville  
*Summa Cum Laude*  
Marcos Omar Cruz,  
Rochester, NY  
Rohan Dasgupta, Columbus  
Sagar Dave, Columbus  
David Jameson Dennis, New  
Albany  
*Magna Cum Laude*  
Samuel Arpajian DeSalvatore,  
Brentwood, TN  
*Magna Cum Laude*  
*With Honors in the Arts and  
Sciences*  
*With Honors Research Distinction  
in Psychology*

November 9, 2012 meeting, Board of Trustees

Varad Suresh Deshmukh,  
Aurangabad, India  
*Magna Cum Laude*  
*With Honors in the Arts and Sciences*  
*With Honors Research Distinction*  
Palmerico Paul Dimanno,  
Suffern, NY  
Mouhamet Diouf, Canal  
Winchester  
Nicholas Stephen Docs,  
Grafton  
Peter John Dorski, Castalia  
Priya Dubey, Columbus  
Brieann Jeannette Dyer, Los  
Angeles, CA  
Samantha D. Dyer, Frankfort  
*With Research Distinction in Biology*  
Audrey Marie Eggenberger,  
Cincinnati  
*Summa Cum Laude*  
*With Honors in the Arts and Sciences*  
Mohamed Elsayed Elmasry,  
Hilliard  
Abdul Elmi, Somalia  
Hikma Ismail Elmi, Columbus  
Eleni Mari Eren, Lorain  
*Magna Cum Laude*  
*With Honors in the Arts and Sciences*  
Ethan Wayne Fellers,  
Tuscarawas  
Natalie Kathryn Fiorilli, Solon  
Demetra Persephone Fotis,  
Columbus  
Elizabeth Marie Franke,  
Oxford  
Carly Jacqueline Frazier,  
Frankfort  
Chiqian Fu, Suzhou, China  
Xing Gao, Beijing, China  
*Cum Laude*  
Ryan Matthew Geraci,  
Springboro  
*Cum Laude*  
Timothy Austin Glasser,  
Columbus  
*Magna Cum Laude*  
*With Honors in the Arts and Sciences*  
Gabriella Marie Gliatta,  
Chardon  
Kate Marie Gordon,  
Columbus  
*Cum Laude*  
*With Honors Research Distinction in Microbiology*  
Kari Elizabeth Graessle,  
Maineville  
*Cum Laude*  
Katherine Lynne Gressel,  
Wyoming  
Mary Molohon Griffith,  
Columbus  
*Cum Laude*

Eileen Zelis Gulertekin,  
Columbus  
*Cum Laude*  
Charon T. Hadley, Columbus  
Nathan John Hauerperger,  
Delaware  
Daniel Rilett Hawkins, Medina  
*Cum Laude*  
*With Honors in the Arts and Sciences*  
Kristen Marie Heck, Hilliard  
Gregory James Hess, St.  
Henry  
Eric Joshua Hill, Avon Lake  
Aya Ahmad Jadan, Columbus  
Jordan James Jenkins,  
Sidney  
Yajing Jiang, Hunan Leiyang  
*Cum Laude*  
Xixi Jin, Suzhou, China  
Jacqueline Nicole Jones,  
Mount Vernon  
Adrian Jourdan, Columbus  
Min-Seon Kang, Seoul, Korea  
Stephen Paul Kehn, Marion  
William Edward Kenyhercz,  
Canfield  
*Magna Cum Laude*  
Danish Khan, Columbus  
Moazam Ayub Khan,  
Cincinnati  
Allyson Elizabeth Kist-Kline,  
West Chester  
Sara Ann Kitchen, Columbus  
Aiko Kondo, Dublin  
*Cum Laude*  
*With Honors in the Arts and Sciences*  
Bishara Charles Korkor,  
Hartland, WI  
Caroline Cecile Krakowski,  
Walton Hills  
Justin Robin Kurtz, Columbus  
*Magna Cum Laude*  
*With Honors in the Arts and Sciences*  
Peng K. Lam, Macau, China  
Eric Matthew Larger, Anna  
Thomas Brian Latourelle,  
Upper Arlington  
Christina Lynn Lauber,  
Columbus  
Heuiwon Lee, Korea  
Cory Richard Leibold, Marion  
Wei Li, Wuhan, China  
Jun Liu, Ning Bo, China  
Xiaotong Liu, Dublin  
*Cum Laude*  
*With Honors in the Arts and Sciences*  
*With Honors Research Distinction*  
Yang Liu, Qingdao, China  
*Summa Cum Laude*  
Kanchen Ganesh  
Loganathan, Centerville  
Jennifer Michelle Logsdon,  
Toledo  
Katherine Hollis Lyman,  
Colorado Springs, CO

Alanna Rae Mahoney, La  
Grange Park, IL  
Amanda Rochelle Mariano,  
Akron  
*Summa Cum Laude*  
*With Honors in the Arts and Sciences*  
Katherine Nichole Marlow,  
Walton, IN  
Stayci Nichole Martin,  
LaGrange  
Anthony Robert Matakovich,  
Amherst  
Lara Marie McCarty,  
Bloomdale  
Andrew Christopher McCray,  
Springboro  
*Summa Cum Laude*  
*With Honors in the Arts and Sciences*  
Claire Frances Meeks,  
Columbus  
*Magna Cum Laude*  
*With Honors in the Arts and Sciences*  
Smit Mehta, Kolkata, India  
Dustin Jeffrey Meyers,  
Davisville, WV  
*Summa Cum Laude*  
*With Honors in the Arts and Sciences*  
Nolan Evan Mitchell, Rocky  
River  
Syed Taha Mohiuddin,  
Marysville  
Adam Z. Morris, Grove City  
*Cum Laude*  
Keith William Morris,  
Groveport  
Aras Mortazavi, Tehran, Iran  
*Cum Laude*  
Jared Michael Motycka,  
Columbus  
Jason Richard Motz, Bath  
Scott R. Muise, Dublin  
Lam N. Nguyen, Columbus  
*Magna Cum Laude*  
Phillip Nguyen, Dayton  
Thanh Van Nguyen, Manila,  
Philippines  
Paul Arash Nicholson,  
Granville  
*Summa Cum Laude*  
*With Research Distinction in Microbiology*  
Andrew Christopher Nickel,  
North Canton  
*Summa Cum Laude*  
*With Honors in the Arts and Sciences*  
Aisha Abdi Nuur, Columbus  
Robert Asante Okyere,  
Kumasi, Ghana  
Zachary William Orlins,  
Centerville  
*Magna Cum Laude*  
Nicholas Joseph Pagan,  
Delaware  
Efim Pashkovskiy, Highland  
Heights

November 9, 2012 meeting, Board of Trustees

Keni Pravin Patel, Columbus  
*Cum Laude*  
Smit Kirit Patel, Columbus  
Stephen Wesley Paulus, Akron  
*Cum Laude*  
Lucas J. Pearson, Hilliard  
Thomas Eric Peterson, Granville  
Kathryn Anne Pitocco, Madisonville, KY  
*Magna Cum Laude*  
Faiza Quadri, Dayton  
Kelly M. Quigley, Broadview Heights  
Joshua Alan Revell, Indianapolis, IN  
*Magna Cum Laude*  
Nicole Marie Reyes, Avon Lake  
Linda Jo Robertson, Beachwood  
*Summa Cum Laude*  
*With Honors in the Arts and Sciences*  
Michael Richard Rodgers, Medina  
*Magna Cum Laude*  
Nathan Daniel Rossi, Cleveland Heights  
Jacob Alan Runnels, Marion  
Alexander Louis Rytel, Columbus  
*With Research Distinction in Geological Sciences*  
Shivan Edmond Saith, Portage, MI  
Anthony Joseph Salvatore, Solon  
Lauren Michelle Sandwisch, Port Clinton  
Stephanie Nicole Saridakis, Brecksville  
*Cum Laude*  
*With Honors in the Arts and Sciences*  
Bryan Allen Schneider, Canton  
Christopher Matthew Sedlak, Bay Village  
Jiyun Seo, Korea  
Darius Shams, Columbus  
Michael Adams Shields, Marietta  
Diana Saebiyul Shin, Brecksville  
*Cum Laude*  
*With Honors in the Arts and Sciences*  
Yiheng Shu, Changzhou, China  
Urvi Vinay Shukla, Hilliard  
*Magna Cum Laude*  
Kishor Singh, Dublin

Cassandra Cacilia Skinner, Westerville  
*Cum Laude*  
*With Honors in the Arts and Sciences*  
*With Honors Research Distinction in Biology*  
Kevin Patrick Smidt, Romeoville, IL  
*Cum Laude*  
*With Honors in the Arts and Sciences*  
Stewart Alexander Smith, Gahanna  
Joshua David Spector, Akron  
Sarah Kristen Starkey, Apple Grove, WV  
Lindsey Dale Swavel, Marion  
Geoffrey Alexander Taber, Columbus  
Jamison Michael Trefzger, Westerville  
Stewart Melvin Trego, Ashville  
*Magna Cum Laude*  
*With Honors in the Arts and Sciences*  
John Dunavant Tucker, Westerville  
Sanjay Verma, Columbus  
Britney Ann Voorhis, Mason  
Henry Joseph Vynalek, McConnellsville  
David Glenn Watson, New Concord  
Jessyca Lavonne Watson, Shaker Heights  
Nicole Ruth Weaver, Bristolville  
Kaci Marie Webb, Wheelersburg  
Joseph Addison Wille, Dayton  
Steven David Wilson, Cambridge  
Jennifer Lynn Wingate, Merrimack, NH  
*Cum Laude*  
Kaylene Diane Woods, Gilbert, AZ  
Madison Paige Wright-Piekarski, Chillicothe  
Da Xu, Zhenjiang, China  
*Summa Cum Laude*  
Jiajing Xu, Shanghai, China  
Tiandai You, Beijing, China  
*Cum Laude*  
Jerod Lucas Young, Amanda  
Quiuzhe Zheng, Changsha, Hunan, China

**Associate of Arts**

Megan Elizabeth Bailey, Bellville  
Cindy Michelle Barron, Columbus  
Alexandria Constance Bishop, Mansfield

Reethika R. Bojja, Dublin  
Nathan James Branam, Gahanna  
Bradley Allen Brown, Newark  
Adam Frederick Burt, Lima  
Randal Keith Camp, Columbus  
Corey Jay Campbell, Columbus  
Lydia C. Campbell, Bellville  
*Magna Cum Laude*  
Taylor Lynn Colon, West Unity  
Danielle Alexandra Cook, Cardington  
Gary Wayne Cox, Jr., Caledonia  
William T. Crothers, Newark  
*Magna Cum Laude*  
Ryan Scott Daubenmire, Newark  
William Arnold Davis, Daytona Beach, FL  
Gabriel Dean, Powell  
Daniel Joseph Demetriu, Columbus  
Kurtis John Donnersbach, Plymouth  
Danielle Marie Dush, Newark  
Carson Lane Early, Crestline  
Ashley Elizabeth Edlen, Crestline  
Cora Martha Evano, Westerville  
Colton Andrew Gene Farmer, Wooster  
Josh Michael Finn, Lima  
Daniel John Fosnaugh, Marion  
Robert Aaron Cole Hammack, Heath  
*Magna Cum Laude*  
Anna Dale Harper, Heath  
*Magna Cum Laude*  
Ali A. Hassan, Columbus  
Adam Joseph Hemmer, Lima  
Jordan Amy Henry, Belle Center  
Kevin Joshua Humberson, Galion  
Brandy Alexis Johnson, Pickerington  
Katrina Michelle Judd, New Albany  
Derek D. Kasper, Newark  
David Matthew Khair, Columbus  
Bisma Faizan Kureshy, Hilliard  
Garrett Joseph Lebo, Wooster  
Molly Elizabeth Lindsey, Columbus  
Lamar Jamall Marsh, Mansfield  
Tiffany Marie Martin, Crestline  
John Christopher Massey, Jr., Marion

Eric L. Mauck, Columbus  
Ian Winfield McElwain, Marion  
Kory Aaron McGaughy,  
Pickerington  
*Cum Laude*  
Sara Elizabeth Meng, North  
Royalton  
Kendra S. Miller, Bellville  
Alayna Marie Morris,  
Glenmont  
Thomas Hoang Nguyen,  
Galena  
Sara R. Nichols, Mansfield  
*Magna Cum Laude*  
Corey Aaron Nielsen,  
Prospect  
Josh Mackenzie Norris,  
Marion  
Jessica Marie Post, Heath  
Sandra Lynn Randolph, Heath  
Kelsie Lynn Rath, Heath  
Kelsey Reidenbaugh, Marion  
Brittany Danielle Rhea, Mount  
Vernon  
Bree K. Riffle, Ashland  
Sydney Alexandra Rohlck,  
Reynoldsburg  
Kambra Celeste Runyon,  
Gambier  
Sheri Sauer, Canal  
Winchester  
Ashley Lorraine Savage,  
Lancaster  
Cody Dalton Schifer, Bucyrus  
Robin K. Schmid, Wooster  
*Magna Cum Laude*  
Adul Sesay, Columbus  
Brett Joseph Shaffer,  
Columbus  
Ravina Smitesh Shah, Lewis  
Center  
Heather C. Snow, Butler  
Alissa A. Stevens, Heath  
Nicole M. Strickler, Mansfield  
Kory Irene Strong, Mansfield  
Jean Arlis Stuber, Mount  
Gilead  
Zach Joseph Studer, Larue  
Ann Rawlette Tittle, Mount  
Gilead  
Steven Joseph Toth,  
Mansfield  
Nipa Pankaj Trivedi,  
Westerville  
Michael Tung, Westerville  
Logan Emerson Turley,  
Mansfield  
*Cum Laude*  
Dayna Lee Wacker, Nova  
Bradley Marshall Walker,  
Canal Winchester  
Christopher Patrick Wilcox,  
Raymond  
Nathaniel Ehlert Winkelmann,  
Fairview Park

Shannon Marie Wolverton,  
Pataskala  
*Summa Cum Laude*  
Vanessa Renee Wurm,  
Galion  
Victoria Quinn Zepp, Tiffin  
*Magna Cum Laude*

## The Max M. Fisher College of Business

Dean: Christine A. Poon

## Bachelor of Science in Business Administration

Tarek Sharif Ahmed,  
Dearborn, MI  
*Magna Cum Laude*  
Mitchell Garrison Anglin,  
Columbus  
*Cum Laude*  
Michael Joseph Arnold,  
Sandusky  
*Cum Laude*  
Feng Bao, Shanghai, China  
Yanlin Bao, Tianjin, China  
Kristi Basho, North Olmsted  
Jordan Michael Beachy, Plain  
City  
Braden Vincent Beals,  
Westerville  
*Cum Laude*  
Daniel Charles Beck,  
Northboro, MA  
Brian Matthew Beelman,  
Bellefontaine  
Christina Nicole Belluardo,  
Peninsula  
*Cum Laude*  
Joseph Stephen Bernard,  
Stow  
Karina Moraes Bezerra,  
Columbus  
Anqi Bian, Suzhou, China  
Kelley Elise Binkley,  
Lancaster  
Angela Kimberly Kay  
Bogantz, Johnstown  
*Summa Cum Laude*  
David Michael Bornhorst,  
Minster  
Zachary Altieri Bosson,  
Columbus  
Elana Botha, Pretoria, South  
Africa  
Rachel Renae Bowerize,  
Ashland  
Andrew Michael Brantley,  
Gahanna  
Riley James Braun, Columbus

Kyle Matthew Brehm,  
Amherst  
Alexander Daniel Brinkman,  
Brecksville  
William David Brooker,  
Medina  
Neal Joseph Bucklew,  
Conesville  
Maria Butt, Canton  
British Lashea Calloway,  
Dayton  
*Magna Cum Laude*  
Jia Cao, Shanghai, China  
Yue Cao, Shenyang, China  
*Cum Laude*  
Sarah E. Carter, Westerville  
Jacob William Chatlain,  
Bucyrus  
Danni Chen, Shenzhen,  
China  
*Cum Laude*  
Shuang Jing Chen,  
Zhengzhou, China  
*Cum Laude*  
Yaoyuan Chen, Foshan,  
China  
Zhi Chen, Xiamen, Fujian,  
China  
Ruijing Cheng, Shanghai,  
China  
Ahra Cho, Incheon, Korea  
Sang Gyu Cho, Seoul, Korea  
Eun Ho Choi, Seoul, Korea  
*Summa Cum Laude*  
Christina Emilia Ciraldo,  
Cuyahoga Falls  
*Summa Cum Laude*  
*With Honors in Business  
Administration*  
Ethan James Clunk, Hudson  
*Summa Cum Laude*  
Kevin David Coffman,  
Amherst  
Morgan Bandy Cross,  
Springfield  
Marc Thomas Danneberger,  
Dublin  
William Kilbourne Davis III,  
Frisco, TX  
*Magna Cum Laude*  
*With Honors in Business  
Administration*  
Jordan Robert Dawson,  
Doylestown, PA  
*Cum Laude*  
Sean Michael Dodge,  
Springfield  
William Jordan Donnellon,  
Harrison  
Eric M. Doran, Beavercreek  
Daniel Philip Dukart,  
Cincinnati  
Carl W. Ewing, Upper  
Arlington  
Christopher Ryan Fallon,  
Copley  
Zachary B. Fink-Sigler,  
Cincinnati

November 9, 2012 meeting, Board of Trustees

Patrick Kendall Foley,  
Blacklick  
Bryant Andrew Folk, New  
Lexington  
Tyler Alexander Frazin,  
Chagrin Falls  
Zachary M. Friedman,  
Cincinnati  
*Cum Laude*  
*With Distinction in Marketing*  
Christopher Joe Fuller,  
Reynoldsburg  
Michael David Galluzzi,  
Lawrence, KS  
*Summa Cum Laude*  
David Gantos, Columbus  
Jacob Cheton Gaston,  
Cincinnati  
*Cum Laude*  
Linlin Ge, Huaibei, Anhui,  
China  
Dagmawi H. Gebreselassie,  
Reynoldsburg  
Taylor Ann Gigliotti, New  
Albany  
Michael Justin Glauberman,  
Akron  
Kelly Ann Grayson,  
Brecksville  
Andrew Francis Green, Akron  
Elizabeth Rayna Gribble,  
Columbus  
Rachael Lynn Griffith, Hilliard  
Svetlana Gubina, Moscow,  
Russia  
Megan E. Gump, Steubenville  
Hanbing Guo, Qingdao, China  
*Cum Laude*  
Qianyan Guo, Wenzhou,  
Zhejiang, China  
Joseph Konrad Hansalik,  
Paris, TX  
*Cum Laude*  
Ryan Michael Hatton,  
Columbus  
Lauren Rebecca Haupt, New  
Albany  
Kelsey Frances Haviland,  
Dayton  
Daniel A. Hay, Maineville  
Zixian He, Beijing, China  
Travis Richard Hedge, Powell  
Maria Catalina Hernandez,  
Bogota, Colombia  
John Matthew Hidy, Cincinnati  
Garrett Stephen Hill,  
Columbus  
Kelly Jessie Hill, Shaker  
Heights  
*Magna Cum Laude*  
Adam James Hoffman,  
Rochester Hills, MI  
Kristin Lindsay Hogan, Avon  
Dana L. Honick, Gahanna  
*Magna Cum Laude*

Matthew Patrick Horner,  
Westfield Center  
Kevin Paul Horstman, Ottawa  
*Magna Cum Laude*  
Weilan Hou, Beijing, China  
Jinyi Hu, Chengdu, Sichuan,  
China  
Chenxi Huang, Fuzhou,  
Fujian, China  
Jianyi Huang, Quanzhou,  
China  
Weijia Huang, Jingmen, China  
*Magna Cum Laude*  
Zhe Huang, Fuzhou, Fujian,  
China  
*Cum Laude*  
Garrett William Huber, Dublin  
Ryan Douglas Hughes,  
Carroll  
Nidhi Jackson, St. Petersburg,  
FL  
*Cum Laude*  
Hooman Jamshidimehr,  
Columbus  
Yuqin Jia, Hangzhou, China  
*Summa Cum Laude*  
Hongyan Jiang, Suzhou,  
Jiangsu, China  
Yifan Jiang, Qingdao, China  
Luying Jin, Ningbo, Zhejiang,  
China  
Casey Kizer Johanns, Dublin  
Cody Lee Johnson,  
Germantown  
*Cum Laude*  
Renee Grace Jubeck, Mentor  
Dong Yun Kang, Seoul, Korea  
Andy Michael Karabinos,  
Columbus  
Natalia Karasev, Columbus  
*Cum Laude*  
Sarah M. Kartsher, Ostrander  
Michelle Josephine Kharisma,  
Jakarta, Indonesia  
Gyo jin Kim, Seoul, Korea  
*Cum Laude*  
Mi Soo Kim, Seoul, Korea  
Namho Kim, Busan, Korea  
Suhyun Kim, Busan, Korea  
Samuel David Kirwen,  
Perrysburg  
Amanda Elaine Kleinhenz,  
Lorain  
*Cum Laude*  
Michael Dominic Knight,  
Euclid  
Pyung On Ko, Seoul, Korea  
*Magna Cum Laude*  
Nicholas Joseph Kolada,  
Bexley  
Mitchell A. Koralewski,  
Waterville  
Brandon Lee Kortokrax,  
Kalida  
*Cum Laude*  
Kristen Michelle Kuehner,  
Grove City

Kenneth Tyler Kuhn, Canfield  
*Cum Laude*  
Sophia Yu-Yun Lai, Taipei,  
Taiwan, ROC  
Jennifer Rebeka Lake, Dayton  
Emily Lanzillotta, Columbus  
Cara Ann Laviola, New  
Albany  
*Magna Cum Laude*  
*With Honors in Business*  
*Administration*  
Hae Nee Lee, Seoul, Korea  
Liya Li, Guangzhou, China  
*Cum Laude*  
Yuran Li, Tangshan, China  
*Cum Laude*  
Chengyuan Liao, Hangzhou,  
China  
*Cum Laude*  
Sooyun Lim, Seoul, Korea  
Hanshun Liu, Guangzhou,  
China  
Jun Liu, Ning Bo, China  
Ran Liu, Beijing, China  
*Cum Laude*  
Yang Liu, Qingdao, China  
*Summa Cum Laude*  
*With Honors in Business*  
*Administration*  
Xinzi Long, Changsha, China  
*Cum Laude*  
Yihuan Lou, Suzhou, China  
*Cum Laude*  
Ye Lu, Suzhou, China  
*Magna Cum Laude*  
Seth Thomas Mahaffey,  
Powell  
Joseph Aaron Mako,  
Springfield  
John Paul Manzoian, Canfield  
Nathaniel Matare, Lewis  
Center  
Brett Alan McCabe,  
Miamisburg  
*Cum Laude*  
Milo Clarence McGriff,  
Reynoldsburg  
Kyle Brown McKee-Jacobs,  
Columbus  
*Cum Laude*  
Melissa Ann McKenzie,  
Bellefontaine  
*Cum Laude*  
Joshua Stephen Miera,  
Albuquerque, NM  
*Cum Laude*  
Seunghyun Moon, Gwangju,  
Korea  
Jonathan Thomas Moore,  
Toledo  
Su Ji Mun, Jeon-Ju, Korea  
*Magna Cum Laude*  
Kayo Nagaya, Anjo, Aichi,  
Japan  
Alisa Marie Newell, Akron  
Gregory James O'Neill,  
Powell  
Seung Bin Oh, Seoul, Korea  
*Summa Cum Laude*

November 9, 2012 meeting, Board of Trustees

R. Roudy Oliver II, Vincent  
Christopher Mack Osborne,  
Bay Village  
Jongho Park, Daejoen, Korea  
Nicole Marie Patton,  
Mansfield  
Stephanie Marie Paxton,  
Carlsbad, CA  
*Cum Laude*  
Benjamin Hayden Pearce,  
Poland  
Samuel H. Peck, Calcutta  
*Summa Cum Laude*  
Ryan Patrick Pedro,  
Waterville  
*Cum Laude*  
Jennifer Marie Perkins, Dublin  
Brandon Petiya, Fairview Park  
Lucas Alexander Piccin,  
Lewis Center  
Ying Ping, Beijing, China  
Yen Yee Piong, Puchong,  
Malaysia  
Jennifer Lynn Podelco,  
Ostrander  
Brett Christopher Pohlman,  
Cincinnati  
Kelsey Lynn Pooock, Cincinnati  
*Magna Cum Laude*  
Olivia Marie Pyles, Celina  
*Magna Cum Laude*  
Christopher Eko Raharjo,  
Jakarta, Indonesia  
Collin Cooper Ralph,  
Alexandria  
Harsimrandeep Singh  
Randhawa, Broadview  
Heights  
Ryan Abbott Ranly, St. Henry  
Travis Edward Rehl,  
Columbus  
Ryan Thomas Rettig, Upper  
Sandusky  
Christopher Matthew Rex,  
Toledo  
Lindsay Rippingale, Hilliard  
*Cum Laude*  
Diana Coral Rivera-  
Rodriguez, Pickerington  
Devan Michael Robinson,  
Westerville  
Ashley Noelle Rohrbach,  
Metamora, IL  
*Cum Laude*  
Ryan Mark Romes, Avon  
Lake  
Benjamin William Rudolph,  
Toledo  
*Magna Cum Laude*  
Thomas Paul Salmon,  
Perrysburg  
*Cum Laude*  
Bradley Ryan Schauer, Plain  
City  
*Summa Cum Laude*  
Benjamin Asher Schlotterer,  
Milan  
*Cum Laude*  
Michael Douglas Schmitz,  
Naperville, IL  
*Cum Laude*  
Keaton Tyler Sebastian,  
Dublin  
Michael Anthony Seebacher,  
Columbus  
Changjin Shao, Huangshi,  
China  
Xiameng Shen, Handan,  
China  
Mason Maxwell Shero,  
Richmond Heights  
Dheeman Farah Siad,  
Columbus  
Leah M. Silver, New Albany  
Jamie Robin Smith, Marion  
Abdiel Enrique Solis,  
Columbus  
Christina Grace Song,  
Holland  
*Cum Laude*  
Jiahui Song, Nanjing, China  
Yingying Song, Nanchang,  
Jiang Xi, China  
*Cum Laude*  
A. Steven Springer II,  
Cincinnati  
Stephen Sprouse, Oak Harbor  
Paige Morgan Stacy,  
Pickerington  
Nicholas Robert Stankey,  
Broadview Heights  
Jared Denton Starner,  
Springboro  
Zachary Shane Stevenson,  
Thornville  
Lu Su, Beijing, China  
Bert Gautama Sufredy,  
Surabaya, Indonesia  
Daniel James Sustarsic,  
Dublin  
Courtney Ayers Thatch,  
Milford  
Melinda Brooke Thomas,  
Canton  
*Magna Cum Laude*  
Aaron Daniel Tinn, Columbus  
Peter McLaren Tinney,  
Hurricane, WV  
*Cum Laude*  
Eric Haryadi Tjoe, Jakarta,  
Indonesia  
Jonathan Richard Torski,  
Dublin  
Philip Jeffrey Ulery, Springfield  
Aryata Ajay Vaidya,  
Columbus  
Brian Lewis Valentine, Dublin  
Bret Michael Vaselaney,  
Chesterland  
Alison Rose Vavpotic,  
Riverside, IL  
Joseph William Vendlinski,  
Brunswick  
Justin Robert Wallace, Bolivar  
Boli Wang, Jinan, China  
*Cum Laude*  
Chao Wang, Gaomi City,  
China  
Fan Wang, Jinan, China  
Shijing Wang, Shanghai,  
China  
*Cum Laude*  
Yinxiao Wang, Suzhou, China  
*Magna Cum Laude*  
Tanner Patrick Wilson,  
Cleveland  
*Cum Laude*  
Kenneth Devin Wilzoch,  
Canton  
Jacqueline Francis Wolfe,  
Columbus  
*Cum Laude*  
Wen Jun Wong, Kuala  
Lumpur, Malaysia  
Chung Kit Wu, Hong Kong,  
Hong Kong  
Jingyi Wu, Guangzhou, China  
Hong Xu, Qingdao,  
Shandong, China  
Qingru Xu, Columbus  
*Cum Laude*  
Xinrong Xu, Changzhou,  
China  
Min Xue, Shanghai, China  
*Magna Cum Laude*  
Yang Xue, Suzhou  
*Cum Laude*  
Yingyu Yang, Chengdu, China  
*Cum Laude*  
Wang Yao, Shijiazhuang,  
China  
*Magna Cum Laude*  
Yao Yao, Taiyuan, China  
*Magna Cum Laude*  
Jiaxin Ye, Canton, China  
*Cum Laude*  
Muqing Ye, Nanjing, China  
*Summa Cum Laude*  
Tingshan Ye, Lishui, China  
Nai-Wen Yeh, Taipei, Taiwan,  
ROC  
*Magna Cum Laude*  
Yi Min Yeng, Johor Bahm,  
Malaysia  
Dongkai Yu, Jinan, China  
*Cum Laude*  
Jinghao Yu, DaLian, China  
*Magna Cum Laude*  
Kadar Elmi Yusuf, Columbus  
Qi Zhang, Beijing, China  
Xiaohai Zhang, Nanjing,  
China  
Anghua Zhao, Zhengzhou,  
China  
*Cum Laude*  
Mangqing Zhao, Changsha,  
China  
*Cum Laude*  
*With Honors in Accounting*  
Yingchen Zhao, Shijiazhuang,  
China

November 9, 2012 meeting, Board of Trustees

Jin Cheng Zheng, Girard  
Xiang Zheng, Nanping,  
Fujian, China  
Yan Zheng, Da Tian, Fujian,  
China  
*Cum Laude*  
Chong Zhou, Shenzhen,  
China  
Chenyang Zhu, Shenyang,  
China  
Tianyu Zhu, Tianjin, China  
*Magna Cum Laude*  
Zhuoqin Zhu, Shanghai,  
China  
*Cum Laude*  
Halli Lynn Zickefoose,  
Loudonville

### **College of Dentistry**

Dean: Patrick M. Lloyd

### **Doctor of Dental Surgery**

Beshir Peter El-Dahdah,  
Dublin  
B.S.

### **Bachelor of Science in Dental Hygiene**

Jonnita Lynnette Green,  
Cincinnati  
Daylin Alana Mackintosh,  
Louisville

### **College of Education and Human Ecology**

Dean: Cheryl L. Achterberg

### **Bachelor of Science in Human Ecology**

Daniela Marlow Adams,  
Grove City  
Elizabeth Joy Albaugh, Powell  
*Magna Cum Laude*  
Nicky L. Amato II, West  
Farmington  
Peter Joseph Banks,  
Williamsville, NY  
Jamie Barnhouse, Columbus  
Mary J. Batista, Galloway

Andrew John Beckman,  
Minster  
Jennifer Lee Beljan, Ashland  
Natasha M. Belle, Columbus  
Stacey Ann Belt, Blacklick  
Kristin Nicole Bergman, Maria  
Stein  
Colin Barrett Bishop, Dublin  
Bridget Joy Blake, Glen  
Ridge, NJ  
Andrew M. Bok, Elida  
Carl Curray Bowman,  
Columbus  
Steven Michael Brassler,  
Powell  
Kelsey R. Brinkman, Bolivar  
Marquisha J. Brown, Canal  
Winchester  
Chelsea Alizabeth Burge,  
Rushville  
Alexandrea Jeane Carey,  
Columbus  
Caitlin Elizabeth Cassin,  
Findlay  
*Summa Cum Laude*  
Kent Mitchell Chaney,  
Massillon  
Amanda Marie Christenson,  
Columbus  
Megan Elizabeth Christy,  
Amanda  
Michel Andrew Clement,  
Delphos  
Katherine Elizabeth Coons,  
Columbus  
Jordan Michelle Cousino,  
Dublin  
*Magna Cum Laude*  
William Wesley Cox,  
Cincinnati  
Emily Elizabeth Crandall,  
Thompson  
*Cum Laude*  
Austin Byron Crass,  
Columbus  
Cynthia Lynn Crawford,  
Marysville  
Mark Don Eric Darden,  
Cleveland  
Samantha Denise DeBoer,  
Powell  
*Cum Laude*  
Raymond Dent, Lorain  
Sarah Louise Devilbiss,  
Beavercreek  
*Magna Cum Laude*  
Amanda Michelle DiMasso,  
Columbus  
Caleb A. Downey, Heath  
Caroline Elizabeth Dufresne,  
Morrow  
*Magna Cum Laude*  
Jerry Michael Einsiedel,  
Leetonia  
Rebecca Noel Faulkner,  
Pataskala  
Melissa Marie Feste,  
Bloomington, MN

Ryan Christopher Fishking,  
Westerville  
Vickie Jeannette Fitzgerald,  
Columbus  
Scott D. Franklin, Plain City  
Morgan Lee Freeman,  
Westerville  
Elizabeth Rae Freudenberg,  
Marysville  
Mara Caroleena Fuentes,  
Blacklick  
Christina Elizabeth Gademer,  
Lyndhurst  
Breanne Elizabeth Gamble,  
Marysville  
Anna Cecilia Gaser,  
Willoughby Hills  
Whitney Latrice Gibson,  
Akron  
Alyssa D. Gift, Columbus  
Jennifer Ellen Gill, Columbus  
*Cum Laude*  
Joseph Matthew Glogouski,  
Columbus  
Steven Thomas Gorter,  
Newark  
Alexander Scott Grant, Parma  
Heights  
Corey Thomas Green,  
Columbus  
Madeline Elizabeth Green,  
Bellevontaine  
Brittany Lianne Hampton,  
Columbus  
Jillian Renee Hanes, Lima  
Brant Scott Hanhart, Dublin  
Jaclynn M. Hartenstein,  
Dayton  
Kristen Michelle Hastwell,  
Dublin  
Caitlyn Marie Hauser,  
Columbus  
*Cum Laude*  
Jennifer Ann Hill, Ostrander  
Mariel N. Hilts, Columbus  
Daniell Elizabeth Honaker,  
Oregon  
Duncan Forest Hooper,  
Bexley  
*Cum Laude*  
Zack Hoover, Mansfield  
Natalie Christine Huda,  
Hubbard  
Evan Riley Hughes, Kennett  
Square, PA  
Dana Elizabeth Hutchinson,  
Batavia  
*Magna Cum Laude*  
Fartun Omar Ibrahim,  
Columbus  
Julie Anna Jalbrzikowski,  
Zanesville  
Andrew Simmons Jenkins,  
Cincinnati  
Jasmine L. Johnson,  
Columbus  
Poonam Kaur Kala, North  
Royalton

Brittany Marie Karl, Lewis Center  
Olivia Ann Karner, Lewis Center  
*Cum Laude*  
Felicia Jo Kasserman, Riceman  
Katie Lynn Keller, Bellbrook  
Michelle M. Kennedy, Columbus  
Amanda M. Killilea, Columbus  
Laurie Ann Kniess, Miamisburg  
*Cum Laude*  
Adam J. Kulaga, Marysville  
Drew David Larger, Plain City  
Paul Willis Leech, Pataskala  
Ilaria Nicole Leslie, Lewis Center  
William Earl Lewis, Jr., New Richmond  
Anna L. Li, Columbus  
Jacob Aaron Lindley, Mason  
Philip Eugene Louden, Beavercreek  
Michael Ray Lowe, Chicago, IL  
Rebecca I. Manganello, Galena  
David Logan Marshall II, Springfield  
Jordan Lee McCamey, Dublin  
Colleen Elizabeth McDaniel, Columbus  
Sara Nicole McRoberts, Columbus  
*Magna Cum Laude*  
Patrick Ryan McSweeney, Gahanna  
William Thomas Merryman, Shadyside  
Stephanie Lynn Miggo, Columbus  
Anthony P. Miller, North Royalton  
Kenn Howard Miller, Gahanna  
Sarah M. Mizener, Mason  
*Cum Laude*  
Elyse Elizabeth Morrow, Arlington, VA  
Kailyn Anne Mowery, Berlin Center  
*Cum Laude*  
Kacie Christine Murnane, Agoura Hills, CA  
Hannah Marie Myers, Cincinnati  
Jennifer Claire Naquin, Columbus  
Kathleen Ka-Yan Niu, Seattle, WA  
Lindsay Rae Noll, Columbus  
*Magna Cum Laude*  
Azizat Olayanju, Columbus  
Nurhidayah Binti Othman, Pasir Gudang, Malaysia  
*Cum Laude*

Hailie Michelle Page, Galion  
Wesley Soyoun Park, West Chester  
Jessica Marie Parker, Columbus  
Samantha R. Pelton, Ashland  
*Cum Laude*  
Chris Jordan Perez, Dublin  
Sierra M. Perkins, Vermilion  
Bryan Dean Peters, Columbus  
Gary Eugene Quinn, Anthem, AZ  
Manjinder Singh Rai, Northfield  
Taylor Michael Rakestraw, Newark  
Rica Matisse Ramirez, Port Clinton  
Evan Matthew Ravenel, Temple Terrace, FL  
Elizabeth Marie Rea, Columbus  
Cloey Michelle Rebholz, Mason  
Griffin Thomas Reed, Hilliard  
Nathan Reese, Grove City  
*Magna Cum Laude*  
Taylor Daniel Rice, Dublin  
Ashley Jane Ritter, West Jefferson  
Diana Coral Rivera-Rodriguez, Pickerington  
Courtney Danielle Robinson, Worthington  
Landra Brooke Ross, Howard  
Rebecca Lynn Ruppert, Obetz  
Matthew Ryan Salas, Columbus  
Cassie Lynn Seriani, Columbus  
*Cum Laude*  
Patrick Joseph Sharkey, Vandalia  
Caroline Louise Shore, Powell  
Emily Kathleen Shull, Hillsboro  
Kyle Thomas Simenc, Willoughby  
Kelsey Ann Sketel, Shadyside  
Kristin Marie Skolosh, Westerville  
Michael Ryan Smith, Delaware  
Henry David Sonderman, Fairfield  
Kaitlyn Elizabeth Spencer, Columbus  
Eric Daniel Spoltman, Sidney  
Ashley Nicole Spradlin, Cincinnati  
Stephen Gabriel Sterling, Galloway  
Samantha Marie Stockert, Pickerington

Jacob Charles Stoneburner, Columbus  
Kelsay Morgan Tabor, Coatesville, PA  
Jacquelyn C. Taubman, Columbus  
La'Sharae Renee Thornton, Cleveland  
Shailyn Heather Thurston, Ashley  
Rachel Evelyn Trubiani, Lewis Center  
*Summa Cum Laude*  
Alyssa Desiree Vallejo, Sylvania  
Benjamin Kyle Van Treese, Sidney  
Lauren N. Virden, Marion  
Ashley Renee Ward, Plain City  
*Magna Cum Laude*  
Michael Richard Weiler, Fredericktown  
LaShawna Nicole White, Columbus  
Kari Adinike Williams, Columbus  
Randall Roshaun Woods, Pickerington  
Rebecca Ellen Woodworth, Springboro  
*Summa Cum Laude*  
Megan Renee Woofert, Akron  
Smita Yerramilli, Columbus  
Courtney Christina Yohman, Uniontown  
*Cum Laude*  
Kayla Brenae Young, Huber Heights  
Nina Marie Zadnik, Worthington  
Chong Zhou, Shenzhen, China  
Sarah Katherine Zimmerman, North Lawrence

### **Bachelor of Science in Hospitality Management**

Susan M. Agosta, Schaumburg, IL  
Emily Anne Benfer, Mechanicsburg, PA  
Allison Michelle Burr, Bryan  
Rebecca Elizabeth Burr, Columbus  
Hilary Genevieve Deason, Columbus  
Eric Steven Debold, Bloomington  
Philip Douglas Dollens, Worthington  
Patrick Lawrence Eberle, Tallmadge

November 9, 2012 meeting, Board of Trustees

Timothy John Elftman, La  
Cañada, CA  
Aislinn Marie Fenton,  
Springfield  
Kevin Michael Fultz, Gallatin,  
TN  
Christina Marie Gladney,  
Wayne, PA  
*Cum Laude*  
Tony G. Herasme, Paterson,  
NJ  
David William Howells,  
Dayton  
David A. Ina, Cleveland  
Eleana Nilda Jenkins,  
Andrews AFB, MD  
Ekaterina Le Kennedy,  
Lebanon  
Nicholas Aaron Kutasy,  
Galloway  
George Michael Liptak,  
Cambridge  
Nick Constantine Margaritis,  
Columbus  
Samuel Pierce Nicholson,  
Pickerington  
Kelsey Lynn Pooch, Hamilton  
*Magna Cum Laude*  
Kelsey Marie Ring, Beverly  
*Summa Cum Laude*  
*With Honors Research Distinction*  
*in Hospitality Management*  
Jennifer Lynn Smith,  
Columbus  
Alexia Marie Sutter, Madison  
Daniel Edward Walasinski,  
sylvania  
Fan Wang, Jinan, China  
Najie Wei, Westerville  
Jarret Danner Westlake,  
Marysville  
Zoe Ella Wotton, Berkeley,  
CA

**Bachelor of Science in  
Nutrition**

Elizabeth Ann Boerger,  
Columbus  
Esther Yoon Choi,  
Beavercreek  
Logan Michaeline Rock,  
Hermitage, PA  
Anne O'Malley Shaffer,  
Aurora

**Bachelor of Science in  
Education**

Scott David Anders,  
Cincinnati  
*Cum Laude*  
Brandon Park Babb, Dayton  
Corey Lee Behner, Marengo

Alexander Orville Borchers,  
Versailles  
*Cum Laude*  
Robert Vincent Brickner,  
Fairfield  
Richard James Byrnes,  
Columbus  
Deborah M. Carder, Ottawa  
*Cum Laude*  
Courtney Leigh Crites,  
Zanesfield  
Amy Lynn Crumm,  
Rushsylvania  
Adam Michael Daher, Valley  
City  
Kreg Michael Elsass, Anna  
*Magna Cum Laude*  
Michael Falter, Perrysburg  
Kristen Annette Fitterer,  
Reynoldsburg  
*Cum Laude*  
Erin Ann Gilbert, Hebron  
Ashley Marie Gill, Anna  
Kayla Marie Giller, Delphos  
*Cum Laude*  
Grant Louis Gorham, Lewis  
Center  
Lee Edwin Hoersten, Lima  
Jace Cameron Homan, Maria  
Stein  
Michelle A. Homan, Findlay  
David Jesse Hoover, West  
Liberty  
*Cum Laude*  
Jeffrey Faber Hope, Bucyrus  
Chelsea Alexandra Ingram,  
Hilliard  
Rachel Nicole Jordan, Powell  
*Magna Cum Laude*  
Jonathan Michael Kittle,  
Cortland  
*Cum Laude*  
Alexandria Ann Kohls,  
Columbus Grove  
Jeffery Michael Kupski,  
Lincolnwood, IL  
*With Honors Research Distinction*  
*in Sport and Leisure Studies*  
Christopher Darnell Lauth,  
Reynoldsburg  
*Cum Laude*  
Anne Therese Leschansky,  
Bellbrook  
*Magna Cum Laude*  
Jennifer Nicole Lewandowski,  
Stow  
*Cum Laude*  
Daniel Charles Mackey,  
Independence  
*Magna Cum Laude*  
Alexander Noah Marks,  
Cincinnati  
Kayla M. Nedza, Solon  
*Summa Cum Laude*  
Christopher John O'Leary, Jr.,  
Concord Township  
John Ivan Pavicic, Brooklyn

Kristy J. Poehler, Lewis  
Center  
Dane Michael Poncsak, Bryan  
David Bradley Purdin, Yellow  
Springs  
Brandon Edward Pyle, New  
Albany  
Alicia Marie Reynolds,  
Blacklick  
Ethan A. Reynolds, Franklin  
Sebastian Arturo Rivas,  
Duarte, CA  
Kelsi Leigh Roberts,  
Raymond  
Brittany Michele Robinson,  
Hilliard  
*Magna Cum Laude*  
Jordan Quentin Rolfes,  
Columbus  
Corey James Seyfors,  
Crestline  
Daniel S. Steidl, Seville  
*Cum Laude*  
Timothy Eric Sutton, Russells  
Point  
Kirk Michael Tank, Curtice  
Eric Michael Tippie, Lima  
Carla J. Toles-Anthony,  
Columbus  
Bryan Troast, Columbus  
Christopher Tinsman Veeck,  
Dublin  
Blake Alan Walker, Columbus  
Grove  
*Cum Laude*  
Abby Marie Wenthe, New  
Bremen  
Larry Dean Whatley, Sr.,  
Blacklick

**College of  
Engineering**

Dean: David B. Williams

**Bachelor of Science in  
Architecture  
(Austin E. Newton  
School of Architecture)**

Renee Baumert, Painesville  
Dannielle Marie Bloch,  
Columbus  
Marc Andrew Kabbes,  
Springfield

**Bachelor of Science in  
Aviation**

Mark Allen Ray, Pataskala

**Bachelor of Science in  
Biomedical Engineering**

Michael Neil Gosha,  
Cleveland  
Jade Leslie Lynn Reaves,  
Randolph, MA  
*Magna Cum Laude*

**Bachelor of Science in  
Chemical Engineering**

Nicole E. Bayona, Metairie,  
LA  
John Henry Bieber, Cincinnati  
*Cum Laude*  
Eric Bertrand Boruszewski,  
Pickerington  
Lukas Stephen Brooks, New  
Concord  
*Magna Cum Laude*  
*With Honors in Engineering*  
Paolo Giuseppe Brunello,  
Brook Park  
*Magna Cum Laude*  
Nicholas Raymond Clare,  
Marietta  
Edward Dcruz, Brecksville  
Frank James Dembia,  
Annapolis, MD  
Michael James Dressler,  
Copley  
Patrick Richard Heasley,  
Uniontown  
Theo Hicks, Aurora, IL  
Olivia Paige Kindschuh, West  
Chester  
*Cum Laude*  
*With Honors in Engineering*  
Nicholas Philip Koenig,  
Findlay  
*Summa Cum Laude*  
*With Honors in Engineering*  
Chau Buu Lam, Reynoldsburg  
Nahyun Sun Lee, Ames, IA  
Sudono Riady Lie, Jakarta,  
Indonesia  
*Cum Laude*  
Eric Matthew Mank, Loveland  
Aaron L. Nimrick, London,  
England  
Nicholas Anthony Ohanian,  
Hudson  
Eric William Perko, Cuyahoga  
Falls  
Jacquelyn Carr Pittman,  
Cincinnati  
*Cum Laude*  
Chelsea M. Quinn, Maineville  
Paul Michael Robertson,  
Columbus  
*Cum Laude*  
Monica Lynn Roser,  
Cincinnati  
Sydney Marie Rush, Toledo

Tyler Austin Russell, Dublin  
*Magna Cum Laude*  
Mandy Lee Sheridan, Findlay  
Matthew E. Small, Akron  
Leslie Laurice Vanderkolk,  
Pittsburgh, PA  
Efrain Vazquez, Lorain  
Ashley Nicole Ward, Lebanon  
Kristin Leigh Weisser, Port  
Republic, MD  
*Cum Laude*  
Kevin Douglas Young, Mason

**Bachelor of Science in  
City and Regional  
Planning  
(Austin E. Knowlton  
School of Architecture)**

Joshua Estelio Breto, Delray  
Beach, FL  
Alexis Anne Cantu, Lancaster  
Stephen Joseph Fabris,  
Dublin  
Michael Todd Fortune,  
Lovingson, VA  
Magan Marie Gerding, Toledo  
Wesley Michael Keyes,  
Westerville  
John Stephen Koob, Dayton  
Matthew Thomas Latham,  
Columbus  
Won Jun Lee, Seoul, Korea  
Jeffrey Robert Macko,  
Lyndhurst  
Lucie Mae McMahon,  
Columbus  
Jonathan Paul Miller, Avon  
Lake  
Luan Khoa Nguyen,  
Columbus  
David L. Starr, Columbus  
Michael James Tartaglia,  
Toronto, ON, Canada  
*Summa Cum Laude*  
Bryan David Vincent, Newark  
Brenton Anthony Wheaton,  
Mansfield  
*Cum Laude*  
Brian Carl Zeitler, Grove City  
*Cum Laude*  
David E. Zeller II, Newark  
*Cum Laude*  
Miao Zhou, Beijing, China  
*Cum Laude*

**Bachelor of Science in  
Civil Engineering**

Augustine Achianga, Buea,  
Cameroon  
Khalil Fadhel Almansouri, Abu  
Dhabi, UAE

Christopher A. Berg,  
Cleveland  
Nicholas Joseph Berner,  
Hilliard  
Joseph C. Bowlin, New  
Albany  
Christopher Ryan Carter,  
Hudson  
William Van-Tat Cheng,  
Columbus  
*Cum Laude*  
Tyler Patrick Cullinan, Bay  
Village  
*Cum Laude*  
Robert David Donehue,  
Groveport  
Brian Christopher Dudley,  
Perrysburg  
*Cum Laude*  
Murry Raphael Etz Korn,  
Delphos  
William D. Ferguson,  
Cincinnati  
Hannah Catherine Gamm,  
Dayton  
Kristin Nicole Grimme,  
Loveland  
Derek Lee Hefflinger, Liberty  
Center  
Andrew Douglas Helser,  
Ashville  
Cory Robert Hopwood,  
Waynesville  
Ross Christopher Kissner,  
Hilliard  
Kevin Michael Klepeisz,  
Nazareth, PA  
Robert Christopher Kozak,  
Poland  
Xiang Li, Chongqing, China  
*Magna Cum Laude*  
Brooke Marie Lowrie, Green  
Meagan Marie Matias, Mount  
Prospect, IL  
Dylan Robert McCann, Hilliard  
Brant Douglas Mercer,  
Montpelier  
Alexander Richard Merrill,  
Fairfield  
Hussein Hamdy Mohamed,  
Hilliard  
Eric Donald Parris, Troy  
Adam James Segers,  
Cincinnati  
Jennifer Marie Smith, Croton  
Emily Louise Steva, St. Marys  
Enrique Alejandro Terrones,  
Houston, TX  
Gregory A. Ungerer,  
Mansfield  
John Michael Valentic,  
Medina  
Nicholas Ryan Vandia, Dublin  
Andrew Alexander White,  
Hilliard  
Brian Franklin Witt, Poland  
*Cum Laude*

Nathan Andrew Yenko,  
Cleveland  
*Cum Laude*  
Yunlan Zhang, Beijing, China  
*Cum Laude*  
*With Honors Research Distinction*  
*in Civil Engineering*

**Bachelor of Science in  
Computer Science and  
Engineering**

Boyan Alexandrov, Sofia,  
Bulgaria  
Samual James Bantner,  
Pataskala  
Lowell Clifford Bateman,  
Cincinnati  
Stephen Jacob Cassidy,  
Aurora  
Sagar Kantilal Chopda, Nasik,  
India  
Andrew David Daughters,  
Columbus  
Evan Michael Dawson,  
Lancaster  
Christopher Lee Dean,  
Columbus  
*Summa Cum Laude*  
*With Honors in Engineering*  
*With Honors Research Distinction*  
*in Electrical and Computer*  
*Engineering*  
Oscar Flores, Tehuixtlera,  
Mexico  
Jeremy Heath Gardner,  
Worthington  
Justin Lawrence Harrison,  
Akron  
*Cum Laude*  
Brad Hartshorn, Hamilton  
*Magna Cum Laude*  
Hitoe Hayasaka, Dublin  
Andrew Scott Herman, Austin,  
TX  
Robert Alan Holbert,  
Columbus  
Nicholas Scott Hunter,  
Springboro  
Ryan Alan Karason, Amherst  
Joseph Russell Kinzig,  
Beavercreek  
*Magna Cum Laude*  
Jan Alexander Kumor,  
Centreville, VA  
Kyle Anthony Kynard, Toledo  
Lei Li, Barberton  
*Cum Laude*  
Thomas William Logan,  
Columbus  
Austin Robert Lohr, Cincinnati  
Yiran Luo, Nanjing, China  
*Magna Cum Laude*  
Michael Andrew Malinowski,  
Eastlake

Ryan Vincent McGowan,  
Columbus  
*Magna Cum Laude*  
Joshua Paul Meek, Shadyside  
*Cum Laude*  
Megan Elizabeth Nafziger,  
Westerville  
Joshua Frank Owusu-Dekyi,  
Indianapolis, IN  
Adam Gene Perks, Springfield  
Christopher David Powers,  
Columbus  
*Magna Cum Laude*  
Stephen Powers, Columbus  
Janet Michelle Rapacz,  
Parma  
Tristan James Reichardt,  
Grand Blanc, MI  
David Christopher Reing,  
Perrysburg  
*Cum Laude*  
Brandon James Rockwell,  
Sandusky  
Juan A. Roman, Cleveland  
*Cum Laude*  
William W. Rose IV, Massillon  
Aaron D. Ryan, Dublin  
Krit Saefang, Bangkok,  
Thailand  
*Cum Laude*  
Kyle Richard Salberg, Rocky  
River  
*Magna Cum Laude*  
*With Honors in Engineering*  
Gregory Philip Shayko,  
Cleveland  
Alexander Richard Smith,  
Hudson  
Zachary Charles Smith,  
Dublin  
*Cum Laude*  
Ryan Michael Southard,  
Mentor  
Andrew Joseph Strominger,  
Bexley  
Bryan Wesley Stump, Aurora  
Jennifer Leigh Sulc, Auburn  
Drew David Switzer, Ashland  
Evan Michael Todd,  
Columbus  
*Magna Cum Laude*  
Benjamin Michael Trivett,  
Pataskala  
Drew David Valentine, Celina  
Chase Cameron Violet, Lima  
Bhavya Deepak Vyas, Rajkot,  
India  
*Summa Cum Laude*  
Steven Daniel Ware,  
Bellbrook  
Christopher Thompson  
Weeks, Dublin  
David James Welling, Liberty  
Township  
Rosi Molianingrum Wyan,  
Jakarta, Indonesia  
*Cum Laude*

Jingwei Xu, Taizhou, China  
*Magna Cum Laude*  
Michael E. Zazon, Columbus

**Bachelor of Science in  
Electrical and Computer  
Engineering**

Nicholas Alan Adams, Obetz  
Blake Anthony Adkins,  
Chesapeake  
*Magna Cum Laude*  
Hamza Abdirisaq Ali,  
Columbus  
Stephen Joseph Anderson,  
Mentor  
James G. Barker II, Columbus  
Yongmin Bea, Gunpo, Korea  
Stephen Caleb Bergman,  
Alpha  
Abel Hailemariam Beyene,  
Dekamhare, Eritrea  
Derek Michael Bochnak,  
Lexington  
*Cum Laude*  
Bruce O. Bryan, Enon  
David Murdock Burkett, West  
Chester  
David Aaron Busbey,  
Columbus  
Evan Michael Byrne,  
Cincinnati  
*Magna Cum Laude*  
Tai Wing Cheng, Hong Kong,  
China  
David Evan Christman II,  
Stow  
Jason Michael Colles, Dublin  
Preston Conley, Columbus  
Gary Francis Felkins, Jr.,  
Rock Island, IL  
Daniel Joseph Foley,  
Westerville  
Ashwin Ashok Gapchup,  
Pune, India  
Kevin Jacob Hanigan,  
Broadview Heights  
*Cum Laude*  
Mohd Harish, Malerkotla,  
India  
Ryan Singleton Haynes,  
Westerville  
David Cory Henderson,  
Tallmadge  
Kyle Christopher Hoffman,  
Miller City  
Joseph Angelo Innamorato,  
Hudson  
Andrew Wilhelm Karr,  
Pickerington  
*Magna Cum Laude*  
Kyle Samuel Kelly, Derwood,  
MD

Andrew Thomas Koch,  
Wooster  
*Summa Cum Laude*  
Todd Richard Kunze, Grand  
Island, NY  
*Cum Laude*

Victor C. Lin, Cincinnati  
Shunqian Luo, Guangzhou,  
China

William R. Manning, Fort  
Thomas, KY

Bernard William Metro,  
Monroeville, PA

*Magna Cum Laude*  
Jacob Andrew Michel,  
Sylvania

*Magna Cum Laude*  
Mihir Nandkeolyar, Sylvania

Irvin Frank Nigarura,  
Centerville

James Riley O'Donnell,  
Cincinnati

Andrew Robert Palmer,  
Jacksonville, FL

David Christopher Ragnacci  
III, Mason

*Cum Laude*

Nicholas Loyal Ruegsegger,  
Westerville

Kyle Richard Salberg, Rocky  
River

*Magna Cum Laude*  
*With Honors in Engineering*

Jeremy Robert Scheihing,  
Fairborn

Derek K. Schmid, Wooster

Paul Robert Schwendenman,  
Columbus

Markus Sievers, Hamburg,  
Germany

*Magna Cum Laude*  
Tate Robinson Smith,  
Delphos

Austin Joseph Speelman,  
New Bremen

Anthony John Stoner,  
Centerville

*Cum Laude*

Christopher Lee Stroop,  
Circleville

Patrick James Whewell,  
Bristow, VA

*Magna Cum Laude*  
Johnny H. Wu, Columbus

*Cum Laude*

Zhe Wu, Harbin, China

Chengyu Zhou, Wuhan, China

Liyu Zhu, Quanzhou, China  
*Cum Laude*

### **Bachelor of Science in Engineering Physics**

Joseph M. Durbak, Rootstown

### **Bachelor of Science in Environmental Engineering**

Matthew David George,  
Lebanon

Daniel Michael Goodman,  
Missouri City, TX

*Magna Cum Laude*

Bethany Ann Puthoff, Saint  
Henry

Yan Armand Tosin, Jakarta,  
Indonesia

### **Bachelor of Science in Food, Agricultural, and Biological Engineering**

Elizabeth Maurer Buening,  
Columbus

Derek Eugene Coon, Celina

Ethan Emerson Hayes,  
Rockford

Kyle Joseph Johns, Canton

Christopher A. Kosto,  
Huntington, WV

Thomas Zachary Lange,  
Piqua

Justin Logan McBride, Dola

Marcus Philip Mithoefer,  
Milford

Jonathan Michael Ricketts,  
Springfield

Natale Kristine Riegel,  
Circleville

Seana Mari Shannon, El  
Dorado, KS

Jamie Elizabeth Tylicki, Rocky  
River

Mohd Saif Usmani, Aligarh,  
India

Cooper Logan Wiley, Leetonia

### **Bachelor of Science in Industrial and Systems Engineering**

Velva Roxanne Guinty,  
Gahanna

Alexander Kyle Lindsey,  
Naperville, IL

Adam Baxter Mickey,  
Gahanna

Fredric Prevatt Morgan II,  
Dayton

Lauren Christine Nash,  
Southbury, CT

Amber Michelle Owens,  
Cincinnati

*Magna Cum Laude*

Eric Raymond Taylor, Milford

### **Bachelor of Science in Landscape Architecture (Austin E. Knowlton School of Architecture)**

William James Haupt, Dublin

Christopher Charles Laster,  
Oregon

*Cum Laude*

Adam D. May, Dayton

Daniel Wayne McConaughy,  
Cleveland

Alexander Robert Michel,  
Johnstown

Robert Andrew Moffat IV,  
Santa Ana, CA

Jason Cale Reibold,  
Cincinnati

### **Bachelor of Science in Materials Science and Engineering**

Marcia Goodman Allen,  
Cincinnati

*Cum Laude*

*With Honors in Engineering*

Mary Lynn Border, Lexington

Rachel Leslie Krasicki,  
Buffalo, NY

Elisabeth Kathryn Lahrman,  
Powell

Kyle Joseph Lamone, New  
Albany

*Cum Laude*

Angela Ling Ou, Toledo

*Magna Cum Laude*

Mark Stephen Thomson,  
Westerville

*Cum Laude*

### **Bachelor of Science in Mechanical Engineering**

Abdulmohsen Tariq Al  
Duwaisan, Kuwait City,  
Kuwait

Jared Evan Baker, Fairfield  
*Magna Cum Laude*

Reem Bastaki, Al-Adan,  
Kuwait

Cory Raymond Bittner,  
Westfield Center

Jiunn Khiong Boon, Pusat  
Bandar Puchong, Malaysia

*Cum Laude*

Jennifer Marie Brink,  
Reynoldsburg

*Cum Laude*

*With Honors in Engineering*

Christian Anders Brunckhorst,  
Oxford

Joshua Allen Clements, Ada  
Matthew Dechering,  
Cincinnati  
*Magna Cum Laude*  
Alexander A. Dmitriev,  
Columbus  
Christopher Charles Drenik,  
Harpersfield  
William Patrick Ehret,  
Columbus  
*Magna Cum Laude*  
Ryan Christopher Engel,  
Gahanna  
*Summa Cum Laude*  
Aaron Asher Feldman,  
Beachwood  
David Nicholas Ford, Newark  
Andrew John Freiheit,  
Lexington  
*Cum Laude*  
Adam Michael Frishkorn,  
Columbus  
*Summa Cum Laude*  
Yao Fu, Wuhan, China  
Matthew Lawrence Handford,  
Hilliard  
*Summa Cum Laude*  
*With Honors Research Distinction*  
*in Mechanical Engineering*  
Kyle Brandon Harbaugh,  
Temecula, CA  
John Michael Harman, Dayton  
Matthew Steven Harper,  
Cincinnati  
Kevin Thomas Hess, Maria  
Stein  
*Magna Cum Laude*  
Alpha Kamara, Freetown,  
Sierra Leone  
Luke Thomas Kelm,  
Salineville  
*Magna Cum Laude*  
*With Honors in Engineering*  
Chuan Meng Kho, Klang,  
Malaysia  
William George Kickel, North  
Royalton  
*Cum Laude*  
Mathew Daniel Koehler,  
Columbus  
Benjamin Douglas Kovach,  
Avon Lake  
Robert Michael Kress, North  
Canton  
Michael Richard Kurz, Parma  
Jeremy David Languis,  
Columbus  
William Alexander Leet,  
Mandeville, LA  
Ryan James Marcia,  
Gahanna  
Brandon James Mason,  
Mason  
Ryan William McGaughey,  
Avon Lake  
Kirk Alan Meyer, Miller City  
*Magna Cum Laude*

Ryan Joseph Miller,  
Newcomerstown  
Nathaniel Allen Modlich,  
Grandview Heights  
Nigma Mustafa, Dhaka,  
Bangladesh  
Michael Scott Newman,  
Harold, KY  
Tan Xuan Nguyen, Columbus  
Matthew Joseph Organiscak,  
Dublin  
*Cum Laude*  
Aaron Michael Pack, Canton  
Nathan Charles Penrod,  
Kettering  
Jordan Elyse Piening,  
Cincinnati  
Gabriel Joseph Pirie, Akron  
*Magna Cum Laude*  
Scott Christopher Porter,  
Hilliard  
Raghav Rajpal, Karnal  
Haryana, India  
*Magna Cum Laude*  
Emily Mae Ralph, Loveland  
*Cum Laude*  
John Karl Ramsey, Jr., Lucas  
Alexander James Rapp,  
Kenton  
*Cum Laude*  
Eric Howland Richards,  
Toledo  
Mark Robert Riggs, Sunbury  
*Magna Cum Laude*  
*With Honors Research Distinction*  
*in Mechanical Engineering*  
Nicholas Robert Rumberger,  
West Chester  
Jillian L. Rushnock, White  
Oak, PA  
Samual Steven Riczo  
Schomer, North Royalton  
Andrew James Schulte,  
Columbus  
Dhruv Sharma, New Delhi,  
India  
Cory Blaine Shoup, Dalton  
Patrick Edward Stitts,  
Twinsburg  
Han Yiang Tam, Seremban,  
Malaysia  
Stephanie Louise Tsavaris,  
Mansfield  
*Magna Cum Laude*  
Robert William Weil Viers,  
Blacklick  
*Magna Cum Laude*  
Jared Lee Webb, Pickerington  
Alexander James West,  
Mount Gilead  
Thomas Rodger Wiant,  
Brimfield  
Dingjun Yue, Dengfeng,  
China

## **Bachelor of Science in Welding Engineering**

Quinten Joseph Scott, Ripley

## **College of Food, Agricultural, and Environmental Sciences**

Dean: Bruce A. McPheron

## **Bachelor of Science in Agriculture**

Andrew Preston Ash, Ashville  
Rebecca Irene Auck, Tiro  
Christopher Ballard Bennett,  
Dublin  
Shana Elizabeth Beppler,  
Dover  
Eric Douglas Billman,  
Burbank  
*Summa Cum Laude*  
Kara M. Birkhimer, Salem  
Doug Wayne Bodey,  
Springfield  
Lane Grace Bookenger,  
Genoa  
Tiffany Annette Bowman,  
Edison  
Brandon Bradley Brooks,  
Athens  
Jonathan Garrett  
Christopherson, Grove City  
*Cum Laude*  
Deirdre Lee Christy, Alvada  
*Cum Laude*  
Thomas Ross Christy, Alvada  
*Summa Cum Laude*  
Todd Andrew Clark, Lino  
Lakes, MN  
Braeden Ellett Conaway,  
Chillicothe  
Brandon Carl Corry, Xenia  
Mareia Carla Dakhteh, Powell  
Kevin Andrew Davis,  
Massillon  
Alyson Tiaon Deak, Madison  
*Summa Cum Laude*  
Stefanie M. Dean, Hilliard  
Nichole Marie Deltour, Akron  
Jarrod Allen Dicken, Logan  
Anne Marie Dobrowski, Dublin  
Donovan D. Dula, Lewis  
Center  
Paul Joseph Durrant,  
Springboro  
Christopher Keith Dynes,  
Oxford

Brent William Fahrmeier,  
Parma  
*Magna Cum Laude*  
John David Fickel, Oakwood  
Andrew B. Field, Marion  
Brady M. Forshey, Wauseon  
Timothy Raymond Friedrich,  
Poland  
Kelli Beatriz-Lola Galloway,  
Columbus  
Clayton Wayne Garrett,  
Winchester  
Bradley John Gerten, Leipsic  
Keith Daniel Gibson,  
Springfield  
Yolanda C. Gravely,  
Columbus  
Lindsey Christine Grimes,  
Hillsboro  
*Cum Laude*  
Amanda Elizabeth Haddix,  
South Vienna  
Cydney Ch'e Hoffman, Belpre  
Kelsey Michelle Holter,  
Pomeroy  
Joshua James Huston, Mount  
Sterling  
Laura Theresa Iesue, Carroll  
Mark Allan Janowiecki,  
Columbus  
*Cum Laude*  
*With Honors Research Distinction  
in Entomology*  
Katie A. Johnson, Thornville  
Janet Lorraine Josten, Point  
of Rocks, MD  
*Cum Laude*  
Isaac Jeffrey Kauffman,  
Wooster  
*Magna Cum Laude*  
Ellen Michelle Keck,  
Raymond  
*Cum Laude*  
Matthew Douglas Kemper,  
Yorkshire  
Nickolas Ryan Kocher, Galion  
Samantha Nicole Konkle,  
Urbana  
*Magna Cum Laude*  
Katie Adaline Ladrach, West  
Salem  
Lyndsey Ian Lawlis, Baltimore  
Justin Samuel Lelesch,  
Leavittsburg  
Beverly M. Lennartz, Fort  
Recovery  
Benson English Lindsey III,  
Columbus  
Starlene Gay Link, Gahanna  
Leonard Millard Marlowe,  
Glenford  
Megan Suzanne Masterson,  
Grove City  
Luke Steve McDevitt,  
Wapakoneta  
Ginger Jade Meyer, Dayton  
Morgan Danielle Miller, Middle  
Point

Jordan Danielle Morsheiser,  
Carrollton  
Audrey Rachel Neal, Tiffin  
*Cum Laude*  
Jessica Leilani Park, Etna  
Joseph Michael Parks,  
Columbus  
Natalie Lynn Pendleton,  
Springfield  
Alaina Sue Pullins, New  
Carlisle  
Paul David Reed, Wadsworth  
Matthew James Rettig,  
Hamler  
Rachel Lee Rohanna,  
Waynesburg, PA  
Scott Allan Ruck, Geneva  
Rebekah Bethann Sanchez-  
Hodge, Kettering  
Amanda Rae Schaffner,  
Alvordton  
Carl Guy Scoles, Bluffton  
Jacob A. Selby, Uniontown  
Justin Leroy Sheets, Lima  
Timothy Dennis Sherer,  
Hudson  
Anthony Joseph Sirna, Solon  
Cory James Smith, Ottawa  
Megan Marie Stenger,  
Belmont  
Bailey Anne Stolarsky, Solon  
*Magna Cum Laude*  
Andrew Michael Szpak,  
Grafton  
Devin Alyne Thomas,  
Trotwood  
Michael James Tsakiries,  
Wadsworth  
Lenae Marie Tunila,  
Marysville  
Treg Robert Ulmer, Thornville  
Monica Faye Van Deusen,  
Medina  
Amber Leigh Vannoy, Grove  
City  
Nicholas Enrique Villalba,  
Columbus  
Matthew William Sand  
Walston, Mason  
Matthew James Welch,  
Galloway  
*Cum Laude*  
Cassandra Renee Wilson,  
Plain City  
Brad Wolford, Stoutsville  
Jong moo Won, Yeosu, Korea  
Derek L. Zirkle, St. Paris

### **Bachelor of Science in Construction Systems Management**

Matthew Alan Bader, Akron  
Garren Patrick Bevilaqua,  
Columbus

Thomas Erwin Brausch III,  
Wilmington  
Steven Parker Brown, Logan  
Alex Paul Dawes, Hudson  
Ryan Alexander Highlander,  
Chagrin Falls  
Andrew George Komar,  
Broadview Heights  
Douglas Lamar Lane, Hilliard  
Eric Richard Loughridge,  
Celina  
Patrick Joseph Mayo,  
Rossburg  
Ronald Frederick McGough,  
Marysville  
*Cum Laude*  
Rodney Ryan McKinley,  
Johnstown  
Thomas Hoang Nguyen,  
Galena  
Jason Dell Osborn, Columbus  
*Summa Cum Laude*  
Kyle Thomas Pancero,  
Cincinnati  
Christopher Anthony Pisanelli,  
Sheffield Lake  
Kyle George Prince,  
Whitehouse  
Michael T. Rauh, Fort  
Recovery  
Jared Allan Schultz,  
Pataskala  
Luke Jamal Sheldon,  
Worthington  
Steven Mark Stipkovich,  
Painesville  
*Cum Laude*  
Michael Stephen Ugrinic,  
Mentor  
Andrew Walker, Lexington  
Paul R. Wyatt, Winchester,  
KY  
Garret Paige Zimmerman,  
Sardinia

### **Bachelor of Science in Food Science**

Emilee Kathleen Landers,  
Stow  
Henry Permana, Bandung,  
Indonesia

**School of  
Environment and  
Natural Resources**

**Bachelor of Science in  
Environment and  
Natural Resources**

Robert Gary Abramoff,  
Shaker Heights  
*Cum Laude*  
Nicholas A. Baiamonte, East  
Palestine  
*Magna Cum Laude*  
Katelyn Marie Banks,  
Middletown  
Anthony Bello, Uniontown  
Mikelis Imants Berzins,  
Brinklow, MD  
Benjamin J. Bosse, Columbus  
Cameron Aaron Bushong,  
Marysville  
Ariana Clements, Nahant, MA  
Sarah Rose Devonshire, San  
Dimas, CA  
Krysten N. Dick, Plain City  
David James Doria, Canton  
Danielle Flowers, Logan  
Amanda Jolynn Fruth,  
Crestline  
*Magna Cum Laude*  
Abbey Gilligan, Newark  
Craig Allen Higbie, Lima  
Brittany Lynne Ingram,  
Westerville  
Jordan James Jenkins,  
Sidney  
Todd Steven Karg, Upper  
Sandusky  
James Casey Karn, Delaware  
Jacqueline Marie Lammers,  
Danbury Township  
*Cum Laude*  
Louis Walter Lamosek,  
Bristolville  
Ding Lu, China  
*Cum Laude*  
Michael P. Marshall,  
Columbus  
Jeff Moorman, Bloomingdale  
Adelaide Negrete, Columbus  
Christina Elizabeth Barbara  
Reeves, Grandview Heights  
Theresa Michelle Sabo,  
Dublin  
Joseph Edward Shaw,  
Brunswick  
Claire Louise Sutton,  
Perrysburg  
Samantha Diane Weidner,  
Brimfield  
Theodore Wilson Zech,  
Wooster  
Samira Zoofan, Columbus

**Agricultural  
Technical Institute –  
Wooster**

**Associate in Applied  
Science**

Sarah Rae Adams, Massillon  
Brianna Marie Allen,  
Chesterland  
Logan Nicholas Armbrust,  
Doylestown  
Lindsay Marie Bloom, Tiffin  
Sarah Marie Carver, Sylvania  
Bryan Lynn Flint, Westerville  
Marcus John Fritz, Norwalk  
Tyler James Grossenbacher,  
Louisville  
Zachary Edward Gullette,  
Cridersville  
Joseph Michael Henz,  
Cincinnati  
Sharla J. Kauffman,  
Marshallville  
Jordan Mitchell McDowell,  
Killbuck  
Donald M. McNish, Jefferson  
Rachel L. Olivieri, Canton  
Jordan Jeffrey Pierce, Canton  
Chelcie Marie Rutter, Fostoria  
Joseph W. Schopp, Newark  
Sarah A. Shimko, Akron  
Elizabeth Anne Stocker, New  
Philadelphia  
Eric Carl Stottlemeyer, Plain  
City  
Kyle Clarence Sudhoff, Fort  
Recovery  
Adam Lee Trolie, Elmore

**Associate of Science**

Jeneva D. Auble, Wellington  
Brittany Lauren Bovia, Shelby  
*Magna Cum Laude*  
Rachel Lynn Collins, Norton  
Lucas John Kuhlman, Shelby  
Brittani Elaine Nau, Pleasant  
City  
Dylan Dreese Sedmak,  
Powell  
*Cum Laude*  
Troy Lewis Stauffer, Ashland  
Tamara Jo-Francis Toussant,  
Alliance  
Lacey Lynn Uhler, Wooster  
Megan Michelle Yoak,  
Loudonville

**Certificate in Hydraulic  
Service and Repair**

Joshua Stephen Goodlet,  
Kent

**Michael E. Moritz  
College of Law**

Dean: Alan C. Michaels

**Juris Doctor**

Moon Young Choe, Columbus  
B.S. (Georgetown University)

James Francis Douglass,  
Columbus  
B.S. (Youngstown State  
University)

Jordan Z. Glavinov, Westlake  
B.A.

Alexander Duffy Korry,  
Warwick, RI  
B.A. (University of Rhode  
Island)

Clara Rose Levrault,  
Columbus  
B.A. (University of California,  
San Diego)

Lauren Michelle May, North  
Canton  
B.A. (Kent State University)

Hasan Misherghi, Upland, CA  
B.A. (University of California,  
Los Angeles)

Sanya Shah, Cincinnati  
B.A. (George Washington  
University)

Loren Few Simmons,  
Berkeley, CA  
B.A. (Wheaton College)

**Master of Laws**

Salah Eldin Noureldin, Dublin  
LL.B. (Ain Shams University)  
M.A. (Ohio University)

## College of Medicine

Dean: Charles J. Lockwood

## Doctor of Medicine

Robert Charles Keely,  
Columbus  
B.A. (University of Puget  
Sound)

## School of Health and Rehabilitation Sciences

### Bachelor of Science in Allied Health Professions

Ryan Lee Kerns, Ottoville  
Michael William Moore, Canal  
Winchester  
Megan Nichole Roberts,  
Spencerville  
Kyle Lee Yost, Akron

### Certificate of Post Baccalaureate Medical Technologist

Li Xu, Columbus  
B.S. (Jilin Agricultural  
University)

## College of Nursing

Dean: Bernadette M. Melnyk

### Bachelor of Science in Nursing

Patricia Albano-Seitz, Lima  
Amber Leigh Ball,  
Spencerville  
Monica Mechelle Bitner,  
Lakewood  
Lisa Lynn Bugglin, Zanesville  
Magdalena Faiella, Québec,  
Canada  
Jennifer Kaye Falkenheim,  
Hilliard  
Joyce Ellen Green, Columbus  
Dionna Michelle Harris,  
Dayton  
Sonia Marie Haynes, Canal  
Winchester

Julia Ann Hemleben,  
Columbus  
Connie Sue Kellerman,  
Maplewood  
Melissa Michelle Law, Lima  
Brittany Nicole Myers,  
Columbus  
Beth Ann Pruitt, Hilliard  
Nathaniel Rogers, Granville  
Ying Ru, Beijing, China

## College of Optometry

Dean: Melvin D. Shipp

### Doctor of Optometry

Amy Marie Schnegg, Dublin  
Bachelor's (Rose-Hulman  
Institute of Technology)  
Omar Amjad Sweidan, Ann  
Arbor, MI  
B.A. (University of Toledo)

## College of Pharmacy

Dean: Robert W.  
Brueggemeier

### Doctor of Pharmacy

Angelo Luis Cintron, Jr.,  
Columbus  
B.S.Pharm., B.A.  
Gene Gavin Metz, Powell  
B.S.Pharm.  
*Magna Cum Laude*  
Dawn Michelle Sheets,  
Sylvania  
B.S.Pharm. (University of  
Toledo)

### Bachelor of Science in Pharmaceutical Sciences

Natalie Kathleen Arkfeld,  
Madeira  
*Cum Laude*  
*With Honors in Pharmaceutical  
Sciences*  
Tiffany Elaine Arnold, Lowell  
Negin Fallahi, Cincinnati  
*Summa Cum Laude*  
Adam Joseph Hohman, Tiffin  
Amin Mohamed Jimale,  
Columbus  
*Cum Laude*  
Sharon So-Young Kang,  
Columbus

Jennifer Marie Kmetich,  
Willoughby Hills  
Daniel Maximilian Koehler,  
Shreve  
Kelsey Lin Kresser,  
Springboro  
*Summa Cum Laude*  
Yutian Li, Xinhui, Guangdong,  
China  
Alexandrea Marie Lightfoot,  
Akron  
Amanda Sue Martin, Canal  
Winchester  
Jonghak Oh, Seoul, Korea  
*Cum Laude*  
Si yeon Park, Seoul, Korea  
*Summa Cum Laude*  
*With Honors in Pharmaceutical  
Sciences*  
Brandon Philip Ra,  
Wadsworth  
Rebecca Anne Rady,  
Twinsburg  
*Summa Cum Laude*  
Ryan David Sanders,  
Columbus  
Nicholas Andrew Schroeder,  
Montpelier  
Monica Chong Ven, Hawthorn  
Woods, IL  
Devon Tremaine Williams,  
Huber Heights  
Eunjung You, Seoul, Korea  
*Summa Cum Laude*

## John Glenn School of Public Affairs

Director: Charles R. Wise

### Bachelor of Arts

Sean Michael Hicks,  
Columbus  
*Cum Laude*  
*With Honors in Public Affairs*  
*With Research Distinction*  
Brittany Lynn Hyer,  
Pleasanton, CA  
Margaret Elyse Murdock,  
Dayton  
Alicia Christine Rice,  
Wauseon  
Abigail Lauren Sciarini,  
Painesville  
Gina Christine Space, Dover

November 9, 2012 meeting, Board of Trustees

**College of Social  
Work**

Dean: Thomas K. Gregoire

**Bachelor of Science in  
Social Work**

Jacqueline Rose Buchholtz,  
Grove City  
*Cum Laude*  
Shayla Branay Willis, Grand  
Rapids, MI

APPENDIX XVII

**PERSONNEL ACTIONS** (cont'd)

Appointments/Reappointments of Chairpersons/Directors

SHERYL A. BARRINGER, Interim Chair, Department of Food Science and Technology, effective September 1, 2012 through August 31, 2014.

JAMES J. BEATTY\*\*, Chair, Department of Physics, effective September 1, 2012 through August 31, 2016.

RUSSELL R. LONSER\*, Chair, Department of Neurological Surgery, effective November 1, 2012 through June 30, 2016.

Professional Improvement Leaves

GERALD S. FRANKEL, Professor, Department of Materials Science and Engineering, effective Autumn Semester 2012 and Spring Semester 2013.

PHILLIP G. POPOVICH, Professor, Department of Neuroscience, effective Summer term 2013.

Professional Improvement Leaves – Change in Dates

DOUGLAS A. BERMAN, Professor, College of Law, change effective date from Autumn Semester 2012 to Spring Semester 2013.

EUGENE W. HOLLAND, Professor, Department of Comparative Studies, change effective date from Autumn Semester 2012 and Spring Semester 2013 to Autumn Semester 2012.

Emeritus Titles

HUGH D. ALLEN, Department of Pediatrics with the title Professor Emeritus effective November 1, 2012.

JAMES R. BARTHOLOMEW, Department of History with the title Professor Emeritus effective January 1, 2013.

DAVID A. CRESSY, Department of History with the title Professor Emeritus effective January 1, 2013.

TERRENCE L. GRAHAM, Department of Plant Pathology with the title Professor Emeritus effective November 1, 2012.

J. HUSTON MCCULLOCH, Department of Economics with the title Professor Emeritus effective January 1, 2013.

WILLIAM J. MITSCH, School of Environment and Natural Resources with the title Professor Emeritus effective November 1, 2012.

DANIEL B. SHAPIRO, Department of Mathematics with the title Professor Emeritus effective January 1, 2013.

WILLIAM D. ANGEL, Department of Political Sciences (Lima) with the title Associate Professor Emeritus effective November 1, 2012.

MICHAEL A. CUNNINGHAM, Department of Evolution, Ecology and Organismal

November 9, 2012 meeting, Board of Trustees

Biology (Lima) with the title Associate Professor Emeritus effective November 1, 2012.

MARK E. HEADINGS, Agricultural Technical Institute with the title Associate Professor Emeritus effective January 1, 2013.

ANNE M. SMITH, Department of Human Nutrition with the title Associate Professor Emeritus effective January 1, 2013.

Emeritus Titles – Change in Title

ROY J. LEWICKI, Department of Management and Human Resources, change title from Professor Emeritus to Irving Abramowitz Memorial Professor Emeritus, effective November 1, 2012.

\* New personnel to the University

\*\* Reappointments

APPENDIX XVIII

**UNIVERSITY FOUNDATION REPORT (cont'd)**

<u>Establishment of Designated Chairs</u>	<u>Total Gifts</u>
Honda R&D Americas Designated Chair (Is being established November 9, 2012, with gifts from Honda R&D Americas, Inc.; used to provide a chair position to be held by the director of the Honda/OSU Mobility Innovation Exchange.)	\$85,000.00
Spielman Family Designated Chair in Breast Imaging (Is being established November 9, 2012, with annual distribution from The Stefanie Spielman Fund for Breast Cancer Research endowment; used to provide a chair position for a nationally or internationally recognized faculty member in the specialty of breast imaging focusing on better prevention, improved treatments, and a cure of breast cancer.)	\$85,000.00
<u>Change in Description of Named Endowed Fund</u>	
Grimes Scholarship Fund	
<u>Change in Name and Description of Named Endowed Fund</u>	
From: Richard and Leonora Hill Endowment for Optometry To: Richard and Leonora Hill Endowed Lecture Series for the College of Optometry	
From: Transportation and Parking Service Maintenance and Renewal Fund To: Transportation Service Maintenance and Renewal Fund	
<u>Establishment of Endowed Chair</u>	
The Charles F. Sinsabaugh Chair in Psychiatry (Established May 3, 1996, with gifts from Charles F. Sinsabaugh, MD; used to support a chair position to be held by a nationally eminent faculty member with a preference in schizophrenia or a related psychiatric field. The required funding level for a chair was met, and the name and description are being revised November 9, 2012.)	\$2,000,028.07
<u>Establishment of Named Endowed Funds</u>	
Faculty Initiatives and Research Discovery Endowment Fund (Is being established November 9, 2012, with funding acquired from the monetization of the University's parking assets in 2012; for the first 30 years, used to reinvest in the Discovery Theme Initiative; thereafter, used for faculty recruitment, matching support to colleges for faculty salaries, faculty salary support for research release time, retention of outstanding tenure-track faculty members, special space needs in support of faculty initiatives and research, research in targeted areas of development, and research staff support.)	\$200,000,000.00 (not gift money)

November 9, 2012 meeting, Board of Trustees

<p>Transportation Operations and Sustainability Endowment Fund (Is being established November 9, 2012, with funding acquired from the monetization of the University's parking assets in 2012; used for ongoing operations supporting the transportation management needs of the University, enhance the campus bus service, decrease traffic on campus, and create a more pedestrian-safe environment.)</p>	<p>\$150,000,000.00 (not gift money)</p>
<p>Eminent Scholarship and Student Support Endowment Fund (Is being established November 9, 2012, with funding acquired from the monetization of the University's parking assets in 2012; 70% used to support the University's premier scholarship program, currently the Eminence Scholarships Program; 20% used to support annual increases in minimum stipend levels of graduate fellows; 10% used to support undergraduate research operations to promote students' engagement in research and discovery activities.)</p>	<p>\$83,000,000.00 (not gift money)</p>
<p>OSU Arts District Support Endowment Fund (Is being established November 9, 2012, with funding acquired from the monetization of the University's parking assets in 2012; used to: maintain, renovate, and improve the physical conditions of current academic buildings and facilities in the Arts District, and construct new ones to support the visual and performing arts; plus supplement University and State support for arts programming that encourages integration within and across the arts on campus, and programming that builds stronger connections between the arts on campus and arts in the community.)</p>	<p>\$50,000,000.00 (not gift money)</p>
<p>Edwin H. and E. Christopher Ellison Endowment Fund (Is being established November 9, 2012, with gifts from colleagues, family, friends, and the OSU Surgery LLC to honor the accomplishments of the late Dr. Edwin H. Ellison and of his son, Dr. E. Christopher Ellison; used to provide support for ongoing needs, program enhancements, and special initiatives, and to foster innovation in the Department of Surgery.)</p>	<p>\$500,000.00</p>
<p>Ruby L. Grill Eye Research Fund (Is being established November 9, 2012, with an estate gift from Ruby L. Grill; used to support medical research on retinal disease, macular degeneration, and the cure and treatment of glaucoma.)</p>	<p>\$338,940.57</p>
<p>Donald E. and Dorothy L. Hauser Endowment Fund (Is being established November 9, 2012, with a gift from the Hauser Family Trust which was created through the estate gifts of Donald E. and Dorothy L. Hauser; used to provide unrestricted support of cancer programs.)</p>	<p>\$220,444.42</p>
<p>The Friends of History World War II Scholarship Fund (Is being established November 9, 2012, with gifts from numerous donors; used to provide scholarship support to undergraduate and/or graduate students in the study abroad program who are studying WWII History.)</p>	<p>\$108,903.00</p>

November 9, 2012 meeting, Board of Trustees

<p>The Carol L. Newcomb-Alutto Executive Education Endowed Fund (Is being established November 9, 2012, with a gift from Joseph A. Alutto in honor of Carol L. Newcomb-Alutto's retirement from The Max M. Fisher College of Business; used to support the sitting executive director of Executive Education.)</p>	<p>\$106,446.56</p>
<p>Elson Craig MD Ophthalmic Pathology Fund (Is being established November 9, 2012, with gifts from colleagues, family, and friends given in memory and in recognition of the career of the late Dr. Elson L. Craig; used to support research and programs involving ophthalmic pathology.)</p>	<p>\$100,650.00</p>
<p>The Maria Poebing McCutchen Student Exchange Travel Memorial Fund (Is being established November 9, 2012, with estate gifts from Richard McCutchen; used to provide scholarship support for students of The Ohio State University in a student exchange program between The Ohio State University and Ludwig-Maximilians Universität München and/or Technische Universität München in Germany.)</p>	<p>\$90,838.86</p>
<p>Terrence E. and Cecelia M. Geremski Innovation Fund (Is being established November 9, 2012, with a gift from Terrence E. and Cecelia M. Geremski; used by the dean of the Max M. Fisher College of Business to support the activities of the faculty, students, and staff in accordance with the strategic plan of the College.)</p>	<p>\$62,155.85</p>
<p>Donald G. Dunn Scholarship Fund (Is being established November 9, 2012, with gifts from Donald G. Dunn; used to provide scholarship support to undergraduate and/or graduate students in the study abroad program who are studying WWII History.)</p>	<p>\$57,500.00</p>
<p>The Sam Lee Commercialization Endowed Fund (Is being established November 9, 2012, with a gift from Dr. Shi Chuan Sam Lee; used for program support for the Student Commercialization Board within the Technology Commercialization and Knowledge Transfer Office.)</p>	<p>\$50,788.94</p>
<p>Robert P. Mullen Scholarship Fund in the Master of Health Administration Program (Is being established November 9, 2012, with gifts from Robert Paul Mullen; used to provide student financial aid for graduate students enrolled in the Master of Health Administration (MHA) Program in the College of Public Health based primarily on financial need.)</p>	<p>\$50,637.71</p>

November 9, 2012 meeting, Board of Trustees

The Lynn A. and Richard D. Colby Student Support Fund for Physical Therapy (Is being established November 9, 2012, with gifts from Lynn A. Colby and Richard D. Colby; used to support financial aid, tuition assistance, and academic and research associated activities for students in the School of Health and Rehabilitation Sciences (HRS) enrolled in the dual degree DPT/PhD program in Health and Rehabilitation Sciences; for DPT students who intend to enter the PhD Program in Health and Rehabilitation Sciences in the School of Health and Rehabilitation Sciences; for DPT students enrolled in the research specialization in Physical Therapy or Occupational Therapy; or for licensed physical therapists who are enrolled in the PhD program in HRS.)	\$50,300.00
Charles H. McCaghy Collection of Exotic Dance from Burlesque to Clubs Endowed Fund (Is being established November 9, 2012, with gifts from Charles McCaghy; used for the acquisitions, preservation, and exhibitions of the Charles H. McCaghy Collections of Exotic Dance from Burlesque to Clubs.)	\$50,000.00
S.T.A.R. Professorship Fund (Is being established November 9, 2012, with gifts from community members who are advocates of the Stress, Trauma and Resilience program in the Department of Psychiatry, including initial gifts from Thomas E. Szykowny and Dr. Lee Szykowny; reinvested until required minimum is met, then used to support a professorship position for a nationally or internationally recognized psychiatrist, or other doctorally prepared mental health professional in the field of behavioral health, who specializes in stress and trauma recovery.)	\$50,000.00
Linguistics Faculty Support Fund (Is being established November 9, 2012, with gifts from Peter Culicover, Ilse Lehista, and friends; used to provide an award to a faculty member in the Department of Linguistics.)	\$30,804.30
The Music and Dance Library Endowment Fund (Is being established November 9, 2012, with gifts from friends of the Library; used to purchase materials for the library's collection.)	\$25,884.00
S. Earl Brown Unrestricted Endowment in the College of Arts and Sciences (Is being established November 9, 2012, with estate gifts from S. Earl Brown; used at the discretion of the divisional dean of Social and Behavioral Sciences in consultation with the executive dean of the College of Arts and Sciences.)	\$25,000.00
<u>Change in Description of Named Endowed Fund</u>	
The Coca-Cola Critical Difference for Women Research on Women Endowed Fund	
The Elizabeth D. Gee Research on Women Endowed Fund	
The H. Gordon Hullfish Memorial Scholarship Fund	

November 9, 2012 meeting, Board of Trustees

The Colonel Bernard E. and Mrs. Mary R. McDaniel Opportunity  
Scholarship Fund

The John F. Schuller Scholarship Fund

The Visci Family Scholarship Fund

Change in Name and Description of Named Endowed Fund

From: The Donny R. and G. Jeanne Baker Memorial  
Scholarship Fund

To: The Donny R., G. Jeanne and Todd L. Baker Memorial  
Scholarship Fund

From: The College of Education Alumni Society Scholarship  
Fund

To: The Education Alumni Scholarship Fund

From: The Mildred Munday Scholarship Fund in Women's  
Studies in the College of Humanities

To: The Mildred Munday Scholarship Fund in Women's, Gender  
and Sexuality Studies

From: The Samuel L. and Nancy L. Faulkner Ponn Land Grant  
Opportunity Scholarship Fund

To: The Samuel L. and Nancy L. Faulkner Ponn Scholarship  
Fund

From: The Women's Studies Professional Development Fund  
Closure

To: Women's, Gender and Sexuality Studies Professional  
Development Fund

TOTAL

\$487,089,322.28

### **Honda R&D Americas Designated Chair**

It is proposed that the Honda R&D Americas Designated Chair be established November 9, 2012, by the Board of Trustees of The Ohio State University with gifts from Honda R&D Americas, Inc.

This fund provides a chair position to be held by the director of the Honda/OSU Mobility Innovation Exchange including, but not limited to, salary, benefits, and research.

The chair holder shall be appointed for a three-year term by the Board of Trustees of The Ohio State University as recommended by the dean of the College of Engineering. The expectations for this position shall include:

- Oversight of OSU MIX operations including management of MIX-related relationships with Honda
- Working with Honda counterpart (Honda MIX director) and the associate dean for research on identifying new opportunities for collaboration between Honda and OSU
- Engaging faculty members from throughout the College of Engineering and related science departments based on Honda's research needs
- Coordinating access to University facilities and equipment by Honda associates
- Facilitating interactions between OSU faculty and Honda associates through brainstorming sessions, individual meetings, etc.
- Working with OSU Research Foundation and the Honda-OSU Partnership executive director on the execution of contracts for MIX projects; acts as a liaison between faculty, the Office of Sponsored Programs, and Honda's contracting office as needed
- Coordinating and communicating all MIX and other Honda-related activities with the Honda-OSU Partnership executive director
- Oversight of operation of the Honda/OSU MIX laboratory space in Scott Lab
- Strategic planning and long term growth of MIX programs and impact
- Sound fiscal management and fiscal reporting of MIX activities
- MIX communications and website management

The activities of the chair holder shall be reviewed no less than every three years by the dean to determine compliance with the intent of the designated chair, as well as the academic and research standards of the University.

This designated chair position shall cease to exist when annual funding ends.

Amount Establishing Fund: \$85,000.00 minimum per year for 3 years

### **Spielman Family Designated Chair in Breast Imaging**

It is proposed that the Spielman Family Designated Chair in Breast Imaging be established November 9, 2012, by the Board of Trustees of The Ohio State University (University) with a portion of the annual distribution from *The Stefanie Spielman Fund for Breast Cancer Research* endowment.

The fund shall be used for a chair position at the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James) in support of a nationally or internationally recognized breast imaging faculty member focusing on better prevention, improved treatments, and a cure for breast cancer. Expenditures shall provide salary and benefits for the chair holder and, if funding level permits, other research-related expenses including state-of-the-art technology and personnel.

The designated chair holder shall be appointed for a four-year term by the University's Board of Trustees as approved by the chief executive officer of The James and the

November 9, 2012 meeting, Board of Trustees

director of the Comprehensive Cancer Center (CCC) in consultation with the senior vice president for Health Sciences and the dean of the College of Medicine. The activities of the chair holder shall be reviewed no less than every four years to determine compliance with the intent of the designated chair, as well as the academic and research standards of the University.

This designated chair position shall be funded initially for a five-year period and may be renewed thereafter based on appointee's four-year commitment period and subject to the required funding level for a designated chair at that time. At the end of each four-year period or upon an appointment vacancy, renewal shall be determined and approved by the chief executive officer of The James in consultation with the dean of the College of Medicine and with the senior vice president for Health Sciences. A representative of the family of Stefanie Spielman shall be advised of the renewal status of the designated chair.

The designated chair shall cease to exist when annual funding from the endowment distribution ends.

Amount Establishing Fund: \$85,000.00 minimum per year for 5 years

### **Grimes Scholarship Fund**

The Grimes Scholarship Fund was established December 14, 1942, by the Board of Trustees of The Ohio State University, with gifts from Grimes Manufacturing Company of Urbana, Ohio. The description was revised October 1, 1999, and November 9, 2012.

The annual distribution from this endowed fund shall be used to provide up to four equally funded scholarships for graduates of Urbana High School in Urbana, Ohio who are enrolled full-time at the University's main campus, to be awarded to first year students who have strong academic preparation and financial need, and who exhibit strong character and citizenship. Scholarships are renewable up to four years with satisfactory progress toward a degree and compliance in all scholarship criteria. The principal of Urbana High School, with the advice of faculty, shall annually rank and recommend recipients according to an established time schedule.

Student Financial Aid will make the final awarding selection and notify the recipients and Urbana High School, who will announce the recipients and the amount of their awards at commencement exercises. The University will share responsibility with the Urbana High School for ascertaining that the renewal recipients continue to meet the criteria of good citizenship, character, academic performance, and financial need.

The University may use its discretion in replacing a recipient who leaves school before finishing a particular year or all four years of their award. The University will supply a Grimes Family representative with an annual announcement of the recipients and request that each recipient, following the completion of each school year, send a letter to the Grimes Family and to the Urbana High School faculty reporting on their student experience, academic performance and career plans.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the

November 9, 2012 meeting, Board of Trustees

endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the donors, if possible, and the director of Student Financial Aid.

#### **Richard and Leonora Hill Endowed Lecture Series on Frontiers in Vision Research**

The Richard and Leonora Hill Endowment for Optometry was established July 21, 1978, by the Board of Trustees of The Ohio State University with gifts from Richard Mather Hill, OD, PhD, former College dean. The Richard M. Hill Foundation Assured Endowment Plan was established December 15, 1989, by the Board of Trustees of the Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Richard Mather Hill, OD, PhD. The funds were combined and the name and description of the original fund are being revised on November 9, 2012.

The annual distribution from this fund shall be used to provide funding for the College of Optometry to sponsor an annual lecture in vision science and research. Each year, the College of Optometry Research Committee shall submit three topics to the dean of the College, who will make the final selection of that year's theme and presenter(s). All related expenditures shall be approved by the dean. Up to 90% of the fund's annual distribution shall be available for this purpose, any unused portion to be reinvested into the principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the donor, if possible, and the dean of the College of Optometry.

#### **Transportation Service Maintenance and Renewal Fund**

The Transportation and Parking Service Maintenance and Renewal Fund was established September 19, 2008, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Trustees of The Ohio State University on September 22, 2004, with internal funds. The name and description are being revised November 9, 2012.

The annual distribution and principal, if necessary, shall be used for only maintenance and renewal of the Transportation facilities and infrastructure in accordance with provisions detailed in the Quasi-Endowment for Maintenance and Renewal Funds Agreement dated March 26, 2008.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

November 9, 2012 meeting, Board of Trustees

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the University that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use shall be designated by the University's Board of Trustees in consultation with the senior vice president for Administration and Planning and the senior vice president for Business and Finance and chief financial officer.

### **The Charles F. Sinsabaugh Chair in Psychiatry**

The Charles F. Sinsabaugh MD Medical Endowment Fund was established May 3, 1996, by the Board of Trustees of The Ohio State University with gifts from Charles F. Sinsabaugh, MD (BA *Cum Laude* and *with High Distinction*, 1947; MD *Summa Cum Laude*, 1951) of Newark, Ohio. The name was changed to The Charles F. Sinsabaugh Chair Fund in Psychiatry and the description was revised July 9, 2004. The required funding level as been reached and the chair is being established on November 9, 2012.

The annual distribution will support a chair position to be held by a nationally eminent faculty member, with a preference in schizophrenia or a related psychiatric field, as recommended by the chairperson of the Department of Psychiatry in consultation with the senior vice president for Health Sciences and dean of the College of Medicine. The activities of the endowed chair holder shall be reviewed no less than every five years by the senior vice president for Health Sciences and dean of the College of Medicine to determine compliance with the intent of the donor, as well as the academic and research standards of the University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the senior vice president for Health Sciences and dean of the College of Medicine.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the donor, if possible, and the senior vice president for Health Sciences and dean of the College of Medicine.

Amount Establishing Chair: \$2,000,028.07

### **Faculty Initiatives and Research Discovery Endowment Fund**

It is proposed that the Faculty Initiatives and Research Discovery Endowment Fund be established November 9, 2012, by the Board of Trustees of The Ohio State University with funding acquired from the monetization of the University's parking assets in 2012.

For the first 30 years of the endowment (Fiscal Year 2013 to Fiscal Year 2043), all annual distribution will be invested in the Discovery Theme Initiative. Decisions on

November 9, 2012 meeting, Board of Trustees

allocation of the annual distribution during this period will be made by the Discovery Themes leadership team with final decisions made by the executive vice president and provost. The annual distribution will be used as a stable source of revenue to support the recruitment of tenured and tenure-track faculty in support of the Discovery Theme Initiative.

After the first 30 years (Fiscal Year 2043 and beyond), the annual distribution will continue to be leveraged for providing financial support for faculty recruitment, matching support to colleges for faculty salaries, faculty salary support for research release time, retention of outstanding tenure-track faculty members, special space needs in support of faculty initiatives and research, research in targeted areas of development, and research staff support. The allocation of the annual distribution will be made by the executive vice president and provost as part of his/her strategic investment pool in support of the University's academic mission.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the executive vice president and provost and the senior vice president of Business and Finance.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the University that this fund should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use shall be designated by the University's Board of Trustees in consultation with the executive vice president and provost and the senior vice president of Business and Finance.

Amount Establishing Endowment: \$200,000,000.00 (not gift money)

### **Transportation Operations and Sustainability Endowment Fund**

It is proposed that the Transportation Operations and Sustainability Endowment Fund be established November 9, 2012, by the Board of Trustees of The Ohio State University with funding acquired from the monetization of the University's parking assets in 2012.

This endowment's purpose is to provide annual operating funding for campus transportation and traffic services and creating a more pedestrian-safe environment.

The annual distribution from this fund shall be used for ongoing operations supporting the transportation management needs of the University, enhance the campus bus service, decrease traffic on campus, and create a more pedestrian-safe environment. Funding may be used to enhance existing services and/or capital needs, support transportation sustainability initiatives, and improve pedestrian safety as approved by the senior vice president for Administration and Planning.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the senior vice president for Administration and Planning and the senior vice president for Business and Finance and chief financial officer.

The investment and management of and expenditures from all endowment funds shall

November 9, 2012 meeting, Board of Trustees

be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the University that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use shall be designated by the University's Board of Trustees in consultation with the senior vice president for Administration and Planning and the senior vice president for Business and Finance and chief financial officer.

Amount Establishing Endowment: \$150,000,000.00 (not gift money)

### **Eminent Scholarship and Student Support Endowment Fund**

It is proposed that the Eminent Scholarship and Student Support Endowment Fund be established November 9, 2012, by the Board of Trustees of The Ohio State University with funding acquired from the monetization of the University's parking assets in 2012.

The annual distribution from this fund will be allocated according to the following formula:

- 70% will be earmarked to support the University's premier scholarship program, currently the Eminence Scholarships Program
- 20% will be allocated to the Graduate School to support annual increases in minimum stipend levels of graduate fellows
- 10% will be allocated to the Office of Undergraduate Education to support undergraduate research operations to promote students' engagement in research and discovery activities

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the executive vice president and provost and the senior vice president of Business and Finance.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the University that this fund should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use shall be designated by the University's Board of Trustees in consultation with the executive vice president and provost and the senior vice president of Business and Finance.

Amount Establishing Endowment: \$83,000,000.00 (not gift money)

### **OSU Arts District Support Endowment Fund**

It is proposed that the OSU Arts District Support Endowment Fund be established November 9, 2012, by the Board of Trustees of The Ohio State University with funding

acquired from the monetization of the University's parking assets on 2012.

This Arts District will enable multi- and inter-disciplinary student work across all of Ohio State's arts units and will support collaborations with community partners, including CAPA, Opera Columbus, the Columbus Symphony, and many other community arts organizations. The Arts District will serve as the northern anchor of an arts corridor, to extend down High Street to the Brewery District and will include performing arts venues in partnership with CAPA, as well as the Urban Arts Space.

The vision for the Arts District includes a renovated Sullivant Hall, the expansion and renovation of the School of Music's Weigel Hall and Hughes Hall, the construction of a new performing arts complex to replace the Drake Performance and Event Center, the expansion of the Wexner Center, and the development of facilities on the east side of High Street to support the visual and performing arts. Other buildings, including Hayes Hall, the home of the Department of Design, and Hopkins Hall, home of the Department of Art, are part of the Arts District.

The annual distribution from this fund is earmarked to maintain, renovate, and improve the physical conditions of current academic buildings and facilities in the Arts District and construct new ones to support the visual and performing arts. Annual distribution is also earmarked to supplement University and State support for arts programming that encourages integration within and across the arts on campus and programming that builds stronger connections between the arts on campus and arts in the community (for example, new arts faculty start-up costs, visiting artist programs, campus teaching opportunities for community artists, seed funding for integrated arts programs for students and faculty, etc). The Office of Academic Affairs will allocate annual distribution to support the Arts District based on recommendations made by the executive dean of the College of Arts and Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the executive vice president and provost and the senior vice president of Business and Finance.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the University that this fund should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use shall be designated by the University's Board of Trustees in consultation with the executive vice president and provost and the senior vice president of Business and Finance.

Amount Establishing Endowment: \$50,000,000.00 (not gift money)

#### **Edwin H. and E. Christopher Ellison Endowment Fund**

It is proposed that the Edwin H. and E. Christopher Ellison Endowment Fund be established November 9, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from colleagues, family, friends, and OSU Surgery LLC to honor the accomplishments of the late Dr. Edwin H. Ellison and of his son, Dr. E. Christopher Ellison, as both physicians have made a significant impact on the field of general surgery at The Ohio State University.

Dr. E. Christopher Ellison has been a member of the Department of Surgery since 1984, when he joined the faculty as assistant professor, having returned to his home

town of Columbus, Ohio, to complete his general surgery residency training at The Ohio State University. During his nearly three decades at Ohio State, Dr. Ellison has shared his knowledge, experience, and insight with colleagues and students, and has published over 100 peer-reviewed articles and co-authored 2 books, the 9<sup>th</sup> Edition of *Zollinger's Atlas of Surgical Operations* and *The Coming Shortage of Surgeons*. His leadership has benefited many areas of the medical center, including past directorships of the Division of General Surgery and the general surgery residency program; chairperson of the Department of Surgery since 2000; vice dean for Clinical Affairs and the chief executive officer of the Faculty Group Practice (having led the two-year integration effort to develop it from the past affiliated physician group). He has been honored as a College of Medicine Distinguished Professor and as the holder of the Robert M. Zollinger Chair in Surgery.

Dr. Edwin "Eddie" H. Ellison (1918-1970) also served as an inspiration to his colleagues, residents, and medical students as a surgical scientist and educator. He studied biochemistry, completing his undergraduate, graduate, and medical degree education at Ohio State. After serving in the Army Medical Corps, he returned to Ohio State in 1949, where he co-identified the Zollinger-Ellison Syndrome in 1955; was promoted to professor in the Department of Surgery in 1957; and named "Man of the Year" by medical students for his superb teaching. Dr. Ellison authored more than 130 scientific publications and later became the chairperson of the division of Surgery at Marquette University.

The annual distribution from this fund shall provide support for ongoing needs, program enhancements, and special initiatives, and foster innovation in the Department of Surgery. Allocation of the distribution will be made by the chairperson of Surgery in consultation with the dean of the College of Medicine and the senior vice president of Health Sciences.

Should the endowment reach the funding level of \$1,000,000 for a professorship or \$2,000,000 for a chair position by June 30, 2016, the endowment's annual distribution will support a professorship or chair (based on above funding levels) in support of a nationally or internationally recognized physician faculty member in clinical or academic leadership in the field of Surgery. The appointment to the professorship or chair position, known as the *Edwin H. and E. Christopher Ellison Chair (or Professorship)*, shall be made by the Board of Trustees of The Ohio State University as recommended by the senior vice president for Health Sciences and by the dean of the College of Medicine in consultation with the chairperson of the Department of Surgery. The activities of the professorship or chair holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donor, as well as the academic and research standards of the University.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donors and as recommended by the chairperson of the Department of Surgery in consultation with the dean of the College of Medicine and the senior vice president for Health Sciences.

November 9, 2012 meeting, Board of Trustees

Amount Establishing Endowment: \$500,000.00

### **Ruby L. Grill Eye Research Fund**

It is proposed that the Ruby L. Grill Eye Research Fund be established November 9, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with an estate gift from Ruby L. Grill.

The annual distribution from this fund shall be used for the support of medical research on retinal disease, macular degeneration, and the cure and treatment of glaucoma. Allocation of distribution shall be directed by the chairperson of the Department of Ophthalmology in consultation with the dean of the College of Medicine and the senior vice president for Health Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the Department chairperson.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the chairperson of the Department of Ophthalmology in consultation with the dean of the College of Medicine and the senior vice president for Health Sciences.

Amount Establish Endowment: \$338,940.57

### **Donald E. and Dorothy L. Hauser Endowment Fund**

It is proposed that the Donald E. and Dorothy L. Hauser Endowment Fund be established November 9, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with a gift from the Hauser Family Trust, which was created through the estate gifts of Donald E. and Dorothy L. Hauser.

The annual distribution from this fund shall provide unrestricted support for cancer programs at the Arthur G. James Cancer Hospital and Richard J. Solove Research Institute (The James). Allocation of the distribution shall be made at the recommendation and approval of the chief executive officer of The James in consultation with the senior vice president for Health Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the chief executive officer.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

November 9, 2012 meeting, Board of Trustees

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek recommendations from the chief executive officer of The James and with the senior vice president for Health Sciences.

Amount Establish Endowment: \$220,444.42

### **The Friends of History World War II Scholarship Fund**

It is proposed that The Friends of History World War II Scholarship Fund be established November 9, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from numerous donors.

The annual distribution from this fund shall provide scholarship support to undergraduate and/or graduate students in the study abroad program who are studying WWII History. Recipients shall be selected by the chair of the Department of History in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the executive dean of the College of Arts and Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the executive dean of the College of Arts and Sciences.

Amount Establishing Endowment: \$108,903.00

### **The Carol L. Newcomb-Alutto Executive Education Endowed Fund**

It is proposed that The Carol L. Newcomb-Alutto Executive Education Endowed Fund be established November 9, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Joseph A. Alutto in honor of Carol L. Newcomb-Alutto's retirement from The Max M. Fisher College of Business at The Ohio State University on August 28, 2012.

The annual distribution from this fund shall be used to support the sitting executive

November 9, 2012 meeting, Board of Trustees

director of Executive Education. The incumbent in the position will be known as *The Carol L. Newcomb-Alutto Director of Executive Education*.

If for any reason the position of executive director of Executive Education is left unfilled for a three-year period, the annual distribution shall be directed to a current use fund known as *The Carol L. Newcomb-Alutto Scholarship Fund* and used to provide scholarship support to public sector executives enrolled in credit-free executive training programs at the Fisher College of Business.

If for any reason the position of executive director of Executive Education is eliminated, the endowment shall be revised to *The Carol L. Newcomb-Alutto Scholarship Fund* and the annual distribution shall provide scholarship support to public sector executives enrolled in credit-free executive training programs at the Fisher College of Business.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and the dean of the Max M. Fisher College of Business.

Amount Establishing Endowment: \$106,446.56

### **Elson Craig MD Ophthalmic Pathology Fund**

It is proposed that the Elson Craig MD Ophthalmic Pathology Fund be established November 9, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from colleagues, family, and friends given in memory and in recognition of the career of the late Dr. Elson L. Craig of Columbus, Ohio; and supported with gifts from his estate.

At the Ohio State University, Dr. Craig completed his undergraduate degree in zoology (BS, 1955) and earned his advanced degrees (MS Anatomy, 1961; MD, 1966). In the College of Medicine, Dr. Craig was the first African American to be elected junior (medical) class president in 1964-1965. He served as chief resident in the Department of Ophthalmology, 1969-70. After completing a fellowship at the University of California, San Francisco 1970-1971, he returned to The Ohio State University where he served as assistant and associate dean for Student Affairs in the OSU College of Medicine with a concentration on minority enrollment. He was given the alumni achievement award in 2004, served as chief of the Ophthalmic Pathology Division, and became associate professor emeritus, Department of Ophthalmology and Visual Sciences, in July 2004.

The annual distribution from this fund shall support research and programs involving ophthalmic pathology including resident education, imaging, presentations, personnel support, and scholarly activities as approved by the chairperson of the Department of Ophthalmology and Visual Sciences.

In any given year that the endowment distribution is not fully used for its intended

November 9, 2012 meeting, Board of Trustees

purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the Department chairperson.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice as recommended by the chairperson of the Department of Ophthalmology and Visual Sciences in consultation with the dean of the College of Medicine and the senior vice president for Health Sciences.

Amount Establishing Endowment: \$100,650.00

**The Maria Poebing McCutchen  
Student Exchange Travel Memorial Fund**

It is proposed The Maria Poebing McCutchen Student Exchange Travel Memorial Fund be established November 9, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with estate gifts from Richard McCutchen.

The annual distribution from this fund shall be used to provide scholarship support for students of The Ohio State University in a student exchange program between The Ohio State University and the universities in Germany named below. It will alternate between students studying Germanic Languages and Engineering. In even numbered years, the fund shall support a student from The Ohio State University to attend one of the German universities; in odd numbered years, students from one of the German universities will be offered the opportunity to attend The Ohio State University. If a student studying Germanic Languages receives the award, first preference shall be given to a student studying Engineering during that institution's next award cycle. If the annual distribution is sufficient, every year one student from The Ohio State University will receive a scholarship to attend one of the German universities and a student from one of the German universities identified below will be offered the opportunity to attend The Ohio State University.

The OSU scholarship recipient will attend either the Ludwig-Maximilians Universität München to pursue studies of German language, linguistic, literature, and culture, or the Technische Universität München to pursue studies in a field of engineering. Preference will be given to students demonstrating financial need. Scholarship recipients from Ohio State shall be recommended by the appropriate college or department and selected by the director of Study Abroad or his/her designee in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the

November 9, 2012 meeting, Board of Trustees

endowment principal at the discretion of the director of Study Abroad, Office of International Affairs.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the director of Study Abroad or the associate provost, Global Strategies and International Affairs.

Amount Establishing Endowment: \$90,838.86

#### **Terrence E. and Cecelia M. Geremski Innovation Fund**

It is proposed that the Terrence E. and Cecelia M. Geremski Innovation Fund be established November 9, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Terrence E. and Cecelia M. Geremski.

The annual distribution from this fund shall be used by the dean of the Max M. Fisher College of Business to support the activities of the faculty, students, and staff in accordance with the strategic plan of the College.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the Max M. Fisher College of Business.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the Max M. Fisher College of Business.

Amount Establishing Endowment: \$62,155.85

#### **Donald G. Dunn Scholarship Fund**

It is proposed that the Donald G. Dunn Scholarship Fund be established November 9, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Donald G. Dunn.

The annual distribution from this fund shall provide scholarship support to

November 9, 2012 meeting, Board of Trustees

undergraduate and/or graduate students in the study abroad program who are studying WWII History. Recipients shall be selected by the chair of the Department of History in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the executive dean of the College of Arts and Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and the executive dean of the College of Arts and Sciences.

Amount Establish Endowment: \$57,500.00

### **The Sam Lee Commercialization Endowed Fund**

It is proposed that The Sam Lee Commercialization Endowed Fund be established November 9, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Dr. Shi Chuan Sam Lee (MS 1972, PhD 1974), San Diego, California.

The annual distribution from this fund shall be used for program support for the Student Commercialization Board within the Technology Commercialization and Knowledge Transfer Office. The distribution will be transferred annually to the Technology Commercialization and Knowledge Transfer Office.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Engineering.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the

November 9, 2012 meeting, Board of Trustees

donor, if possible, and the dean of the College of Engineering.

Amount Establishing Endowment: \$50,788.94

**Robert P. Mullen Scholarship Fund in the  
Master of Health Administration Program**

It is proposed that the Robert P. Mullen Scholarship Fund in the Master of Health Administration Program be established November 9, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Robert Paul Mullen (MHA 1979).

The annual distribution from this fund shall provide student financial aid for graduate students enrolled in the Master of Health Administration (MHA) Program in the College of Public Health based primarily on financial need. Scholarships shall be awarded annually and are renewable for students who maintain good academic standing. Recipients shall be selected by the director of the MHA program in consultation with Student Financial Aid and the dean of the College of Public Health.

It is the preference of the donor that if scholarships for the MHA graduate program are no longer needed, then the annual distribution shall provide scholarships for students enrolled in the College of Medicine pursuing the MD degree.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Public Health.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donor, if possible, and the dean of the College of Public Health.

Amount Establishing Endowment: \$50,637.71

**The Lynn A. and Richard D. Colby Student  
Support Fund for Physical Therapy**

It is proposed that The Lynn A. and Richard D. Colby Student Support Fund for Physical Therapy be established November 9, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Lynn A. Colby (BS 1967; MS 1972) and Richard D. Colby (BA 1971) of Columbus, Ohio.

The annual distribution from this fund shall be used to support financial aid, tuition

assistance, and academic and research associated activities for students in the School of Health and Rehabilitation Sciences (HRS) enrolled in the dual degree DPT/PhD program in Health and Rehabilitation Sciences; for DPT students who intend to enter the PhD Program in Health and Rehabilitation Sciences in the School of Health and Rehabilitation Sciences; for DPT students enrolled in the research specialization in Physical Therapy or Occupational Therapy; or for licensed physical therapists who are enrolled in the PhD program in Health and Rehabilitation Sciences in HRS. It is the donors' intent that funds may also be used for DPT and PhD graduate education and graduate research related activities, projects, and initiatives including, but not limited to, professional conference presentations, travel, and professional development as approved by the director of the Division of Physical Therapy in the School of Health and Rehabilitation Sciences. Student recipients will be selected by the director of the Division of Physical Therapy in consultation with the dean of the College of Medicine. It is the donors' intent that financial aid and/or awards for study and research may be renewed annually for students who maintain good academic and professional standing.

Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the School of Health and Rehabilitation Sciences in consultation with the director of the Division of Physical Therapy.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and the director of the School of Health and Rehabilitation Sciences in consultation with the director of the Division of Physical Therapy.

Amount Establishing Endowment: \$50,300.00

**Charles H. McCaghy Collection of Exotic  
Dance from Burlesque to Clubs Endowed Fund**

It is proposed that the Charles H. McCaghy Collection of Exotic Dance from Burlesque to Clubs Endowed Fund be established November 9, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Charles McCaghy.

The annual distribution from this fund shall be used for the acquisitions, preservation, and exhibitions of the Charles H. McCaghy Collections of Exotic Dance from Burlesque to Clubs. Expenditures shall be approved at the discretion of the collections curator in consultation with the associate curator.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

November 9, 2012 meeting, Board of Trustees

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and the director of the University Libraries.

Amount Establish Endowment: \$50,000.00

### **S.T.A.R. Professorship Fund**

It is proposed that the S.T.A.R. Professorship Fund be established November 9, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from community members who are advocates of the Stress, Trauma and Resilience program in the Department of Psychiatry, including initial gifts from Thomas E. Szykowny and Dr. Lee Szykowny of Columbus, Ohio.

The endowment's annual distribution shall be transferred to the endowment's principal until the required minimum funding level of \$1,000,000 is reached and until no later than December 31, 2017. As a fully-funded professorship, the endowment's annual distribution will support a professorship position for a nationally or internationally recognized psychiatrist, or other doctorally prepared mental health professional in the field of behavioral health, who specializes in stress and trauma recovery. The professorship holder shall be appointed by the Board of Trustees of The Ohio State University as recommended by the chairperson of the Department of Psychiatry and as approved by the dean of the College of Medicine and the senior vice president for Health Sciences. The activities of the professorship holder shall be reviewed no less than every four years by the dean to determine compliance with the intent of the donor, as well as the academic and research standards of the University.

If full funding for an endowed professorship of \$1,000,000 is not reached by December 31, 2017, the Foundation will convert the endowment's purpose to providing general support of the S.T.A.R. program in the Department of Psychiatry.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the Department chairperson.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from both a representative of the donors and as recommended by the chairperson of the Department of Psychiatry in consultation with the dean of the College of Medicine and

November 9, 2012 meeting, Board of Trustees

the senior vice president for Health Sciences.

Amount Establishing Endowment: \$50,000.00

### **Linguistics Faculty Support Fund**

It is proposed that the Linguistics Faculty Support Fund be established November 9, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Peter Culicover, Ilse Lehista, and friends.

The annual distribution from this fund shall be awarded to a faculty member in the Department of Linguistics as recommended by the Department's chair and approved by the executive dean of the College of Arts and Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donors, if possible, and the executive dean of the College of Arts and Sciences.

Amount Establishing Endowment: \$30,804.30 (grandfathered)

### **The Music and Dance Library Endowment Fund**

It is proposed that The Music and Dance Library Endowment Fund be established November 9, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from friends of the Library.

The annual distribution from this fund shall be used to purchase materials for the library's collection, including but not limited to books, journals, audio recordings, video recordings, and computer-based information as approved by the director of the University Libraries.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the director of the University Libraries.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the

November 9, 2012 meeting, Board of Trustees

original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donors, if possible, and the director of the University Libraries.

Amount Establishing Endowment: \$25,884.00 (grandfathered)

### **S. Earl Brown Unrestricted Endowment in the College of Arts and Sciences**

It is proposed that the S. Earl Brown Unrestricted Endowment in the College of Arts and Sciences be established November 9, 2012, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of S. Earl Brown.

The donor designated this gift to the College of Social and Behavioral Sciences which is now the Division of Social and Behavioral Sciences in the College of Arts and Sciences.

The annual distribution from this fund shall be used at the discretion of the divisional dean of Social and Behavioral Sciences in consultation with the executive dean of the College of Arts and Sciences.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the executive dean of the College of Arts and Sciences in consultation with the divisional dean of Social and Behavioral Sciences.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the executive dean of the College of Arts and Sciences in consultation with the divisional dean of Social and Behavioral Sciences.

Amount Establishing Endowment: \$25,000.00 (grandfathered)

### **The Coca-Cola Critical Difference for Women Research on Women Endowed Fund**

The Elizabeth D. Gee Endowment Fund for Research on Women was established October 7, 1994, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from The Coca-Cola Foundation. The fund name and description were revised on August 29, 2001. The description is being further revised on November 9, 2012.

The annual distribution shall be used to provide grants to Ohio State University faculty members and PhD candidates to pursue research on women, gender, and gender equity and will be open to applicants University-wide. The fund and the grant award process shall be administered by the Department of Women's, Gender and Sexuality Studies in accordance with the management agreement for the Coca-Cola Critical

November 9, 2012 meeting, Board of Trustees

Difference for Women Research on Women Endowed Fund. Award grants from this fund will be based on recommendations of a University-wide Research on Women Committee chaired by a Women's, Gender and Sexuality Studies faculty member.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the executive dean of the College of Arts and Sciences in consultation with the chairperson of the Department of Women's, Gender and Sexuality Studies.

#### **The Elizabeth D. Gee Research on Women Endowed Fund**

The Elizabeth D. Gee Research on Women Endowed Fund was established on November 6, 1992, by the Board of Trustees of The Ohio State University with gifts from friends and admirers of Elizabeth Gee. The description was revised August 29, 2001, and is being further revised on November 9, 2012.

The annual distribution shall be used by the Department of Women's, Gender and Sexuality Studies in the College of Arts and Sciences to provide research grants to faculty and graduate students conducting research on women, gender, and gender equity. This research fund shall be administered by the Department of Women's, Gender and Sexuality Studies.

In any given year that there are no eligible recipients, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the chairperson of the Department of Women's, Gender and Sexuality Studies, and the executive dean of the College of Arts and Sciences.

#### **The H. Gordon Hullfish Memorial Scholarship Fund**

The H. Gordon Hullfish Memorial Scholarship Fund was established November 6, 1998, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of Lucile B. Hullfish and gifts from Joan Hullfish Bailey (BSEd 1953). The description was revised October 6, 2000, and April 6, 2007, and is being further revised on November 9, 2012.

November 9, 2012 meeting, Board of Trustees

Professor H. Gordon Hullfish (MA 1922, PhD 1924) taught in the College of Education and Human Ecology from 1922, until his death in 1962. He was one of the first recipients of the Alumni Award for Distinguished Teaching and was an inaugural member of the College of Education Hall of Fame. He was a prolific author and editor, an outstanding teacher, and an educational leader.

The annual distribution from this fund shall provide assistance to doctoral candidates in the College of Education and Human Ecology whose major field of study is the philosophy of education. Recipients shall be selected by the College's dean in consultation with Student Financial Aid.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Education and Human Ecology.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the dean of the College of Education and Human Ecology.

#### **The Colonel Bernard E. and Mrs. Mary R. McDaniel Opportunity Scholarship Fund**

The Colonel Bernard E. and Mrs. Mary R. McDaniel Scholarship Fund was established April 6, 2007, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Colonel Bernard E. McDaniel (The Ohio State University – B.A. Political Science 1967; The American University of Washington, D.C. – M.A. School of International Service 1980) and Mrs. Mary R. McDaniel (Notre Dame of Maryland University – B.A. English 1970). Colonel and Mrs. McDaniel reside in Round Hill, Virginia. The description was revised July 11, 2008 and November 7, 2008. The name and description were revised June 22, 2012. The description is being revised November 9, 2012.

Col. and Mrs. McDaniel established this scholarship to encourage academically capable, but financially challenged students, to pursue college educations. They hope that this scholarship helps motivate young, talented students and provides them an opportunity to obtain a college education that otherwise may not be possible. The donors request that applicants document their strong leadership skills, integrity, and public service to their communities.

The annual distribution from this fund shall be used to support renewable scholarships for first-year undergraduate students in the College of Food, Agricultural, and Environmental Sciences at the University's Columbus Campus. Qualified students must have demonstrated high academic achievement, be of full-time status, and federal work-study eligible, or equivalent if the federal work-study program ceases to exist. Overall preference shall be given to public high school students who are the first generation in their immediate families to attend college with first preference given to students from Perry County, Ohio, and second preference given to students from any

Appalachian Ohio county. If there are no eligible first generation students, then students who otherwise meet the scholarship's criteria with preference given to students from Perry County, Ohio, and then from Appalachian Ohio counties may be considered. The scholarship shall be used for tuition and fees, books and supplies, and room and board.

The scholarship may be awarded to the same students in successive years, not to exceed four (4) years, provided the students are enrolled as a declared major and actively pursuing a degree in the College of Food, Agricultural, and Environmental Sciences and continue to meet the scholarship's criteria. Students must maintain at least a 3.0 cumulative grade point average (earned no later than the end of the second academic year) and must work at least 10 hours per week on average during each semester. If students are not participating in the provided work-study program, then they will be required to provide documentation of gainful, external employment of at least 10 hours per week on average during each semester to remain eligible for the scholarship.

Recipients shall be selected by the college's scholarship selection committee in accordance with the guidelines and procedures approved by the dean of the college or his/her designees for scholarship administration, and in consultation with the University's Office of Student Financial Aid.

If unforeseen circumstances arise beyond a student's control that impedes his/her ability to meet the renewal criteria, the college's scholarship selection committee may renew the scholarship at its discretion.

As sufficient funds are available, it is the donors' intention for the fund to support one or more scholarship awards equivalent to 100% of the cost of tuition and fees, books and supplies, and room and board less any federal work-study or other grant aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purposes, the unused portion shall be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the donors' desire that this endowment benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the donors as noted in the endowment as good conscience and need dictate, shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, or their designated representative, Ms. Sandra D. Trinter of Columbus, Ohio, and the vice president for Agricultural Administration and executive dean of the College of Food, Agricultural, and Environmental Sciences.

### **The John F. Schuller Scholarship Fund**

The John F. Schuller Scholarship Fund was established November 4, 2011, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. William O. Schuller (BS 1965) in honor of his brother who suffers from congenital glaucoma. The description is being revised on November 9, 2012.

November 9, 2012 meeting, Board of Trustees

The annual distribution from this fund shall provide scholarships to students enrolled in the College of Optometry who demonstrate academic merit; work with the developmentally disabled, especially visually impaired individuals; have a commitment to community service and a social conscience. Secondary preference will be given to students who also demonstrate leadership and excellent clinical skills. Scholarship recipients shall be selected by the College's dean or his/her designee in consultation with Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy in conjunction with the College's scholarship committee and/or Dr. William Schuller.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Optometry.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donor that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donor, if possible, and the dean of the College of Optometry.

### **The Visci Family Scholarship Fund**

The Visci Family Scholarship Fund was established July 7, 2006, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Joseph M. Visci (MA 1977) and his wife, Martha A. Claus, in honor of Leonard Visci (MA 1955) and Alice Visci. The description is being revised on November 9, 2012.

Leonard and Alice spent their nearly 60 years of married life in commitment to public education, much of it in the East Cleveland City Schools. In addition to raising four children and seeing all four complete their college degrees, Leonard enjoyed a successful career in K-12 public education that spanned four decades as a coach, classroom teacher, principal, and district superintendent. In "retirement," he worked for General Electric to develop training programs and later worked with student teachers at Hiram College. Supporting Leonard every step of the way was Alice, his typist, editor, and counselor as he pursued his various degrees. Alice also mastered the role of mother, homemaker, and school booster, and performed amazing feats of financial wizardry to ensure that the household budget could support all of the children's tuitions.

The annual distribution from this fund shall be used to provide a need-based scholarship(s) to a student(s) in the College of Education and Human Ecology in his/her final two (2) years of study. Qualified candidates shall be preparing for teacher licensure at either the primary or secondary level and be planning on pursuing a career in teaching K-12. Scholarship recipients will be selected by the College's scholarship committee and appointed by the dean of the College in consultation with Student Financial Aid.

The University may modify any selection criteria should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

November 9, 2012 meeting, Board of Trustees

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and the dean of the College of Education and Human Ecology.

#### **The Donny R., G. Jeanne and Todd L. Baker Memorial Scholarship Fund**

The Donny R. and G. Jeanne Baker Memorial Scholarship Fund was established May 4, 2001, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Trent R. Baker (BA, 1983) and Todd L. Baker (BSBA 1991), in honor of their parents, Donny R. Baker (BSEd, 1963) and G. Jeanne Baker. The description was revised September 22, 2006. The name and description are being further revised on November 9, 2012, to honor and remember Todd L. Baker.

The annual distribution from this fund shall be used to support educational diversity at the University, consistent with the University's mission and admissions policy. It is the donor's desire that the scholarships be awarded in furtherance of the diversity mission with particular attention to, but not limited to, minority students from low-income neighborhoods who are graduates of Columbus City Schools, who have displayed leadership and integrity, and are active in community service. First priority will be given to students who have been accepted to Ohio State who have participated in Urban Concern/Harambee School of Columbus or the Upward Bound program. Scholarships will be awarded by the Office of Diversity and Inclusion in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

The investment and management of expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and the dean and director of the Office of Diversity and Inclusion.

#### **The Education Alumni Scholarship Fund**

The College of Education Alumni Society Scholarship Fund was established March 2, 2001, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from alumni and friends of the College of Education and Human Ecology

November 9, 2012 meeting, Board of Trustees

(formerly known as the College of Education). The name and description are being revised November 9, 2012.

The annual distribution from this fund shall provide financial support to students enrolled in the College of Education and Human Ecology majoring in an education program who are nearing the end of their degree program and have demonstrated financial need. Scholarship recipients will be selected by the College's dean or his/her designee, in consultation with education faculty and Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the dean of the College of Education and Human Ecology.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from a representative of the donor, if possible, and the dean of the College of Education and Human Ecology.

#### **The Mildred Munday Scholarship Fund in Women's, Gender and Sexuality Studies**

The Mildred Munday Scholarship Fund in Women's Studies in the College of Humanities was established July 12, 2002, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from numerous donors in memory of Mildred Munday. The name and description are being revised November 9, 2012.

The annual distribution shall be used to provide a scholarship for students in the Department of Women's, Gender and Sexuality Studies. The scholarship will be awarded in consultation with Student Financial Aid.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the executive dean of the College of Arts and Sciences in consultation with the chairperson of the Department of Women's, Gender and Sexuality Studies.

November 9, 2012 meeting, Board of Trustees

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the executive dean of the College of Arts and Sciences in consultation with the chairperson of the Department of Women's, Gender and Sexuality Studies.

### **The Samuel L. and Nancy L. Faulkner Ponn Scholarship Fund**

The Samuel L. and Nancy L. Faulkner Ponn Land Grant Opportunity Scholarship Fund was established June 18, 2010, by the Board of Trustees of The Ohio State University in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Samuel and Nancy Ponn of Palm Springs, California. The description was revised on September 17, 2010. The name and description are being revised November 9, 2012.

The annual distribution from this endowed fund shall be equally divided to support two scholarships. Students shall reside in Ashtabula County, Ohio for one scholarship. For the second scholarship, students shall reside in one of the following (in this order): Murray City, Ohio; in the former Buchtel School District; Nelsonville -York School District; or Rocky River School District.

The scholarship shall be used for expenses such as tuition, room and board, books and supplies, and miscellaneous educational expenses for two semesters in the given academic year. Scholarships may be renewed for up to eight semesters or until completion of a bachelor's degree, provided the recipient maintains a 3.0 or higher grade point average. Student Financial Aid will administer this scholarship fund.

The Ohio State University's mission and admissions policy supports educational diversity. The University may modify any criteria used to select scholarship recipients should the criteria be found, in whole or in part, to be contrary to federal or state law or University policy.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be reinvested in the endowment principal.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the Foundation's Board of Directors and the University's Board of Trustees. In making this alternate designation, the Boards shall seek advice from the donors, if possible, and the director of Student Financial Aid.

**Women's, Gender and Sexuality  
Studies Professional Development Fund**

The Women's Studies Professional Development Fund was established February 1, 2008, by the Board of Trustees of The Ohio State University with gifts from friends of the College of Humanities and the Department of Women's Studies. The name and description are being revised November 9, 2012.

The annual distribution from this fund shall be used for activities that contribute to the professional development of core faculty and graduate students in the College of Arts and Sciences, Department of Women's, Gender and Sexuality Studies as approved by the executive dean of the College in consultation with the chairperson of the Department.

In any given year that the endowment distribution is not fully used for its intended purpose, the unused portion should be held in the distribution account to be used in subsequent years and only for the purposes of the endowment, or reinvested in the endowment principal at the discretion of the executive dean of the College of Arts and Sciences in consultation with the chairperson of the Department of Women's, Gender and Sexuality Studies.

The investment and management of and expenditures from all endowment funds shall be in accordance with University policies and procedures as approved by the Board of Trustees. As authorized by the Board of Trustees, a fee may be assessed against the endowment portfolio for the University's costs of development and fund management.

It is the desire of the donors that the endowment established herein should benefit the University in perpetuity. Should unforeseen circumstances arise in the future so that the need for this endowment ceases to exist, then another use as nearly aligned with the original intent of the contribution as good conscience and need dictate shall be designated by the University's Board of Trustees. In making this alternate designation, the Board shall seek advice from the executive dean of the College of Arts and Sciences in consultation with the chairperson of the Department of Women's, Gender and Sexuality Studies.



The Ohio State University Foundation  
 FY 2013 New Fundraising Activity Report  
**New Fundraising Activity Progress**  
 7/1/2012 through 9/30/2012

	Activity	Goal	% Achieved	7/1/2011 through 9/30/2011	% Change
<b>Outright Gifts and Pledges</b>					
Cash and Securities	\$22,614,644			\$16,218,130	39.44%
Real Estate	\$0			\$0	0.00%
Gifts-in-Kind	\$312,693			\$800,565	-60.94%
Pledges	\$13,231,671			\$8,709,432	51.92%
Matching Gift	\$100,917			\$279,683	-63.92%
Recurring	\$739,604			\$725,176	1.99%
<b>Total Outright Gifts and Pledges</b>	<b>\$36,999,528</b>	<b>\$213,287,753</b>	<b>17.35%</b>	<b>\$26,732,986</b>	<b>38.40%</b>
<b>Planned Gifts</b>					
Irrevocable Planned Gifts	\$3,290,679			\$2,791,372	17.89%
Revocable Planned Gifts	\$9,573,840			\$12,113,181	-20.98%
<b>Total Planned Gifts</b>	<b>\$12,864,520</b>	<b>\$64,321,747</b>	<b>23.68%</b>	<b>\$14,904,553</b>	
<b>Private Grants (OSP)</b>	<b>\$16,286,971</b>	<b>\$92,390,600</b>	<b>17.63%</b>	<b>\$27,079,523</b>	<b>-39.86%</b>
<b>Total Fundraising Activity</b>	<b>\$66,151,019</b>	<b>\$360,000,000</b>	<b>18.38%</b>	<b>\$68,717,061</b>	<b>-3.73%</b>
			<b>25.00%</b>		
		<b>Time Elapsed</b>			

**OHIO STATE UNIVERSITY**  
 The Ohio State University Foundation  
 FY 2013 New Fundraising Activity Report  
**New Fundraising Activity Progress - Unit**  
 7/1/2012 through 9/30/2012

Unit	Outright Gifts and Pledges	Planned Gifts	OSU Foundation Activity	Private Grants (OSP)	Total Fundraising Activity	Goal	% Achieved
Academic Affairs	\$503,501	\$200,882	\$1,264,483	\$84,638	\$1,549,121	\$9,017,992	14.96%
Alumni Association	\$134,446	\$300,000	\$434,446	\$0	\$434,446	\$1,600,000	27.15%
Arts and Sciences (Colleges of the)	\$699,347	\$7,560,676	\$5,260,624	\$1,157,901	\$9,187,984	\$24,775,000	39.51%
Athletics	\$5,445,649	\$480,650	\$5,926,299	\$0	\$5,926,299	\$42,000,000	16.49%
Business Administration (College of)	\$2,430,448	\$358,745	\$2,789,193	\$0	\$2,789,193	\$14,170,000	19.68%
Cancer (James S. Watson)	\$1,71,657	\$37,600	\$209,157	\$3,515,485	\$3,724,642	\$60,000,000	27.17%
Continuity (College of)	\$282,733	\$505,000	\$787,733	\$494,369	\$1,282,102	\$7,750,615	16.54%
Education and Human Ecology (College of)	\$1,914,080	\$27,150	\$1,941,230	\$4,647,600	\$6,588,830	\$39,024,000	17.33%
Engineering (College of)	\$783,113	\$361,800	\$1,144,913	\$2,101,948	\$3,446,861	\$10,551,080	23.33%
Food, Agricultural and Enviro Sciences (College of)	\$226,851	\$0	\$226,851	\$461,740	\$688,591	\$1,400,000	39.24%
Law (Michael E. Moritz College of)	\$562,535	\$225,000	\$1,177,535	\$1,184,671	\$2,362,206	\$16,748,000	12.60%
Medical Center (Werner)	\$334,058	\$395,658	\$1,329,626	\$509,988	\$1,839,614	\$10,400,000	17.69%
Medicine (College of)	\$59,833	\$66,000	\$125,833	\$62,431	\$188,264	\$1,500,000	12.55%
Nursing (College of)	\$26,878	\$0	\$26,878	\$46,968	\$73,846	\$1,843,000	4.01%
Optometry (College of)	\$72,845	\$0	\$72,845	\$0	\$72,845	\$727,700	10.01%
OSU Lima	\$20,109	\$0	\$20,109	\$0	\$20,109	\$500,000	0.57%
OSU Mansfield	\$26,837	\$0	\$26,837	\$0	\$26,837	\$483,000	5.56%
OSU Marion	\$81,254	\$0	\$81,254	\$0	\$81,254	\$1,881,000	4.32%
OSU Newark	\$29,926	\$5,510	\$35,436	\$0	\$35,436	\$600,000	5.91%
Pharmacy (College of)	\$87,974	\$0	\$87,974	\$53,259	\$1,13,195	\$1,333,000	8.49%
Public Health (College of)	\$175,038	\$0	\$175,038	\$0	\$175,038	\$1,400,000	12.50%
Social Work (College of)	\$129,397	\$304,925	\$434,322	\$304,925	\$739,247	\$1,000,000	30.49%
Student Life	\$1,133,133	\$1,133,133	\$2,266,266	\$298,430	\$2,564,696	\$10,000,000	25.65%
Student Life (College of)	\$353,112	\$0	\$353,112	\$197,837	\$550,949	\$1,500,000	6.09%
Veterinary Medicine (College of)	\$520,044	\$0	\$520,044	\$197,837	\$717,881	\$1,500,000	47.86%
Werner Center for the Arts	\$506,330	\$22,500	\$528,830	\$0	\$528,830	\$9,750,000	5.42%
WOSU Public Stations	\$36,989,658	\$12,864,620	\$49,854,278	\$16,286,971	\$66,141,249	\$360,000,000	18.39%
<b>Total</b>							<b>26.00%</b>

Time Elapsed

The Ohio State University Foundation  
 FY 2013 Philanthropic Receipts Report  
**Philanthropic Receipts**  
 7/1/2012 through 9/30/2012



	7/1/2012 through 9/30/2012	7/1/2011 through 9/30/2011	% Change
<b>Outright Gift Receipts</b>			
Cash and Securities	\$23,734,307	\$17,284,687	37.31%
Real Estate	\$0	\$0	0.00%
Gifts-in-Kind	\$3,12,693	\$300,565	-60.94%
<b>Outright Gift Receipts</b>	<b>\$24,047,000</b>	<b>\$18,085,251</b>	<b>32.96%</b>
<b>Pledge Receipts</b>	<b>\$7,597,367</b>	<b>\$5,244,205</b>	<b>44.87%</b>
<b>Planned Gift Receipts</b>			
Revocable Planned Gifts	\$3,017,068	\$2,112,109	42.85%
Irrevocable Planned Gifts	\$3,291,547	\$2,791,372	17.92%
<b>Planned Gift Receipts</b>	<b>\$6,308,616</b>	<b>\$4,903,481</b>	<b>28.66%</b>
<b>Private Grant (OSP) Receipts</b>	<b>\$16,286,971</b>	<b>\$27,079,523</b>	<b>-39.86%</b>
<b>Philanthropic Receipts Total</b>	<b>\$54,239,953</b>	<b>\$55,312,460</b>	<b>-1.94%</b>

APPENDIX XIX

**Executive Summary**  
**A Proposal to Re-Align Academic Units in the**  
**College of Education and Human Ecology**  
**May 18, 2012**

**I. Background**

The College of Education and the College of Human Ecology were merged in 2006 to form the College of Education and Human Ecology (EHE). The motivation for the merger was “to achieve synergy of mission and purpose”. The academic units in the original College of Education were the School of Teaching and Learning, the School of Educational Policy and Leadership, and the School of Physical Activities and Education Services. The original College of Human Ecology consisted of the Department of Consumer Science, the Department of Human Development and Family Science, and the Department of Human Nutrition.

The academic units within the college had remained largely unchanged since the merger. The proposal to merge the two colleges envisioned a necessary second phase in which the internal structure of the academic units of the merged colleges would require to be changed pursuant to Faculty Rule 3335-3-37 to take full advantage of the opportunities presented by the merger. The current proposal under consideration was the realignment proposal that addresses the second phase of the merger.

**II. Summary of Proposal**

At the request of the Provost, the Dean of the College of Education and Human Ecology initiated a process for realigning the academic units of the college in January 2011. The steps in the process leading up to the current proposal can be best summarized in a time line as follows:

1. *November 2010*: Provost Alutto and Dean Achterberg convened a meeting of the faculty of the college during which the need for the realignment of the college was discussed.
2. *November 2010*: Dean Achterberg defined a set of Guiding Principles and provided a time line for the realignment process.
3. *January 2011*:
  - a. Associate Dean Blount was made point person for the realignment process.
  - b. Dean Achterberg and Associate Dean Blount convened a realignment kick-off meeting of the faculty of the college. College faculty were provided with data sheets on the current units of the college.
  - c. Dean Achterberg appointed a five person Realignment Task Force to consider proposals submitted by sub-groups of faculty. The task force members were selected by the Dean to represent the college collectively.
  - d. Faculty were encouraged to work in sub-groups to develop proposals for realigned units that met the Guiding Principles and submitted such proposals to the Realignment Task Force by February 25, 2011. A suitable template was provided to assist in developing proposals for realigned units.
4. *February 2011-March 2011*: The Realignment Task Force met several times to consider the eight submitted proposals and settled on

two possible proposals: a three unit model and a four unit model. The task force met with the college administrative team and was encouraged to present the unit realignment proposals and the question of schools versus departments as the resulting units to the College Council.

5. *April 2011*: The Realignment Task Force presented its recommendations to the College Council.
6. *May 2011*:
  - a. A college-wide forum was held to discuss the proposals for the three unit and four unit models developed by the task force.
  - b. A four day window was opened for faculty to vote on the two questions:
    - (i) three unit versus four unit structure for the realigned college; and
    - (ii) departments or schools for the realigned units
  - c. 72% (110/153) of the votes cast favored the three unit model; 27% (41/153) of the votes favored the four unit model and there were two abstentions. The votes cast represented 84% of the eligible faculty.
  - d. 54% (82/152) of the votes cast favored departments; 46% (70/152) votes were for schools. The votes cast represented 83% of the eligible faculty.
  - e. Since Faculty Rule 3335-3-37 requires a simple majority vote of the faculty of the college which contains the realigned units, the three unit model with each unit being named a department was chosen as the proposal to go forward. Unit A had 54 faculty members, all from the existing School of Teaching and Learning; Unit B had 53 faculty members and includes all faculty members from the existing School of Educational Policy and Leadership, 23 faculty members from the School of Physical Activities and Educational Services, and one faculty member from the existing Department of Human Development and Family Science; and Unit C consisted of 54 faculty members that included 14 from the Department of Consumer Science, 11 from the Department of Human Development and Family Science, 13 from the Department of Human Nutrition, and 16 from the School of Physical Activities and Educational Services.
7. *Summer 2011*: Dean Achterberg communicated her approval of the three unit, department structure for the new college to Provost Alutto via a memo. Provost Alutto asked for a proposal reflecting the approved structure for review by Council on Academic Affairs (CAA), University Senate, and the Board of Trustees as per Faculty Rule 3335-3-37.
8. *Autumn 2011*: Faculty from Unit A chose to retain the existing name "Teaching and Learning". Faculty from the proposed Unit B chose the name "Educational Studies" for their unit.
9. *January 2012*: Faculty in Unit C chose the name "Human Sciences" for their unit.
10. *February 2012*: The proposal under review was submitted to CAA.

### III. Ad-hoc Subcommittee Activities

The activities of Ad-hoc subcommittee can be best summarized in a time line as follows:

1. *March 2012:* Subcommittee A of CAA (Professors Krishnamurthy, Alexander, Lang and Wilkins) received the "Proposal to re-align academic units of the College of Education and Human Ecology".
2. *March/April 2012:* The subcommittee met twice to consider the proposal. Professor Wells was added to the subcommittee in late April.
3. *May 2012:*
  - a. In early May Professor Mary Ellen Wewers was added to the subcommittee to bring it to full strength.
  - b. The subcommittee formulated a set of questions about the proposal that were emailed to Dean Achterberg and Associate Dean Blount on May 8, 2012.
  - c. On May 10, 2012, Professor Krishnamurthy requested Dean Achterberg and Associate Dean Blount to inform the faculty of the college that they can
    - (i) email the subcommittee with any comments about the EHE realignment; and
    - (ii) attend a meeting of the subcommittee on May 16, 2012 to address any comments or concerns to the subcommittee directly. All communication would be kept in complete confidence.
  - d. On May 13, 2012 Associate Dean Blount emailed the subcommittee a memo responding to the questions posed by the subcommittee, and confirmed that college faculty would be informed on May 14 about the two methods of communicating with the subcommittee.
  - e. On May 16, 2012 the subcommittee met with several faculty members from the College of EHE. All the EHE faculty were from the proposed Unit C, and several expressed significant concern about the three unit structure, and the process that was followed in choosing the proposals that were brought forward, as well as the voting.
  - f. Several faculty members from EHE emailed the chair of the subcommittee with comments about the EHE realignment proposal.
4. *June 1, 2012:* The subcommittee met with Dean Achterberg and Associate Dean Blount to hear their views of the realignment process and the resulting proposal.
5. *July 11, 2012:* The subcommittee met with members of the EHE Realignment Task Force to get their view on the realignment process and resulting proposal.
6. *August 2, 2012:* The subcommittee met with Professors Randy Smith, Susan Wouldiams from the Office of Academic Affairs and Professor Kay Wolf, Chair of CAA, to discuss the status of the evaluation of the realignment proposal. A large portion of the discussion focused on stipulations that could be added to the subcommittee's recommendations to ensure that the faculty concerns heard during the proposal evaluation process were suitably addressed.

7. *August 27, 2012:* The subcommittee met to finalize the report and recommendations to CAA.

#### IV. **Ad-hoc Subcommittee Evaluation**

The subcommittee evaluated the proposal on two dimensions: process and outcome. The evaluation of the process was primarily concerned with ensuring that all steps as per Faculty Rule 3335-three 37 were correctly followed. The evaluation of the outcome was primarily concerned with determining if the proposed realignment of the college led to synergistic academic units that could grow and enhance the academic reputation of the college, and attract high caliber faculty and students.

1. **Evaluation of process:** Faculty Rule 3335-3-37 requires that a number of steps be carried out in the alteration and abolition of academic units, including the reconfiguration of units.
  - a. Initiation of alteration or abolition. The proposal was initiated by the Dean of the College of Education and Human Ecology under Faculty Rule 3335-3-37.
  - b. Proposal for alteration or abolition
    - (i) A rationale for alteration or abolition of a unit should include a history of the formation, activities and evaluation of the performance of the unit. The stated rationale in the proposal was that the realignment of the units was essential to fully achieve the intended synergies and collaborations among faculty that was anticipated by the merger of the Colleges of Education and Human Ecology. The subcommittee was of the opinion that the rationale was appropriate since the academic units within the College of Education and Human Ecology had been unchanged since the merger.
    - (ii) An enumeration of all faculty affected by the alteration or abolition of the unit. The proposal provided such an enumeration. (Section II, 6. e.)
    - (iii) A person-by-person analysis of the proposed reassignment or other accommodation of the faculty identified in paragraph (B) (2) (b) of Faculty Rule 3335-3-37, including a statement of the impact on promotion and tenure. No tenured faculty member shall be involuntarily terminated as a result of the process. However, faculty may be transferred to another unit in accordance with paragraph (C) (2) of rule 3335-6-06 of the Administrative Code and with regard to the teaching, research, and service expertise of the individual. The proposal did not require the termination of any faculty member as a result of the realignment. While there were changes in the TIU of a number of faculty members, such changes were made within the scope of appropriate Faculty Rules. A reasonable procedure for the consideration of promotion and tenure cases was provided. A suitable length of time for faculty to choose to be evaluated under the P&T criteria of their existing unit, where possible, was provided.
    - (iv) An analysis of the academic courses now taught by the unit and provisions for their reassignment to other units, if relevant. The proposal described

how academic programs, and presumably the academic courses within these programs, would be transferred to academic units within the realigned college.

- (v) An analysis of the students affected by the proposal, including majors, non-majors, professional and graduate students. The proposal stated that students would not be impacted in any substantial way since all programs and courses would continue to be offered after realignment; the only change would be a change in the academic unit offering the program. The proposal further stated that students would have the same access to faculty and staff as before realignment. The subcommittee was of the opinion that while the was substantially true for most of the college, graduate students in the current Department of Human Development and Family Science may be affected because of a loss of several faculty members, and as a result, their areas of expertise.
- (vi) Specific proposals regarding support for currently enrolled students until degree completion. Since academic programs were unaffected by the realignment, specific proposals for currently enrolled students were not provided.
- (vii) An analysis of the budgetary consequences to all relevant units as a consequence of the proposal. The proposal stated that the fiscal health of the realigned units and the college as a whole would continue to be strong after realignment. The proposal also stated that an ongoing fiscal advisory committee would be created to review and suggest updates to fiscal policies.
- (viii) An analysis of the services lost to the rest of the university as a consequence of the proposal. The proposal did not identify any loss of services to the university as a result of the realignment.
- (ix) An analysis of impact on constituencies external to the university, including alumni. The proposal stated that external constituencies would be minimally affected by the realignment, with the benefit that the new academic units and structure would be more “intuitive and sense making”. It did not appear that the proposed structure has been communicated to alumni or other external groups and their feedback solicited.
- (x) An analysis of the impact on governance at all relevant levels as a consequence of the proposal. The proposal described governance changes at the university, college and department level that would occur as a result of the realignment. The subcommittee did not see any cause for concern in the proposed changes or procedures to be followed to affect the changes.
- (xi) An analysis of the impact upon diversity. The proposal stated that the realignment would result in a greater balance across the resulting units in terms of gender and race/ethnicity.

- (xii) An analysis of the impact on the academic freedom and responsibility of all affected faculty. The proposal stated that there would be no substantial change in academic freedom and responsibility of the faculty in the college; however new Patterns of Administration at the department and college level would need to be developed.
  - c. Discussion of proposal with affected faculty, students and staff. The proposal described a process that was followed to discuss the submitted proposal with the affected faculty, students and staff. The subcommittee was concerned that because of miscommunication and a lack of oversight, the presented proposal lacked broad support among many of the faculty in the proposed Unit C. This, we believe, stemmed from the fact the proposal for Unit C (Human Sciences) was not substantially discussed with the affected faculty before it was submitted to the Realignment Task Force. There was, however, discussion of the proposal with the college as one of the two proposals that emerged from the Realignment Task Force before the vote of the faculty of the college. There was no evidence of discussion of the proposal with students and staff.
- 2. **Evaluation of outcome:** The Realignment Task Force put forward two proposals for the realigned college for faculty vote: a three unit model and a four unit model. The college-wide faculty vote resulted in the selection of the three unit model. However, many members of the faculty in the proposed Unit C (Human Sciences) believed that this model failed to meet the criteria for the realignment in terms of providing the required synergies and collaboration opportunities as compared to the four unit model. The notes from the various meetings held by the subcommittee provided the data on which we based the following observations:
  - a. Proposals for realigned units were allowed to be faculty driven, based on guidelines provided by the Dean. However, the proposal approved by faculty vote did not meet the suggested criteria for optimal size of realigned units.
  - b. Because of the lack of a formal written charge, there appeared to have been a miscommunication on the authority of the Realignment Task Force to formulate realignment structures for the college. As a result, while the Dean believed that the Realignment Task Force was given the authority to create substantially new proposals outside the scope of those submitted by the faculty driven process, the Realignment Task Force was under the impression that the final product could not deviate significantly from submitted proposals.
  - c. Large units under the existing college structure (Teaching and Learning, unit size 54) chose not to submit any proposals to realign themselves despite the fact the unit as a whole was substantially larger than the optimal unit size ( $30 \pm 5$ ) outlined by the Dean. This significantly constrained the possible choices available to the Realignment Task Force given their understanding of their task (see b. above). In spite of the reservations expressed above, the subcommittee was of the opinion that restarting the realignment process would not lead to an outcome that was significantly better. Instead we believed that the proposed structure should be allowed to go forward with stipulations that would enable CAA and the

Provost to monitor the progress in the college towards the desired goals of the realignment.

**V. Ad-hoc Subcommittee Recommendations** After reviewing all the documents provided to the subcommittee and after taking into consideration the discussions with faculty of the college, Dean Achterberg and Associate Dean Blount, the members of the EHE Realignment Task Force, and Associate Provosts Smith and Wouldiams, and CAA Chair Wolf, the subcommittee recommends that the proposal to realign the academic units of the College of Education and Human Ecology be accepted with the following stipulations:

1. It is essential to clearly measure and report progress towards the academic and administrative goals of the realigned college. To that end, it is suggested that a template to measure and document the progress be created by the Dean with the collaboration and the endorsement of the full faculty of the college by March 2013. The template should be presented to CAA in Spring 2013.
2. Suitable metrics to measure progress on the goals of the realignment should include the following:
  - a. Documentable synergies such as new collaborations, new programs, new external partnerships, etc. that are facilitated by the realigned structure of the college
  - b. Student enrollment at the undergraduate and graduate levels
  - c. Research expenditures
  - d. Faculty recruitment and retention
  - e. Survey of faculty to measure their sentiment on progress towards the academic goals of the realignment
3. It is strongly suggested that the Dean have an increased level of involvement in the success of Unit C.
4. It is urged that the Dean undertake academic unit reviews within the college to be completed by 2014.
5. It is required that the Dean make an annual report to the CAA and the Provost reporting on the progress towards the goals of the realignment, starting Spring 2014. The report should separate out administrative and fiscal progress from academic progress.
6. CAA should evaluate realignment of the college in five years to ensure that the goals have been successfully met.

APPENDIX XX

Project Data Sheet for Board of Trustees Approval

**Boiler Replacement**

OSU-080267

Project Location: *McCracken Power Plant*

27,573 ASF / 109,182 GSF

- **approval requested**  
construction
  
- **project budget**

construction w/ contingency	\$12.5M
professional services	<u>\$2.7M</u>
<b>total project budget</b>	<b>\$15.2M</b>
  
- **funding sources**  
university debt
  
- **project schedule**

BoT professional services approval	02/11
design/bidding	03/12 – 01/13
construction	02/13 – 12/14



- **Framework context**
  - this project is consistent with the Framework principles to improve existing campus infrastructure and provide for future growth
  
- **project scope**
  - this project will replace the decommissioned boiler #8 in order to supply anticipated increases in campus steam demand due to the Medical Center Expansion and the Chemical and Biomolecular Engineering and Chemistry Building
  - the replacement boiler is also expected to meet imminent steam requirements of current projects
  
- **approval requested**
  - approval is requested to enter into construction contracts

- 
- **project team**

University project manager:	Tom Carmody
A/E:	RMF Engineering
major contractors:	tbd

**Project Data Sheet for Board of Trustees Approval**

**High Voltage Switch and Cable Replacement Phase 2**

OSU-081255

Project Location: N/A

N/A ASF / N/A GSF

- **approval requested**  
construction
  
- **project budget**

construction w/ contingency	\$11.4M
professional services	\$2.0M
<b>total project budget</b>	<b>\$13.4M</b>

- **funding sources**  
university debt

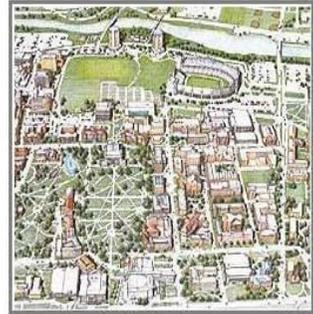
- **project schedule**

BoT professional services approval	10/10
design/bidding	01/12 – 12/12
construction	01/13 – 01/15

- **Framework context**
  - this project is consistent with the Framework principles to improve existing campus infrastructure and provide for future growth

- **project scope**
  - replace existing primary switches with outdoor pad-mounted SF6 switches
  - replace high voltage electrical cables
  - existing equipment has reached its life expectancy (some over 30 years); switches are failing causing unplanned extended building outages and emergency repair costs
  - cable upgrades will provide for future growth in demand in the north campus area; and upgrade the efficiency and safety of the electric distribution system throughout campus
  - continues work that began in phase 1; phase 1 addressed 120 buildings; phase 2 will address over 50 buildings on west and midwest campus, central campus (including the College of Business complex and the Stadium), and south campus residence halls

- **approval requested**
  - approval is requested to enter into construction contracts



- 
- **project team**

University project manager:	Tom Camody
A/E:	Patrick Engineering, Inc.
major contractors:	tbd

## Project Data Sheet for Board of Trustees Approval

### Schottenstein Center – Basketball Practice Facility

OSU-080363

Project Location: Schottenstein Center

297,788 ASF / 578,460 GSF

- **approval requested**  
construction increase

• <b>project budget</b>	
construction w/contingency	\$14.9M
professional services	\$3.3M
other costs (commissioning, equip.)	\$0.8M
<b>total project budget</b>	<b>\$19.0M</b>



- **funding sources**  
auxiliary funds; development funds

• <b>project schedule</b>	
BoT professional services approval	12/07
design/bidding	12/11 – 03/12
BoT construction approval	02/12
construction – part 1	06/12 – 01/13
construction – part 2	08/12 – 09/13

- **project scope**
  - construct an addition to the Schottenstein Center for a basketball practice facility, strength and training facilities, and coach's offices
  - renovate the men's and ladies basketball locker rooms and training room
  - addition will be constructed on the west side of the Schottenstein Center
  - the first phase of construction, the renovation of existing facilities is using the single prime delivery method; construction of the addition will use CM at Risk delivery method
- **approval requested**
  - approval is requested to increase total project costs \$1.5M, from \$17.5M to \$19.0M
  - approximately \$250K of the increase is for differing subsurface conditions that were encountered during excavation on the interior renovation portion of the project
  - approximately \$1.25M of the increase is to establish the final guaranteed maximum price (GMP) amendment with the CM at Risk

---

• <b>project team</b>	
University project manager:	Gary Collier
AE/design architect:	Moody Nolan
CM at Risk:	Ruscilli Construction

APPENDIX XXI

**LEASE OF UNIVERSITY REAL ESTATE  
BETWEEN THE OHIO STATE UNIVERSITY  
AND OSU NEUROSCIENCE CENTER, LLC  
2050 KENNY ROAD, 7<sup>TH</sup> FLOOR, TOWER,  
MARTHA MOREHOUSE MEDICAL PLAZA, COLUMBUS, OHIO 43201**

Due to forced relocation related to the OSU Medical Center Expansion Project, the University is seeking approval of lease terms for OSU Neuroscience, LLC to lease 9,186 square feet on the 7<sup>th</sup> Floor of the Martha Morehouse Medical Plaza Tower at 2050 Kenny Road, Columbus, Ohio.

In this location, the OSU Neuroscience Center, LLC will provide neurological clinic services to the community, including services related to cognition, movement disorders, multiple sclerosis, stroke and epilepsy. The majority of the space will be utilized for clinical services, however, a small portion, approximately 1,000 square feet, will be utilized for neurological research.

The lease term will be for an initial period of five (5) years with two (5) year renewal options. The lease rate of \$238,836.00 (\$26.00/SF) is for the first year, and will increase by 2.5% annually over the initial term, with the aggregate rental exceeding \$1.2 million. This is a full service rate which includes maintenance, utilities, janitorial and other operating expenses associated with the property. Rates for renewal options will be negotiated in the best interest of the University 270-days prior to lease expiration.

This lease exceeds both total term and total rental rate thresholds and therefore necessitates Board of Trustees approval.



APPENDIX XXII

**MASTER LEASE OF UNIVERSITY REAL ESTATE  
BETWEEN THE OHIO STATE UNIVERSITY  
AND NEIL PLACE APARTMENTS, LTD  
1445, 1457, AND 1469 NEIL AVENUE, COLUMBUS, OHIO 43201**

In September 2000, Ohio State purchased three apartment properties located at 1445, 1457 and 1469 Neil Avenue from the OSU Foundation for approximately \$573,000. Donated to the OSU Foundation under the Florence Lenaham Myers Charitable Remainder Trust, the gift was converted to cash by the Foundation through a sale to Housing, Food Services, and Event Centers (HFSEC), now known as Student Life. Title was taken and remains in the name of the State of Ohio for the Benefit of The Ohio State University.

The purchase of the properties was financed internally through an Internal Reserve Account with a 15-year amortization period, and the operation and management of the properties was assumed by Housing, Food Services, and Event Centers (HFSEC). The balance of this loan, as of August 30, 2012, is approximately \$167,500.

The three properties, consisting of twenty apartments, have been used by the University for non-traditional housing or off-campus student residences. Two of the buildings (1457 and 1469 Neil) have fallen below University Housing Standards and are currently unoccupied. The third, 1445 Neil, is occupied and has been rented for the Fall Semester. Student Life determined, due to location, physical condition and shifting priorities, that these properties are excess to the current university housing needs and requested a disposition analysis. Physical Planning and Real Estate (PPARE) explored multiple options, ultimately recommending that, due to proximity to the OSU Wexner Medical Center and other adjacent university properties, it is best for the university to retain ownership of these properties and enter into a master lease. A master lease will not only provide the financial means to retire the remaining debt, but also ensure significant repairs and major renovations to the properties so they may once again contribute to the neighborhood fabric.

Responding to a Request for Proposals, the University received competitive offers to enter into a master lease of the three properties for a minimum term of ten years. The master lease provides that property expenses, including extensive repairs and ongoing maintenance, capital improvements, utilities, management, and other expenses will be paid by the master tenant. After a review of the proposals, PPARE selected Neil Place Apartments, Ltd (aka David Sewickley & Partners), and the owner of adjacent apartment properties, as the most advantageous proposal. The lease terms offered will enable major renovations to the buildings, retire the outstanding debt, advance positive community relations, secure long-term ownership, and provide positive cash return over the ten-year initial term. Should the University desire to extend the master lease beyond the initial term, substantially greater cash returns could be realized.

This lease exceeds the total term threshold and therefore necessitates Board of Trustees approval.



November 9, 2012 meeting, Board of Trustees